

# Creating a Parking District Metro Transit TOD Forum



Ralph DeNisco  
Nelson\Nygaard



Creating a  
Parking District  
**Metro Transit**  
**TOD Forum**

An aerial photograph of a city, likely New York City, showing a mix of residential, commercial, and institutional buildings. A large stadium is visible in the upper left corner. A semi-transparent blue overlay covers the central and right portions of the image, serving as a background for the text.

# Parking Districts: An Overview

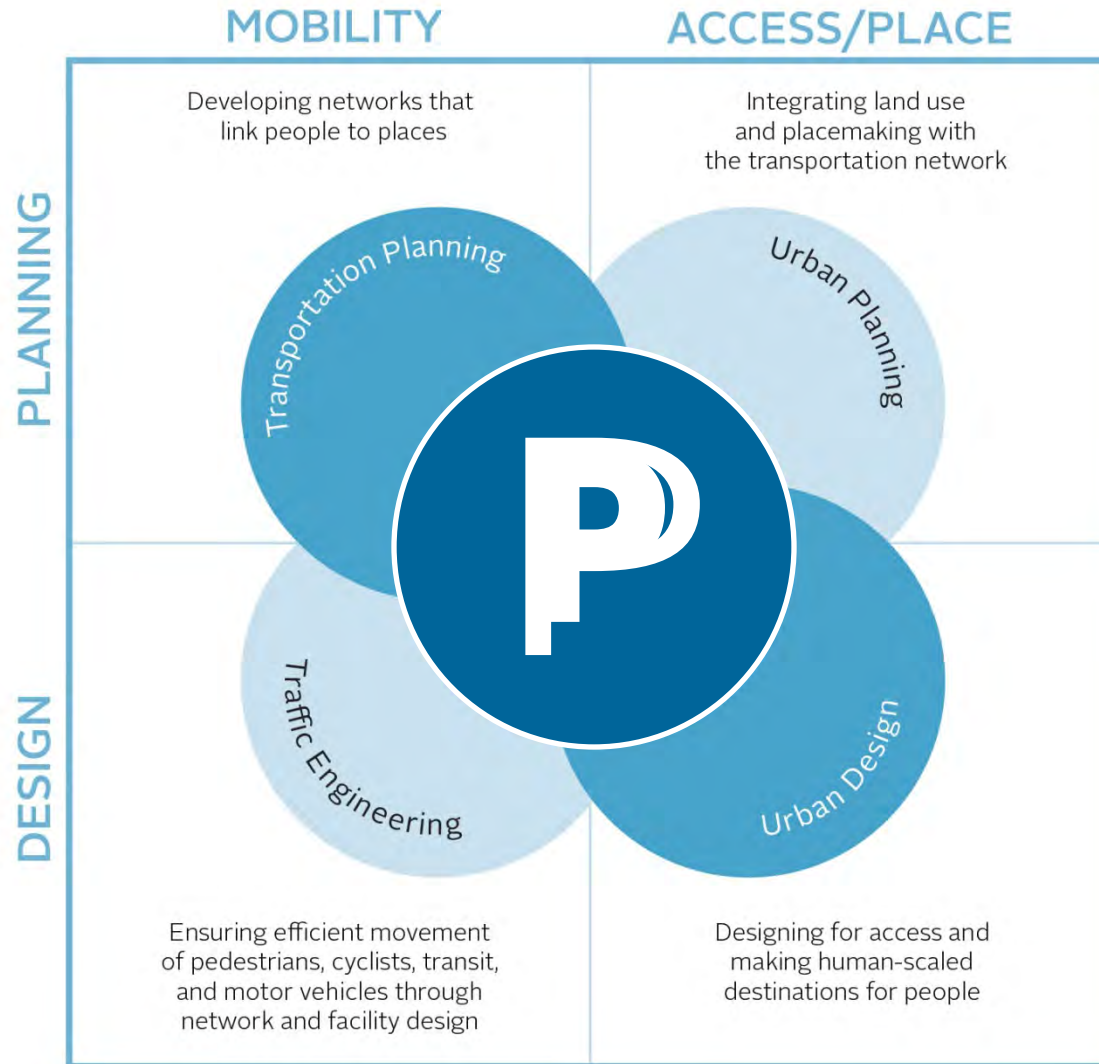
Creating a Parking District: Metro Transit TOD Forum

July 2016

Ralph DeNisco

**N** NELSON  
NYGAARD

# Parking is at the center of everything



# Parking is expensive, and space is at a premium

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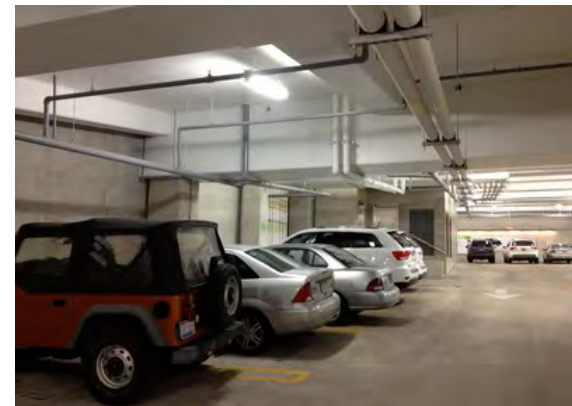
**Surface Parking:  
\$5,000**



**Above Ground Structure:  
\$20,000 - \$25,000**

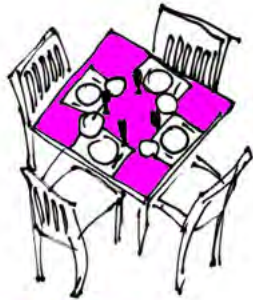


**Underground Structure:  
\$35,000**

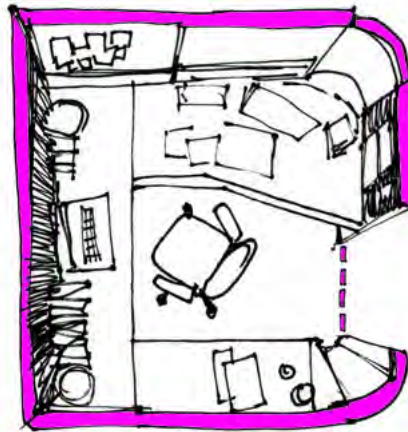


# What is a Space Worth?

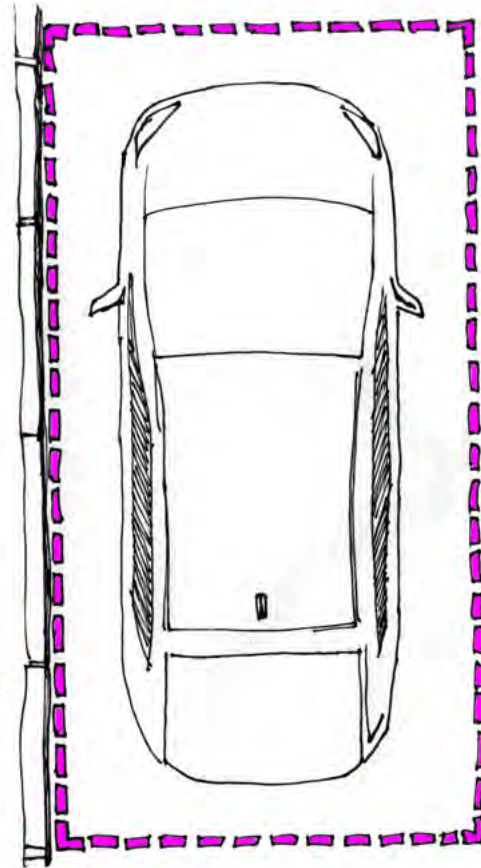
## Parking Space vs. Other Uses



**25**  
square feet



**72**  
square feet



**200**  
square feet



\$20,000  
\$  
\$20,000  
\$20,

\$20,000  
\$20,000  
\$20,000  
\$20,000

# Monthly Cost Per Parking Space (Structured)

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Assume:

- Construction cost: \$24,000 per space
- 6.0% interest
- 40 year lifespan

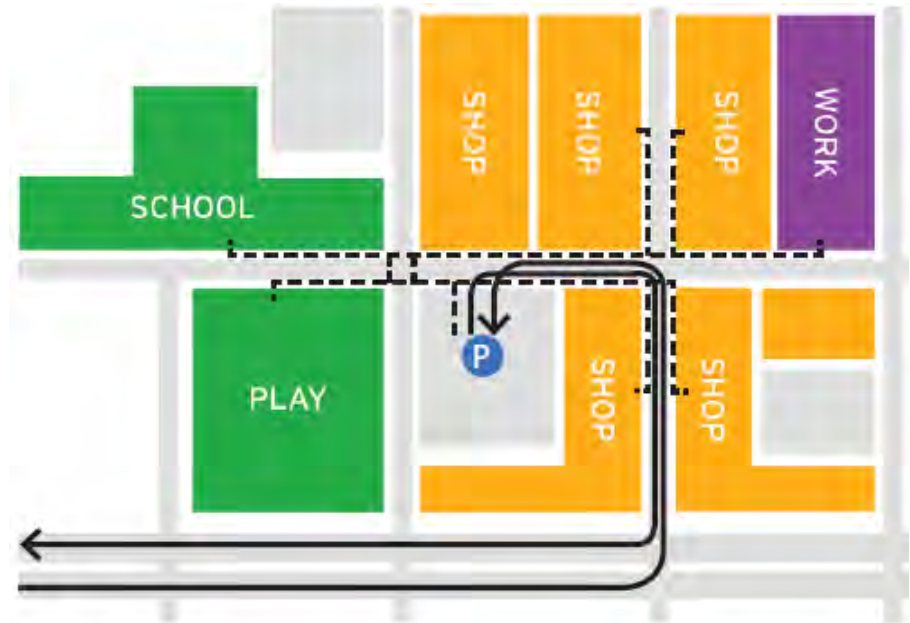
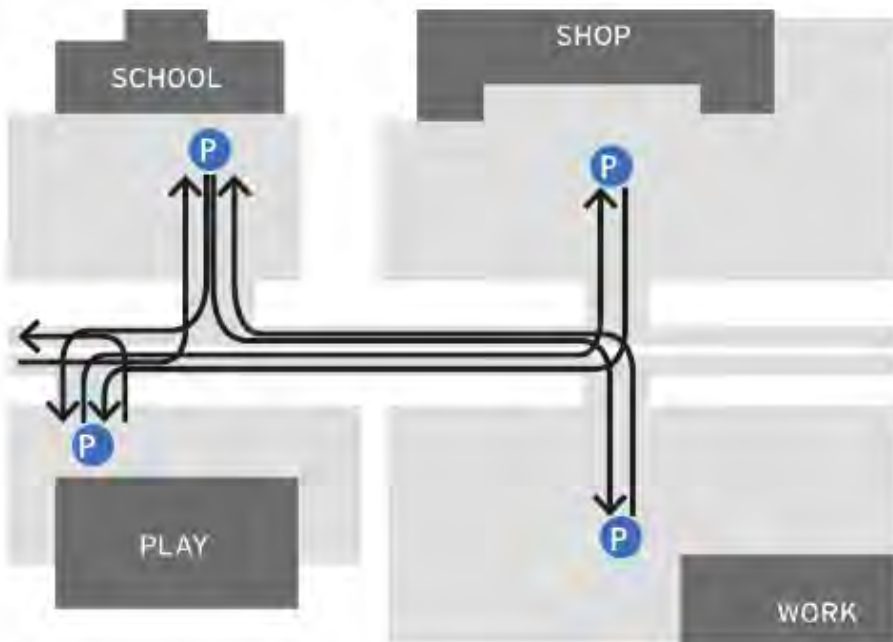
Approximate Results:

- \$130 per space per month  
+ Operating Cost \$32/month  
\$162/month breakeven

**Or \$7+ per day**



# Use parking more efficiently



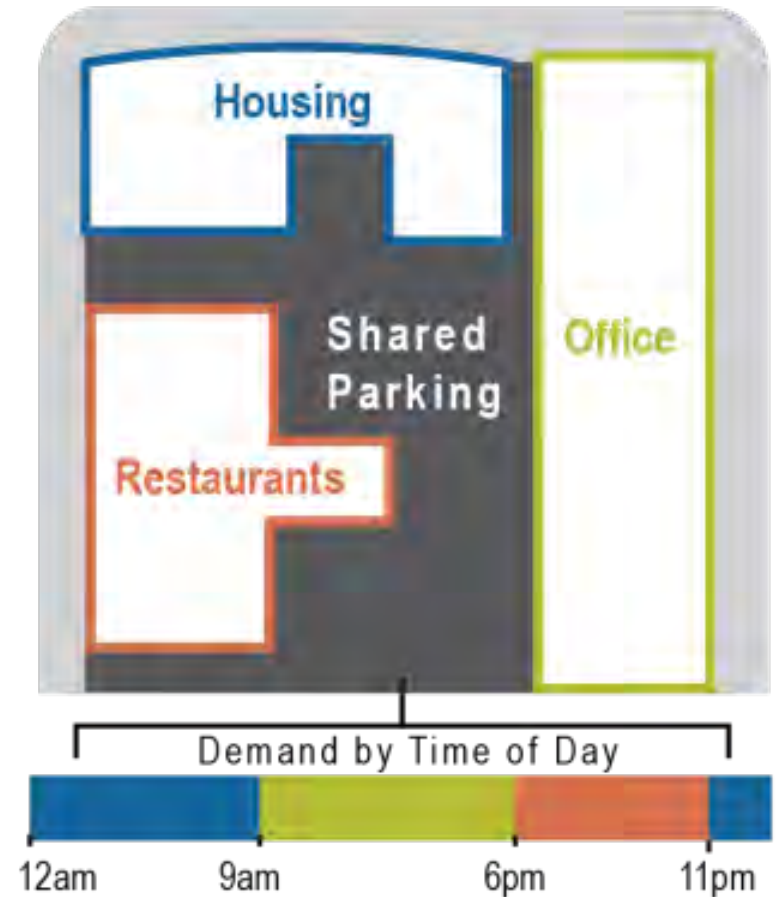


# Site Layout/Design Factors

- Parking demand varies by time of day



- Efficient Parking Design
  - Parking to be shared between complimentary uses
  - Locate facilities to minimize vehicular impacts; create a “Park Once” environment
- Efficient Land Use
  - Maximize internal trip opportunities
  - Provide balance of land uses



# Benefits of Shared Parking Districts

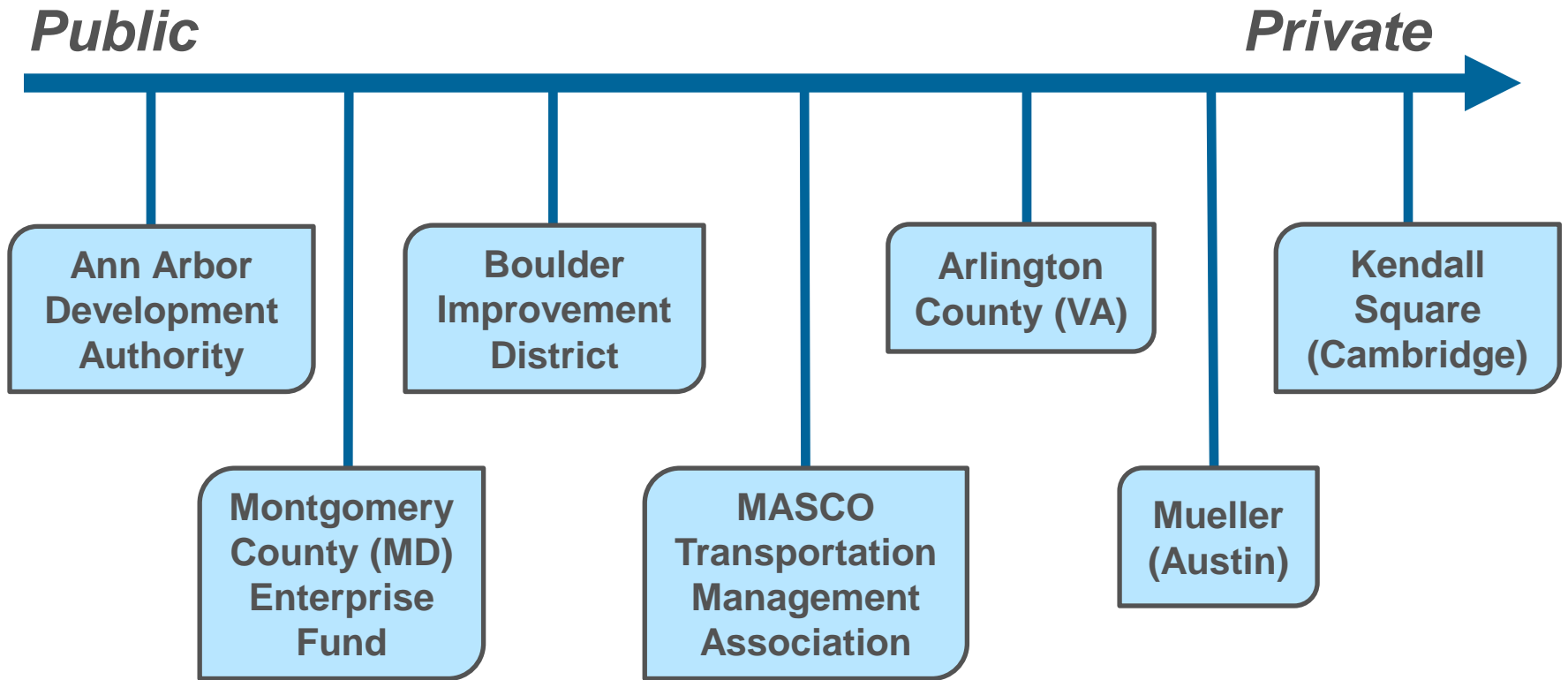


# Parking District Principles

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- **Parking districts can be managed by one or several partners, such as:**
  - Municipalities, development authority, business improvement district, master developer, district-area transportation management organization
- **Parking districts may include the following elements:**
  - Coordination/management of neighborhood transportation programs (with residents, tenants, owners and neighbors)
  - Construction, operations, and maintenance of parking
  - Monitoring and enforcement of on-street and off-street parking
  - Administration and communication of transit program information and benefits
  - Coordination with bike share and car share systems
  - Coordination and monitoring of other recommended tools, including valet parking, interim construction parking, and wayfinding systems

# Parking District Spectrum



# Development Authority: Ann Arbor, MI

*Promote physical and economic development growth in key business districts, typically in downtown areas.*

## Public Sector

- **Overview:** Authority promotes multimodal transportation and controls on- and most off-street downtown parking
- **Parking Inventory:** ~7,100 spaces
- **Primary Builders/Owners:** City of Ann Arbor; Downtown Development Authority (DDA)
- **Financing:** Tax Increment Financing (TIF); Parking fees; ~1/3 of tax revenues generated within District
- **Transit Access and TDM Programming:**
  - 27 bus routes and Park and Ride lots
  - Universal Transit Pass program; getDowntown program; Zipcar sponsorship with UM



# Improvement District: Boulder, CO

*Improvement districts are often responsible for maintaining parking operations and services in designated districts. These districts are often partnerships between municipal departments, local organizations, private developers, and private businesses.*

- **Overview:** Responsible for parking operations and downtown-related services.
- **Parking Inventory:** ~7,000 spaces
- **Primary Builders/Owners:** City of Boulder; private developers
- **Financing:**
  - Downtown parking revenue and property and other taxes paid by property owners; shared public parking facilities are constructed and operated by CAGID's general obligation bonds
- **Transit Access and TDM Programming:**
  - Local and regional bus services
  - Eco-pass, Guaranteed-Ride-Home program; neighborhood permit parking initiatives.

## Public/Private Sector



# Enterprise Fund: Montgomery County, MD

*Enterprise funds generally mandate that developers in a certain district pay fees in lieu of fulfilling municipal parking minimum requirements to a dedicated financing program.*

- **Overview:** Developers pay in-lieu of building spaces to the Parking Lot District (PLD) program. PLD operates more than half of the parking in three major areas.
- **Parking Inventory:** ~20,000 spaces
- **Primary Builders/Owners:** Montgomery County DOT
- **Financing:** Each District's PLD is funded by the Ad Valorem tax (~25%), parking services (~60%), and parking fines (~15%)
- **Transit Access and TDM Programming:**
  - Three of the four PLDs are located within a half-mile of a Metrorail station
  - Contributes revenue to County's Mass Transit Fund and Transportation Management Districts

## Public Sector



# Transportation Management Association: MASCO, Boston, MA

*TMAs generally operated by member institutions or businesses, and are designed to mitigate local congestion, manage parking, and operate travel demand programs in a specific area.*

- **Overview:** Non-profit that serves medical area with variety of services, including transportation
- **Parking Inventory:** ~2,000 off-site and 750 on-site parking spaces
- **Primary Builders/Owners:** MASCO
- **Financing:** Parking and transportation revenues, rent, telecommunications center fees, purchasing/contracting, investments
- **Transit Access and TDM Programming:**
  - Heavy rail, bus, and commuter rail; walk/bike incentives, ERH, CommuteSwap, rideshare, Carpool/Vanpool

**Public Sector  
or Non-Profit**





# Public-Private Partnership: Mueller, Austin, TX

*The 700-acre Mueller site in Austin, Texas, is owned and managed by the master developer, Catellus; on-street parking is controlled by the City of Austin.*

- **Overview:** Master developer and City partnership of former airport site
- **Parking Inventory:** 1,300 – 1,500 spaces (Phase 1)
- **Primary Builders/Owners:** Catellus and City with some private support
- **Financing:** Common area charges, developer payments, Catellus/Austin; O&M from tenants and users
- **Transit Access and TDM Programming:**
  - Local bus service; future commuter rail station proposed
  - Coordination of shared parking, wayfinding and signage, bike share programs, electric vehicle charging stations, employer trip reduction program

**Public/Private  
Sector**



# Public-Private Partnership: Arlington County, VA

*The private sector provides most of the publicly available off-street parking in Arlington. County planning staff is reluctant to develop stand-alone public parking facilities, in part, as a response to decades of minimum parking requirements that have created a consistent surplus of parking in most of its transit and mixed-use, commercial corridors.*

- **Overview:** County uses market opportunities, zoning code, and incentives to rely on privately-owned parking supply in-lieu of public supply
- **Parking Inventory:** 60+ private garages
- **Primary Builders/Owners:** Private developers
- **Financing:** Private developers; user fees; in-lieu fees
- **Transit Access and TDM Programming:**
  - Metrorail lines, Metrobus, Arlington Transit
  - Limit the amount of parking spaces reserved for individual users to no more than 20% of the total parking supply

## Public/Private Sector



# Public-Private Partnership: Kendall Square, MA

*Kendall Center's parking facilities are owned and operated by Boston Properties, a real estate investment trust. The goal is to provide centralized parking facilities for Kendall Square employees and visitors.*

- **Overview:** Three shared garages in larger district owned/operated by real estate investment trust
- **Parking Inventory:** 2,748 spaces
- **Primary Builders/Owners:** Boston Properties
- **Financing:** Private development; land purchased from Cambridge Redevelopment Authority under Urban Renewal Program
- **Transit Access and TDM Programming:**
  - Red Line heavy rail; buses; TMA funded buses; private shuttles
  - TMA membership; carshare/ bikeshare; on-site daycare; on-site showers and lockers; parking cash out

**Public/Private  
Sector**



# Supporting Strategies

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**People First:** Safe transportation for everyone.



**Connectivity:** Improve access by adding key connections.



**Bicycle Friendly:** Support regional bicycle travel.



**Transit Accessible:** Accommodate growth through efficient transit.



**Networked District:** Link the district using technology and placemaking.



**Zoning:** Encourage mix of uses, minimize parking requirements, require shared parking



# Supporting Strategies

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**Roadway Strategies:** Balance the need for all modes, and provide safe and reliable auto access.



**Parking:** Balance demand with existing supply.



**Transportation Demand Management:** Improve non-driving mobility for residents and commuters.



**New Development:** Leverage new development for opportunities to improve multimodal travel.



**Mobility as Placemaking:** Strengthen a sense of place through safe multimodal access.



# Thank You!



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# Lance Bernard

SRF Consulting



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# TOWERSIDE

THE MSP INNOVATION DISTRICT

Parking District Framework





**TOWERSIDE**

THE MSP INNOVATION DISTRICT

THE DISTRICT

# STUDY AREA



# THE DISTRICT'S VISION



# STUDY PARTNERS

- Metro Transit
- Prospect North Partnership
- City of Minneapolis
- City of Saint Paul
- Community Stakeholders
  
- SRF Consulting Group, Inc.
- Nelson\Nygaard

## Towerside Innovation District Parking Framework



Prepared for Metro Transit and the Prospect North Partnership

June 2016

Prepared by SRF Consulting Group, Inc., in partnership with Nelson\Nygaard



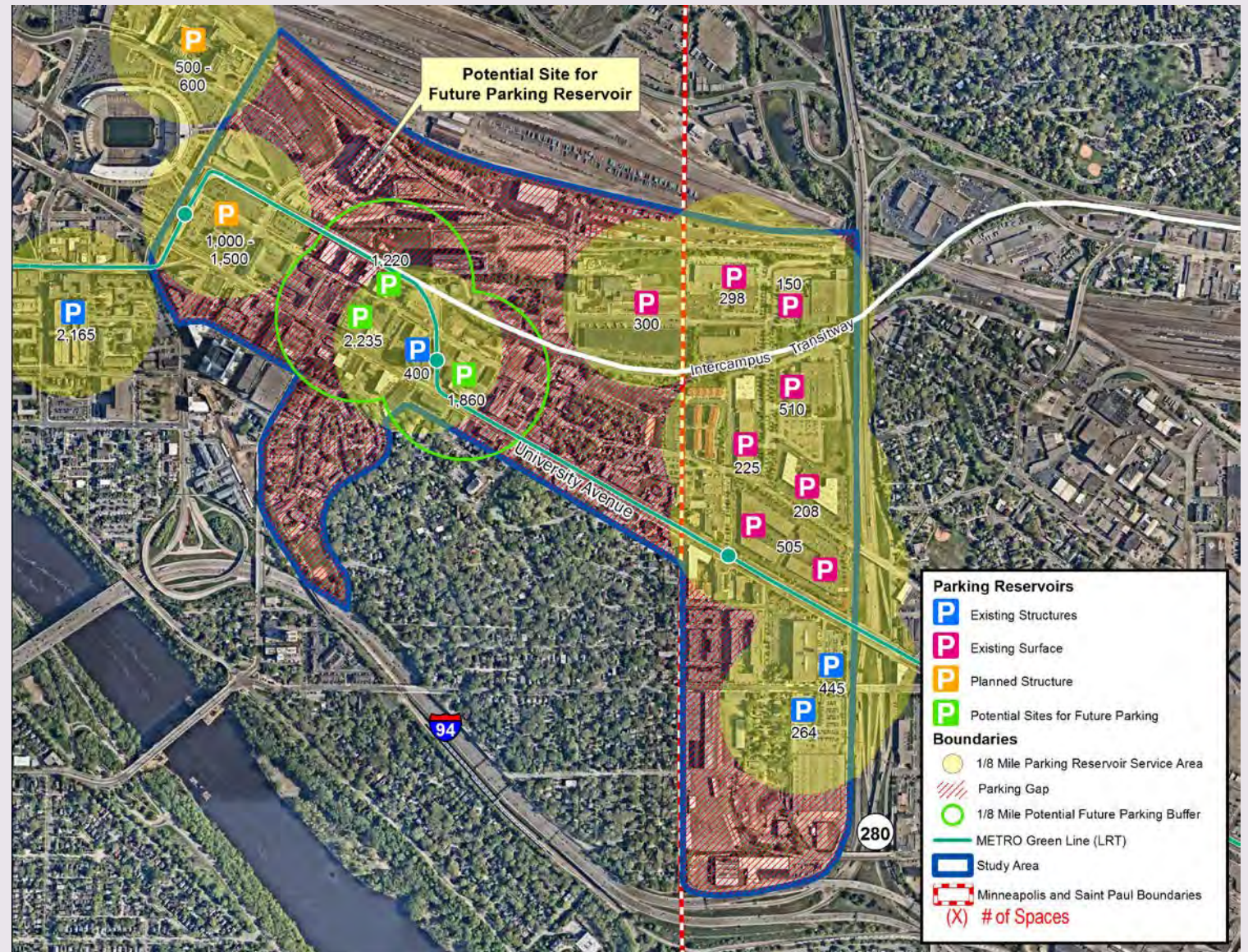
**TOWERSIDE**

THE MSP INNOVATION DISTRICT

# THE CHALLENGES

# THE BIG QUESTIONS

- When is the development coming?
- How much parking do we need and where?
- How do we embrace a district-wide parking approach?
- Who is going to own, maintain and operate district parking facilities?





**TOWERSIDE**

THE MSP INNOVATION DISTRICT

# THE FINDINGS

# DATA DRIVEN PROCESS



Utilization  
Counts



Customized  
Parking  
Generation  
Rates



Mode Split  
Goals

District-Wide Parking Model



# PARKING NEEDS

Land Use	Min Reg.	Max Reg.
Multifamily	0.50 spaces per 1 unit	
Office	1 space per 1,000 sf	3.39 spaces per 1,000 sf
Commercial and Mixed Use	1 space per 1,000 sf	1.52 spaces per 1,000 sf
Makerspace	0 to 1 space per 1,000 sf	





**TOWERSIDE**

THE MSP INNOVATION DISTRICT

# THE FRAMEWORK

# DISTRICT WIDE PARKING APPROACH

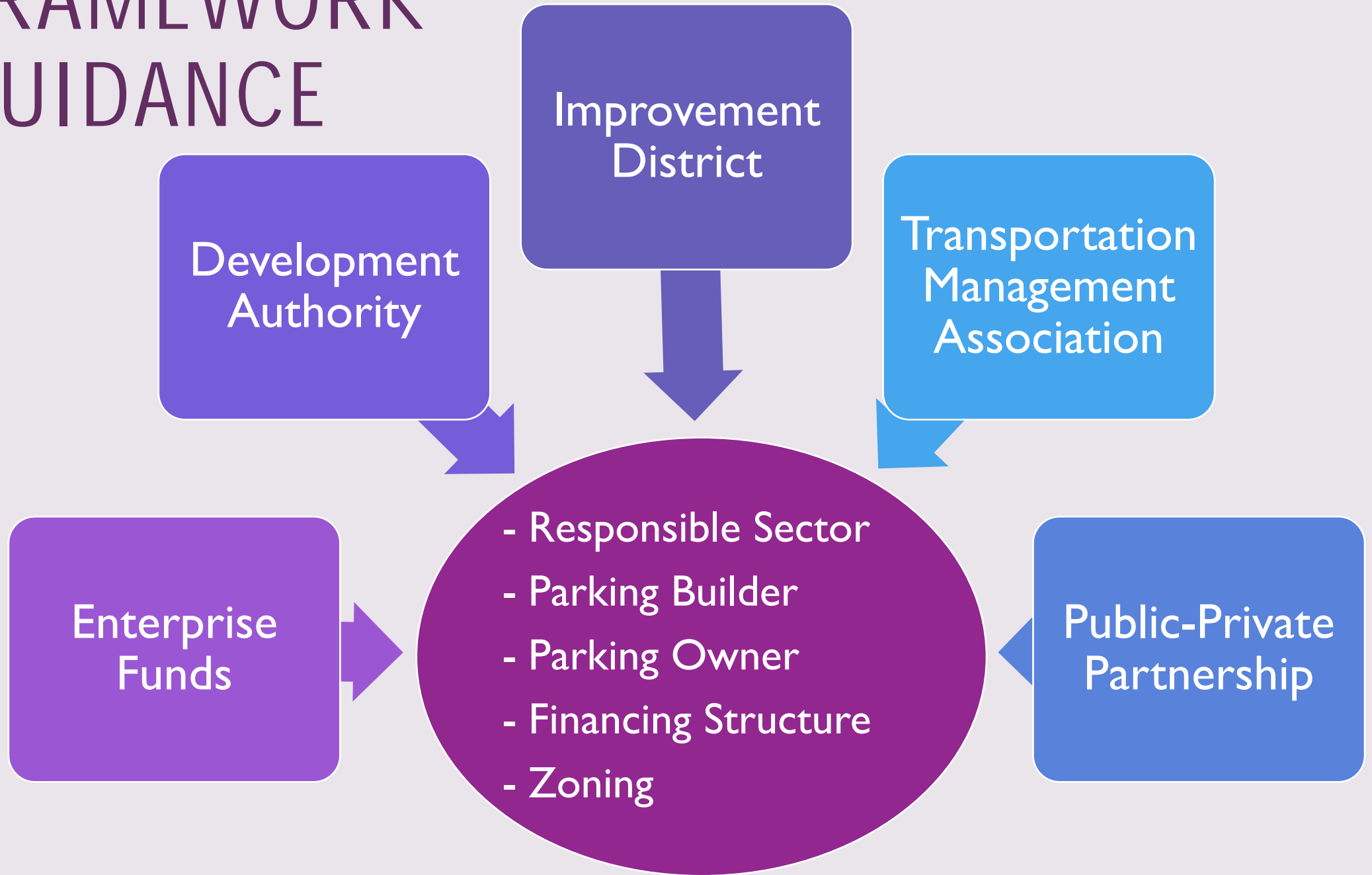
- Enterprise Funds
- Development Authorities
- Improvement Districts
- Transportation Management Associations
- Public-Private Partnerships



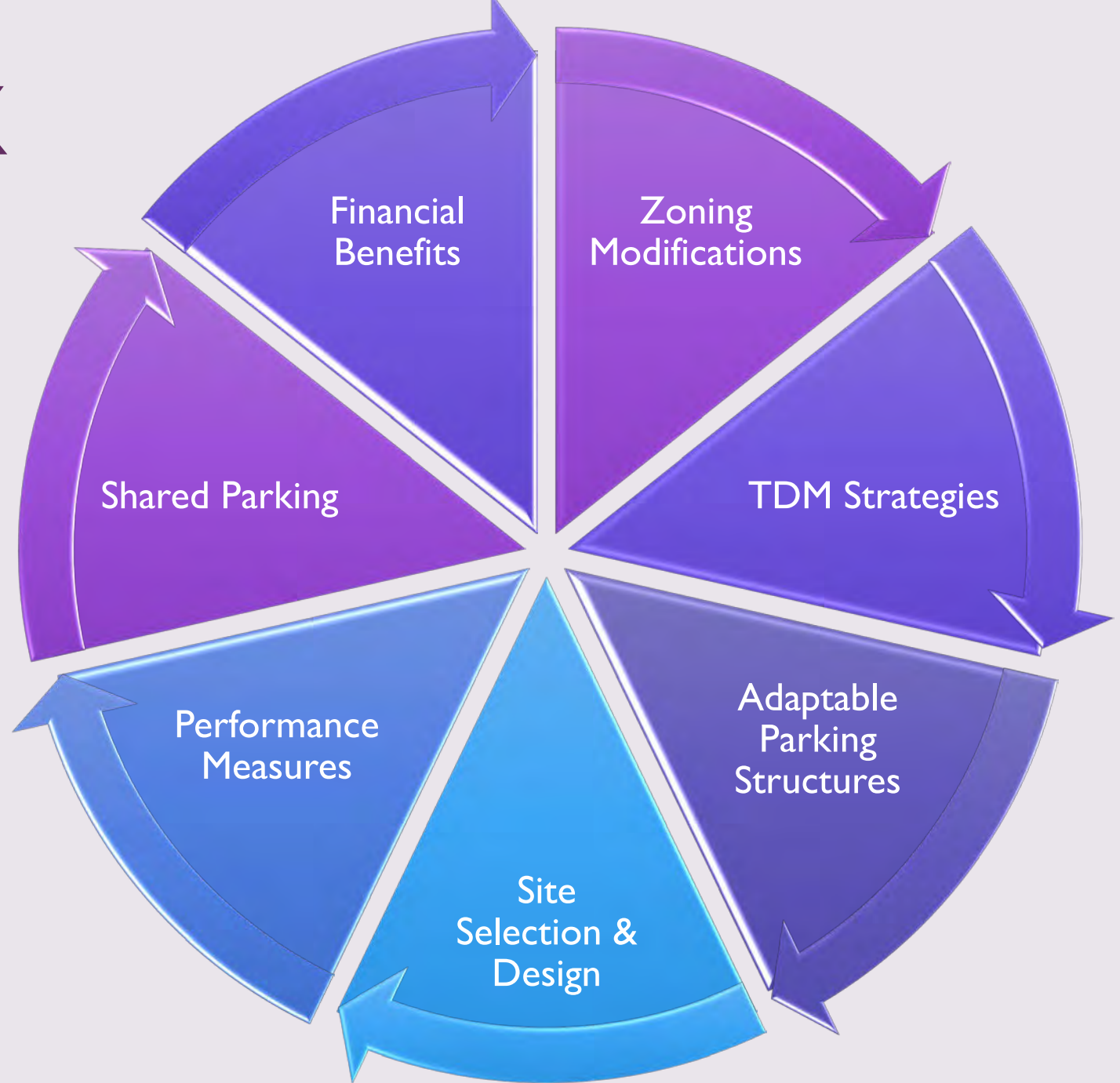
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THE MSP INNOVATION DISTRICT

# FRAMEWORK GUIDANCE



# FRAMEWORK TOOLS FOR ALL





**TOWERSIDE**  
THE MSP INNOVATION DISTRICT

# THANK YOU

**LANCE H. BERNARD, SENIOR ASSOCIATE**  
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# Kersten Elverum

City of Hopkins



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**Metro Transit**  
**TOD Forum**

# District Parking as an Economic Development Tool

Kersten Elverum  
City of Hopkins



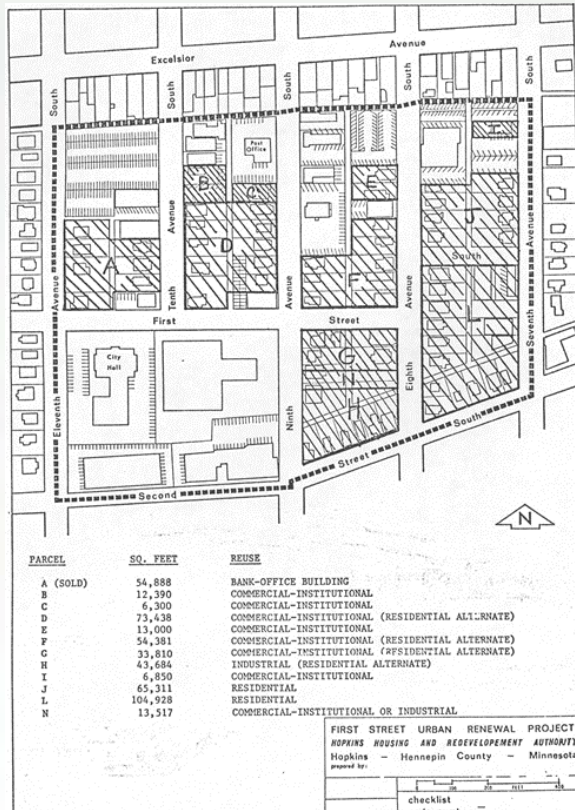


# HOD (Horse-Oriented District)





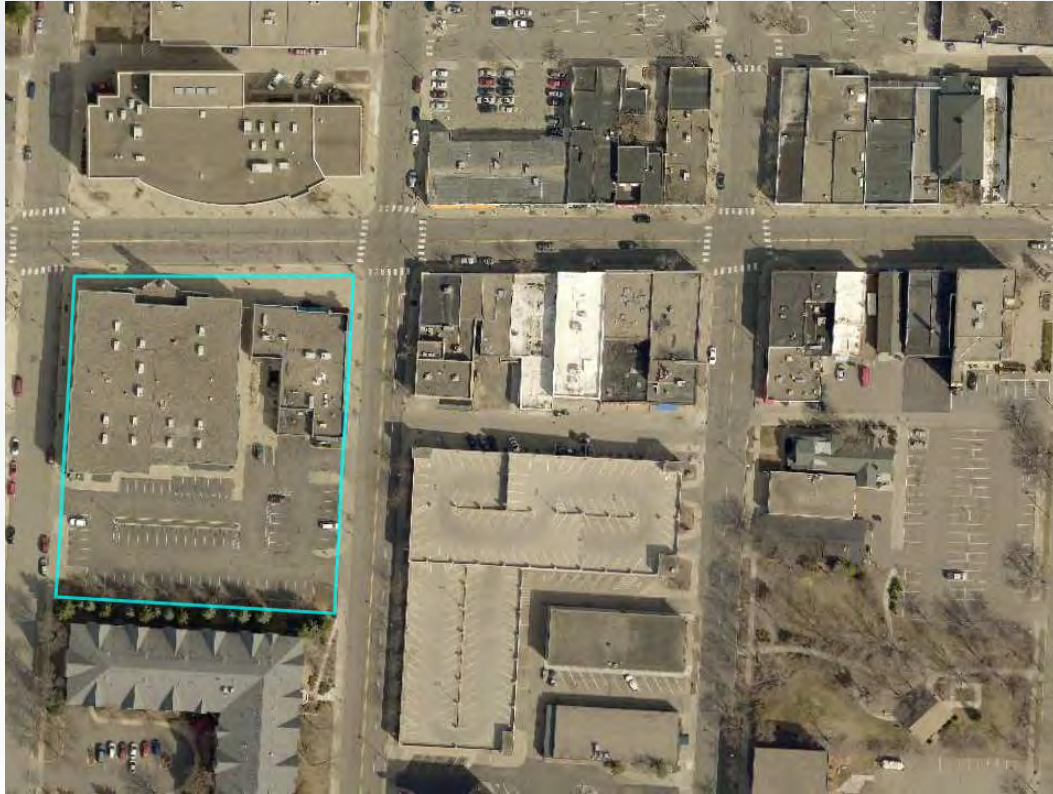
# Urban Renewal Created District Parking Opportunity



# Structured Parking to Support Future Redevelopment

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# Benefits of District Parking

- City ownership provides opportunities for other uses
- Financial incentive for start-ups and small business
- Maximizes the use of space

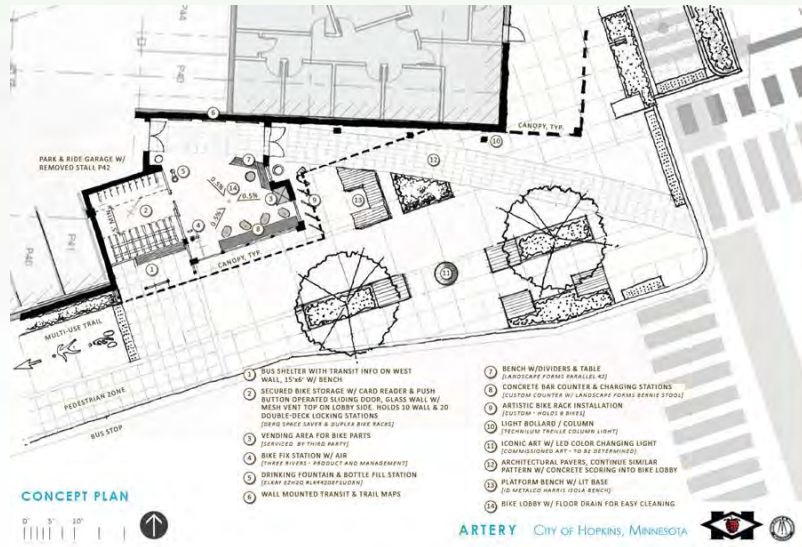


# Mainstreet is Being Reclaimed for People

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# Bike & Pedestrian Infrastructure



ARTERY PLAZA: BIKE LOBBY





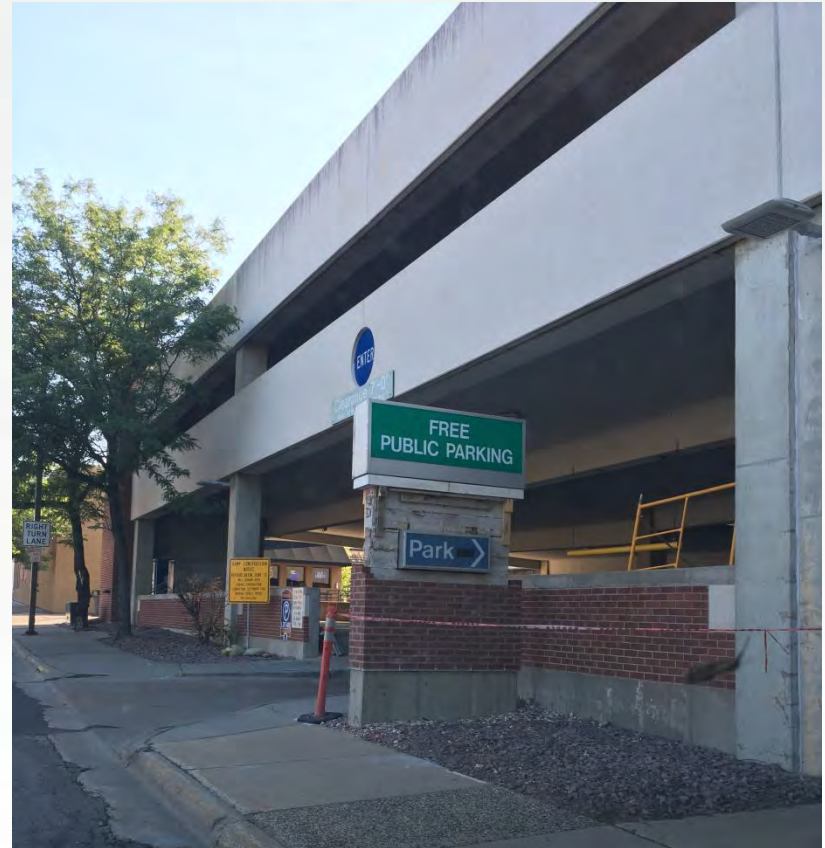
# Tweaking the System

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# Recommendations

- Don't plan for maximum demand – handle that off-site
- Diagram use of space for buildings, cars & people
- Put in place zoning that requires efficient parking



# Questions?

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# Bill Neuendorf

City of Edina



Creating a  
Parking District  
**Metro Transit**  
**TOD Forum**



The CITY of  
**EDINA**

# Municipal Parking

Time Tested Strategy for Economic Stability and Growth

City of Edina, MN

Bill Neuendorf, Economic Development Manager

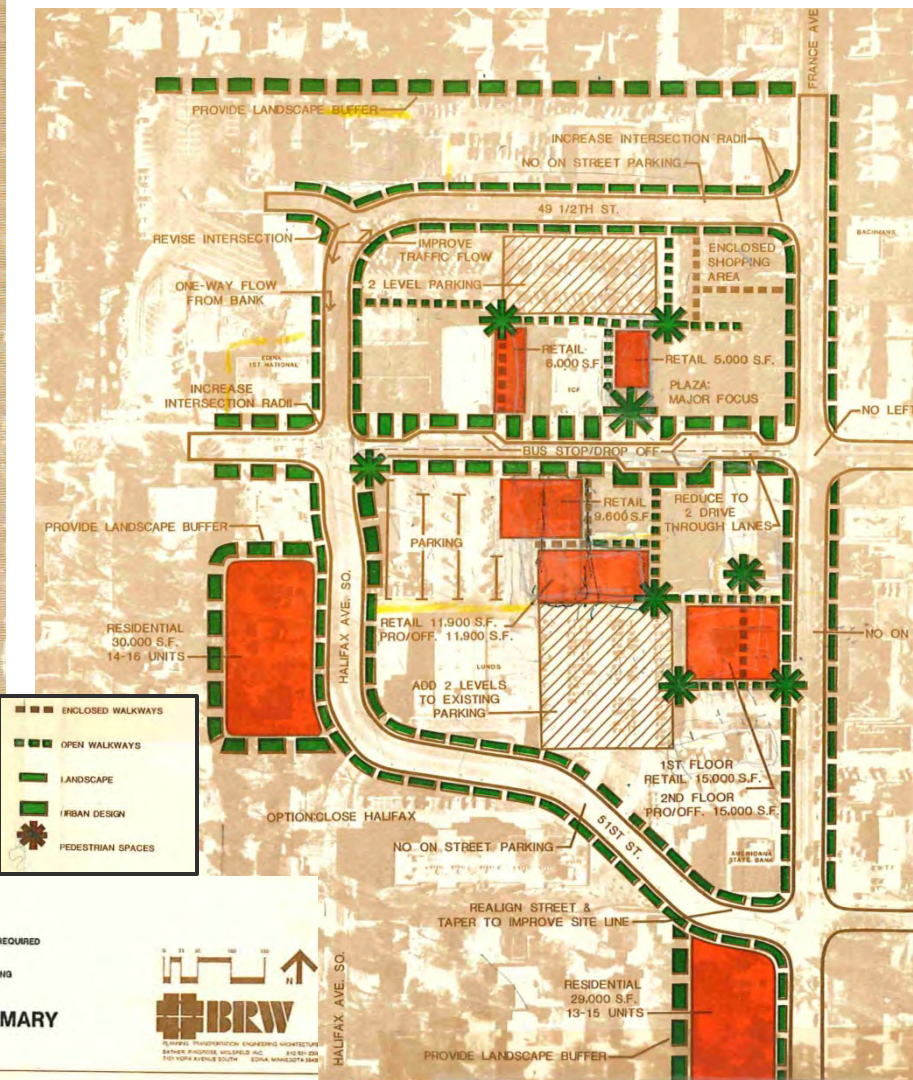
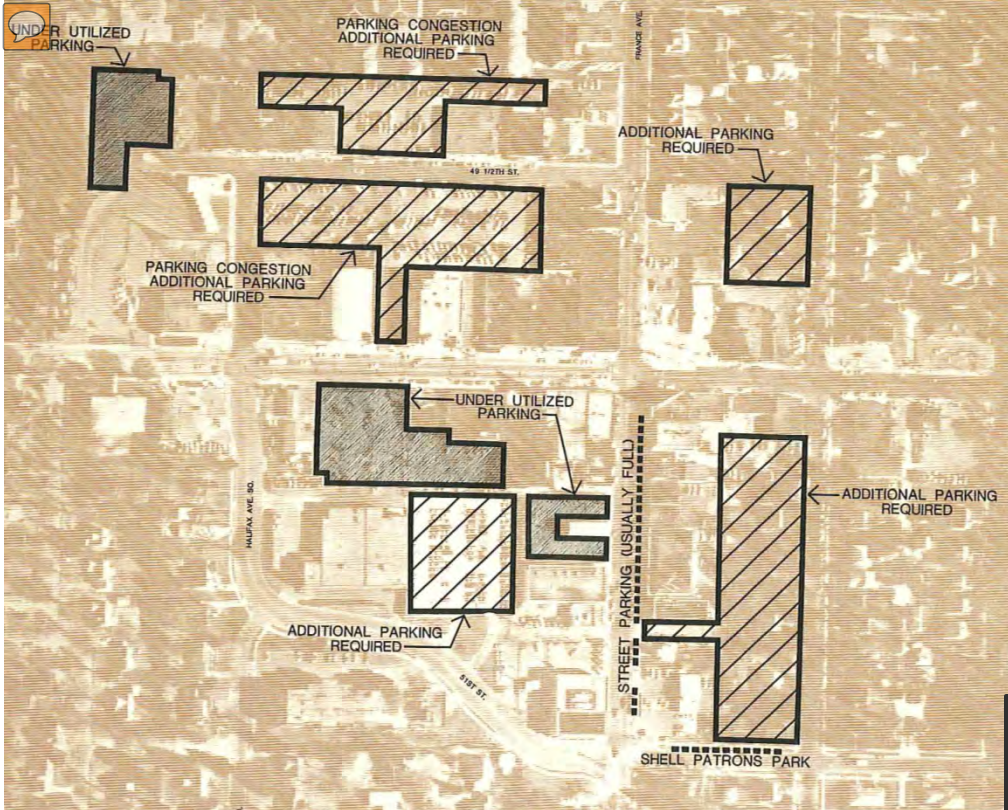
July 21, 2016



- 500,000 SF commercial space
- 100+ businesses
- Condominiums
- 1,020 public parking stalls
- Private parking & Mpls lot too



- 500,000 SF commercial space
- 100+ businesses
- Condominiums
- 1,020 public parking stalls
- Private parking & Mpls lot too



# 1974 Redevelopment Study

**PARKING SUMMARY**

-  STREET PARKING
-  ADDITIONAL PARKING REQUIRED
-  UNDER UTILIZED PARKING

  
 BRW  
 GENERAL TRANSPORTATION ENGINEERING ARCHITECTURE  
 BATHURST PRODUCE WOLFELD INC. 210-891-293  
 100 YORK AVENUE SOUTH EDINA, MINNESOTA 55425





The CITY of  
**EDINA**







1976



The CITY of  
EDINA







1991



The CITY of  
EDINA



## 2014-2015 Campaign to address Customer Expectations

- 1) Customer experience and perception
  - 1) Safety
  - 2) Attractiveness
  - 3) Convenience
- 2) New & returning customers
- 3) Find balance for tenants
  - 1) CAM & Taxes
  - 2) Revenue & Profit



## Lessons learned

- 1) Parking is NOT free; capital investment, maintenance & operations require commitment from City officials, property owners & tenants.
- 2) Customers and business owners have been conditioned to demand FREE parking – retailers not ready to risk change.



*\$4.2 million restoration  
Completed in 2014-15*

## Lessons learned

- 3) District parking is difficult but is more efficient and more cost effective than private/individual parking.
- 4) Better managed parking and convenient alternatives are less expensive than expansion.
- 5) Don't forget fundamentals and be prepared to change.



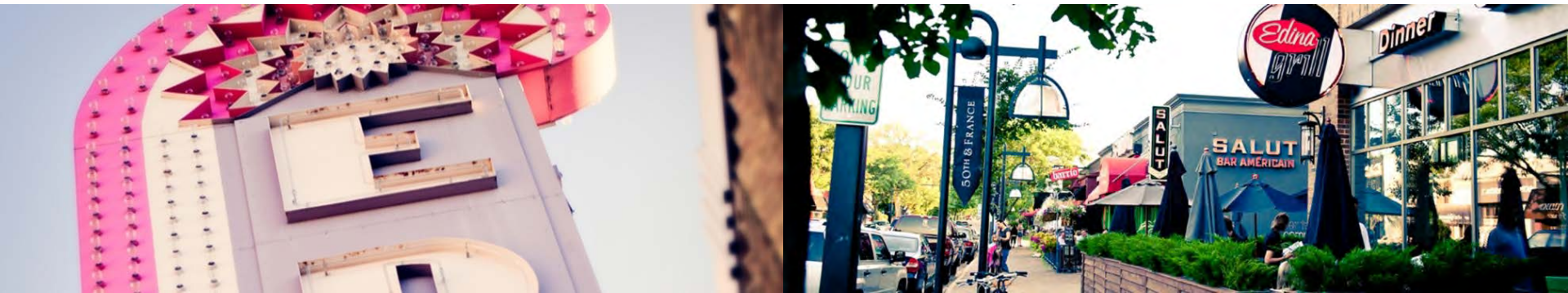


50<sup>th</sup>  
& FRANCE  
EDINA



The CITY of  
EDINA

*Thank You*



# Thank You!

Please enjoy a quick break before the  
Interactive Parking District Design  
Exercise begins at 9:45



## Thank You

SRF Consulting  
Nelson\Nygaard  
Metropolitan Council  
Towerside Innovation District  
University of Minnesota

City of Edina  
City of Hopkins  
City of Minneapolis  
City of Saint Paul

## In Partnership With:

Twin Cities LISC  
AEON  
Kage Imagery  
Center for Policy, Planning, and  
Performance