

Information Item: MCES Preliminary Budget, Rates, and Workshops

Ned Smith, Director, Pretreatment and Finance

Environment Committee: May 10, 2022



2023 Executive Summary

Proposed Sources vs. 2022

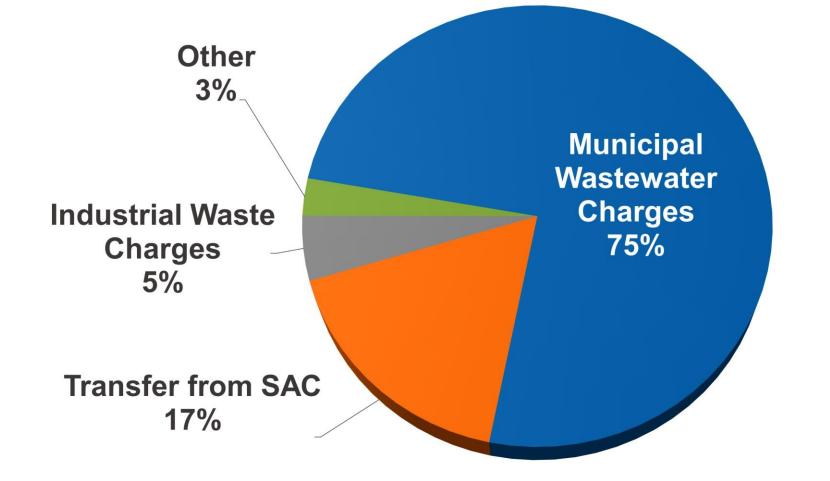
- Wastewater charge:5.5%

Proposed Uses vs. 2022

Proposed Rates

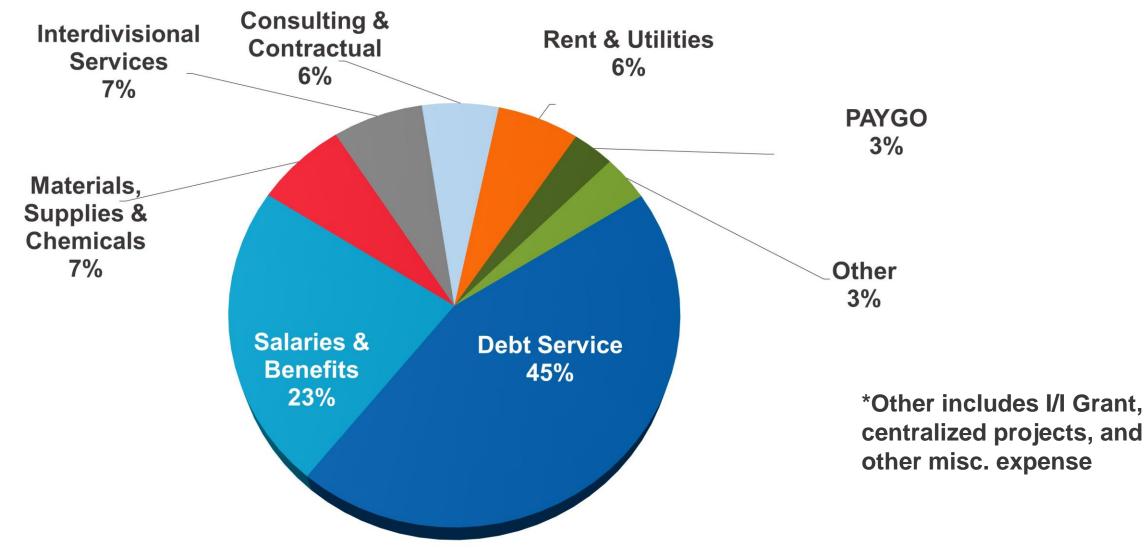
- Sewer Availability Charge:No Increase
- Industrial Permit Fees:~5.5% on average

2023 Revenue Sources - \$349.9M

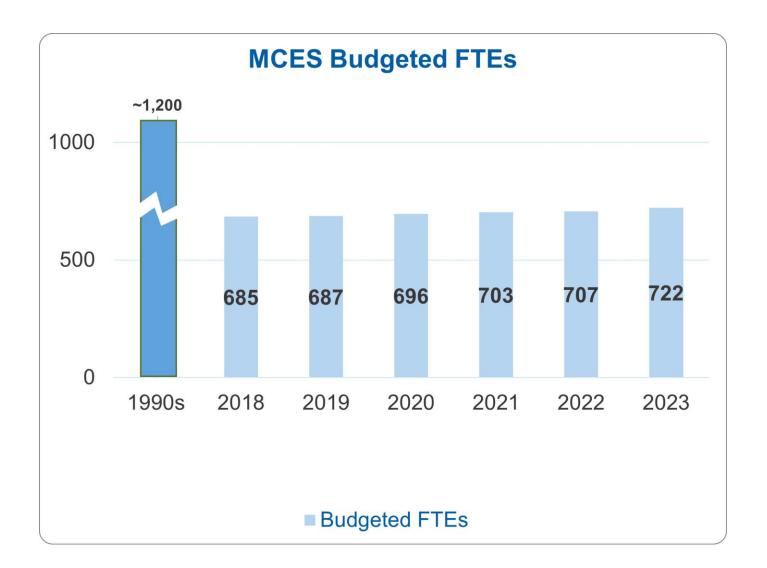


*Other includes Inflow and Infiltration (I/I) Grant and \$2M use of Reserves

Proposed Uses by Category - \$349.9M



Proposed Budget: Labor



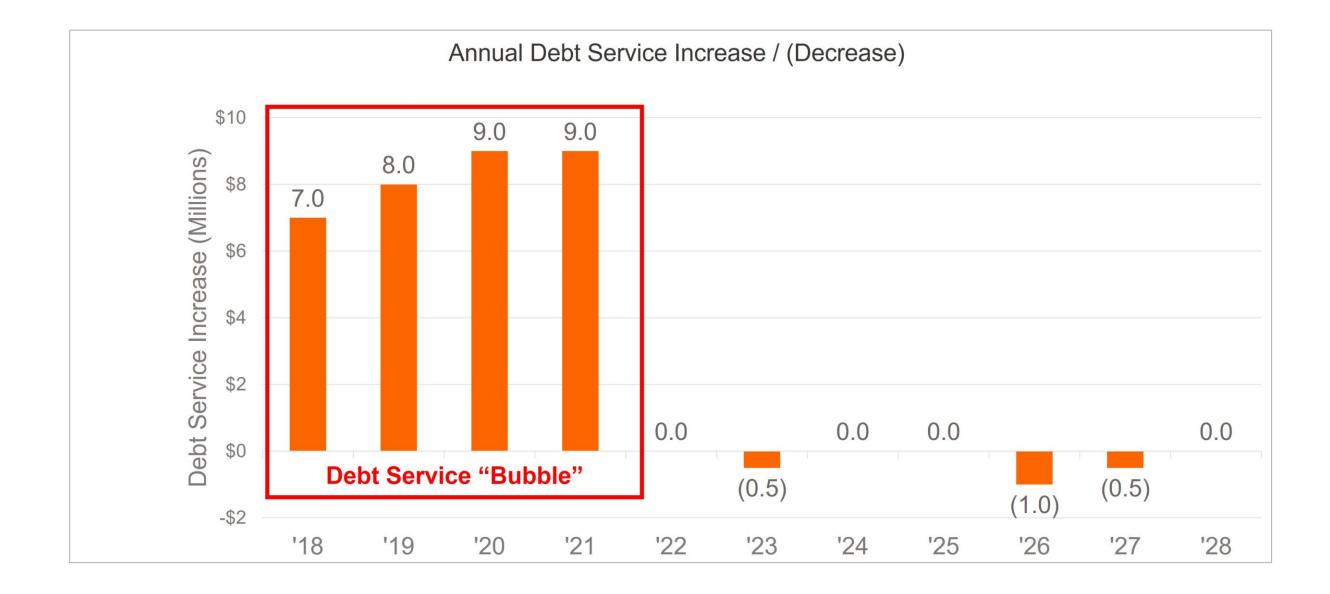
Full Time Employee Budget Count

- **Regular FTEs** 693
- **FTEs Including Overtime** 722
- **Budgeted Vacant FTEs** 25

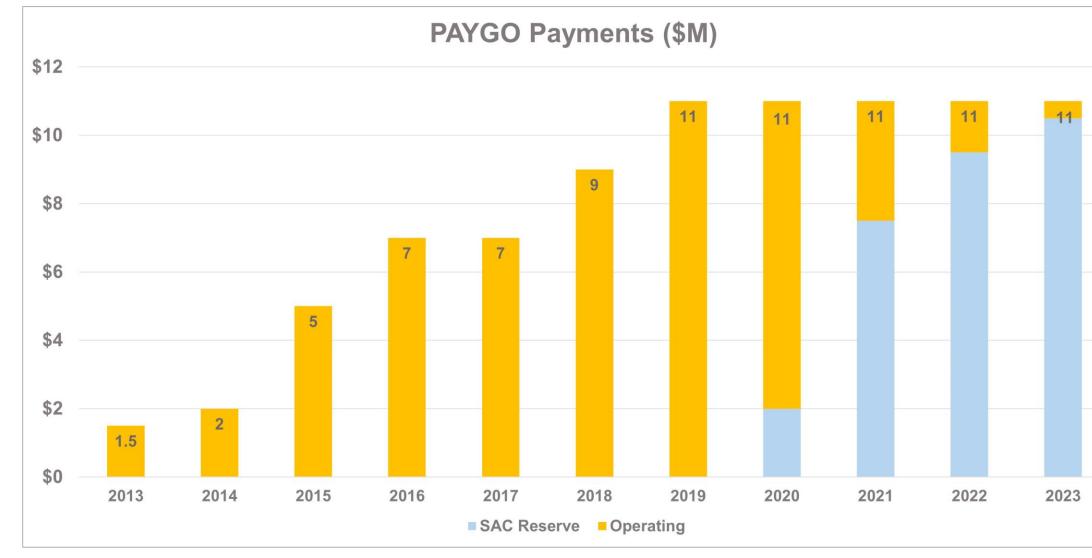
Risk Factors

- Potential rising wage pressure in response to ٠ rising inflation.
- As a self-insured employer, potential for increased medical expense due to pandemicdelayed routine medical care.
- Potential for higher attrition rates leading to • higher than planned vacancies.

Projected Debt Service Change



Pay-As-You-Go (PAYGO)



PAYGO is funded from the operating fund except for these amounts funded from the SAC fund: \$2M in 2020, \$7.5M in 2021, \$9.5M in 2022 and \$10.5M in 2023.



Wastewater Outstanding Debt

(\$ in millions)



Assumes 75% of ACP is spent ٠

3/20/22 Bond Sale – AAA, \$47.3M, 20 year fixed, 3.247% ٠

Debt per Capita*

Los Angeles	\$121	Chicago	\$533	Boston	\$2,13
Denver	\$265	San Antonio	\$654	Indianapolis	\$2,8
Memphis	\$271	Arlington TX	\$842	Atlanta	\$2,80
Phoenix	\$345	Austin	\$894	Honolulu	\$3,0
Orange County	\$354	St. Louis	\$1,162	Louisville	\$3,32
Las Vegas	\$440	Wash D.C.	\$1,512		
MCES	\$445	Cleveland	\$1,812		
Virginia Beach	\$511	Seattle	\$2,006		

* Source is the 2020 NACWA triennial financial survey, which includes 2019 data

Historical SAC Rate Increases (%)



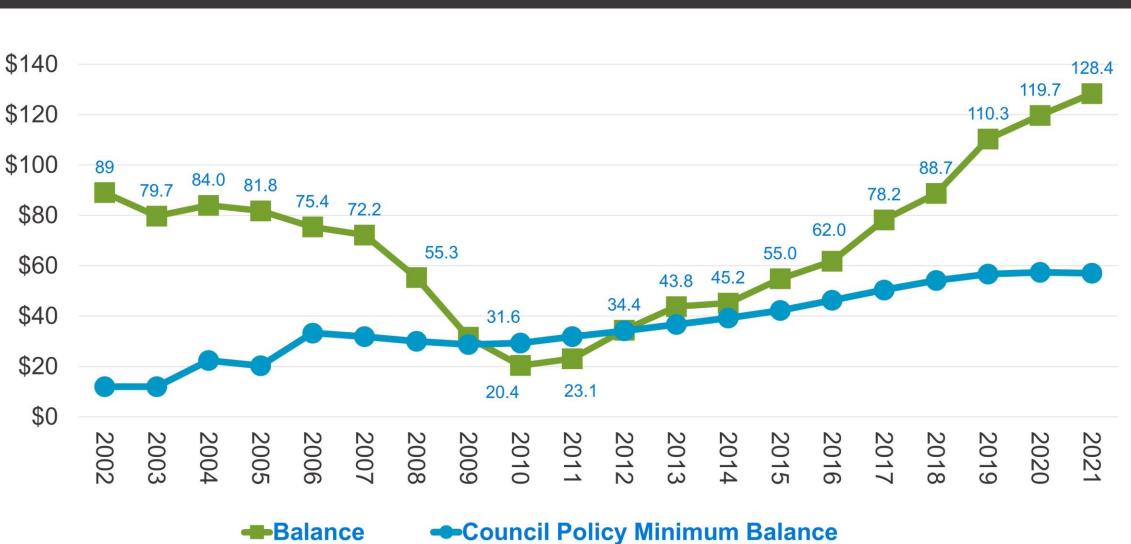
SAC Units: Development Continues







SAC Reserve Balance

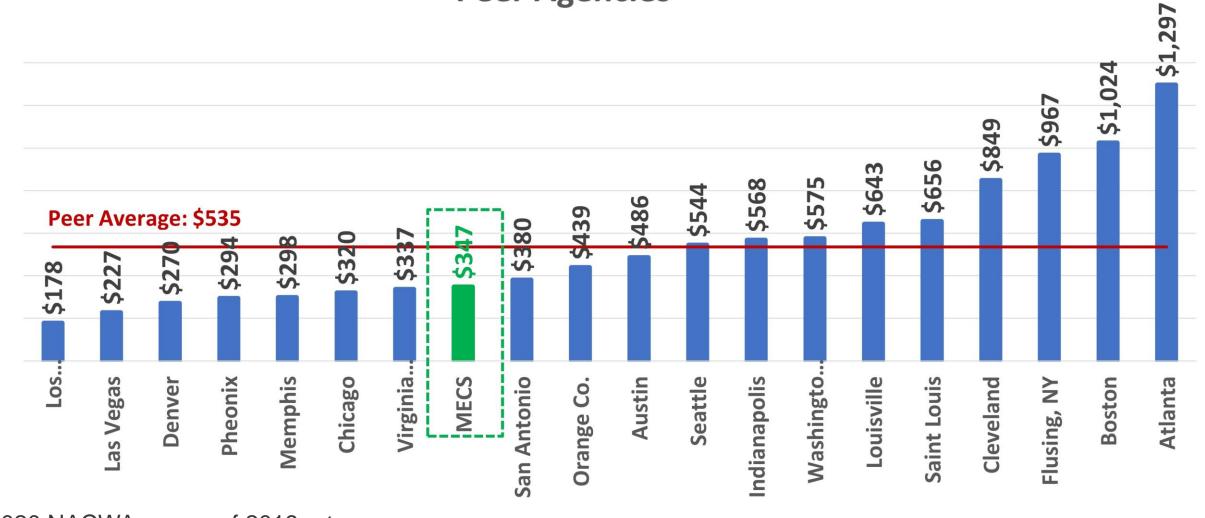


Strong reserve balance will help MCES manage future SAC rates

Comparative Information

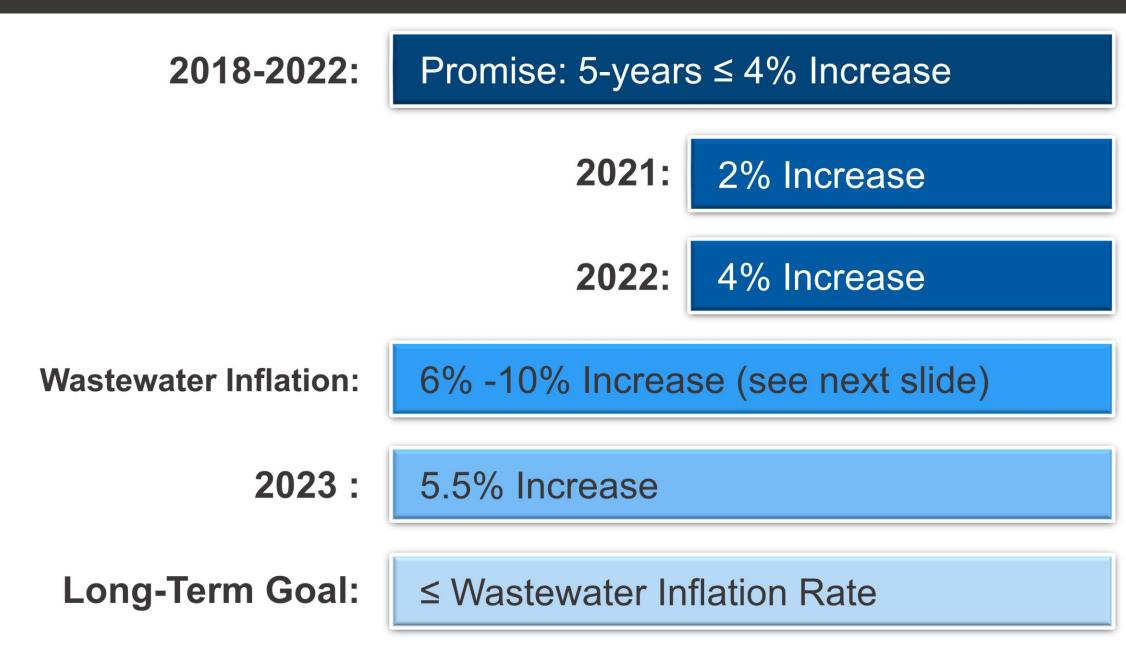
• Average retail sewer rates per household

Peer Agencies



* 2020 NACWA survey of 2019 rates

Municipal Wastewater Charges

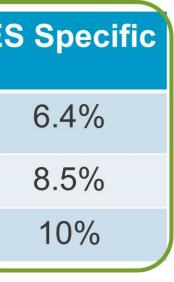


Inflation

- ES specific inflation* is higher than general CPI-U inflation
- Inflation can be calculated different ways
- The table below shows 3 methods that compare general and ES specific inflation

2021 Inflation	CPI-U	E
Monthly average compared to prior year monthly average	4.7%	
December compared to prior December	7.0%	
March 2022 compared to March 2021	8.5%	

* ES specific inflation is calculated as the weighted average of inflation specific to each of ES' line-item expenses. In other words, it is the average inflation for chemicals, materials & supplies, labor, energy, and capital expenses (debt service).



Proposed Industrial Rates

Rate Type	Prelim. 2023
Strength Charge (excess lb. TSS*)	\$0.292
Brewery Strength Charge (per barrel)	\$0.916
Standard Load Charge (per 1000 gal.)	\$60.24
Industrial Load Charge (excess lb TSS*)	\$0.413
Collar County Load Charge (per 1000 gal.)	\$75.24
Portable Toilet Load Charge (per 1000 gal.)	\$77.46
Holding Tank Load Charge (per 1000 gal.)	\$11.69
Standard Permit Fee	\$1,175-\$11,575
General Permit Fee	\$100-\$500

*Total Suspended Solids (TSS)

% Increase 6.6 6.6 0.0 0.0 0.0 0.0 2.6 ~5.5 0

2023 Rate Setting Schedule





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