

SOUTHWEST

Green Line LRT Extension



Metropolitan Council

June 10, 2015



Today's Topics

- Potential Cost Reduction Evaluation
- Construction Cost Estimate Review
- Transit Options Review
- Project Options Work Plan Deliverables Schedule



Criteria for Evaluating Cost Reductions

- Must identify cost reductions totaling at least \$341M to keep the project budget at \$1.65B
- Must have forecasted average weekday ridership (2040) of 29,000 to 30,000
- Must be a shared sacrifice by all communities along the line

Potential Cost Reduction Evaluation

Cost Reduction Coordination

- Compiled initial list of potential cost reduction items
 - Met with project partner staff to review list on May 11, 15 and 18
 - Added items based on stakeholder input
 - Analyzed items based on criteria
 - Presented to policy makers on May 20
 - Presented to CAC on May 26 and BAC on May 27
- Developed initial potential cost reduction scenarios
 - Met with project partner staff to discuss potential cost reduction scenarios on May 27 and June 1

Methodology

- Grouped potential cost reductions
 - Corridor-wide such as reducing all park and rides to 2020 forecasted demand and reducing landscaping, public art
 - Operations such as changes to the OMF
 - Stakeholder such as deleting park and rides or other features within a specific city
 - Western end of the line options
- Determined range of cost savings for each item
- Based on each of the western end of the line options, determined reduction range for stakeholder scope items

Scenario A: End at Southwest Station

| Scope (in \$ Millions) | Capital Cost Savings Range | |
|--|----------------------------|--------------|
| | Low | High |
| Corridor-Wide | \$23 | \$31 |
| Operations | \$11 | \$14 |
| Stakeholder | \$146 | \$167 |
| Western End at Southwest Station | \$120 | \$125 |
| Total Reduction | \$300 | \$337 |
| May 20 CMAQ Award – Beltline PnR | \$9 | \$9 |
| Remaining Reduction Needed to Achieve \$341M | \$32 | (\$5) |

Scenario B: End at Golden Triangle Station

| Scope (in \$ Millions) | Capital Cost Savings Range | |
|--|----------------------------|--------------|
| | Low | High |
| Corridor-Wide | \$0 | \$0 |
| Operations | \$9 | \$11 |
| Stakeholder | \$0 | \$0 |
| Western End at Golden Triangle Station | \$375 | \$380 |
| Total Reduction | \$384 | \$391 |
| May 20 CMAQ Award – Beltline PnR | \$9 | \$9 |
| Remaining Reduction Needed to Achieve \$341M | (\$52) | (\$59) |

Scenario C: End at Town Center Station

| Scope (in \$ Millions) | Capital Cost Savings Range | |
|--|----------------------------|--------------|
| | Low | High |
| Corridor-Wide | \$23 | \$31 |
| Operations | \$11 | \$14 |
| Stakeholder | | |
| Western End at Town Center Station | \$190 | \$195 |
| Total Reduction | \$224 | \$240 |
| May 20 CMAQ Award – Beltline PnR | \$9 | \$9 |
| Remaining Reduction Needed to Achieve \$341M | \$108 | \$92 |

Scenario D: End at Town Center Station At Flying Cloud Drive

| Scope (in \$ Millions) | Capital Cost Savings Range | |
|--|----------------------------|--------------|
| | Low | High |
| Corridor-Wide | \$23 | \$31 |
| Operations | \$11 | \$14 |
| Stakeholder | | |
| Western End at Town Center Station at Flying Cloud Drive | \$230 | \$235 |
| Total Reduction | \$264 | \$280 |
| May 20 CMAQ Award – Beltline PnR | \$9 | \$9 |
| Remaining Reduction Needed to Achieve \$341M | \$68 | \$52 |

Stakeholder Options for Consideration

- Reduce LRV fleet and OMF vehicle storage
- Delete Park and Rides at: Beltline, Louisiana, Blake, DT Hopkins, Shady Oak, Opus, City West and/or Golden Triangle
- Delete Joint Development at Blake
- Defer Royalston, Penn and/or 21st Station
- Delete Royalston, Penn and/or 21st Station and associated pedestrian improvements

Stakeholder Options for Consideration

- Delete vertical circulation West Lake
- Delete trail underpass under freight tracks at Louisiana
- Delete trail/ped bridge crossing of LRT and freight east of Beltline
- Delete North Cedar Lake Trail bridge crossing of LRT and freight east of Penn
- Remove 2 pedestrian underpasses at Opus

What We Heard at 6/3 CMC

- Little support for scenarios A or B.
 - A: Ending at Southwest Station required too many cuts along rest of line to maintain a viable level of ridership
 - B: Ending at Golden Triangle considered “draconian;” requires Eden Prairie to bear brunt of cuts
- Discussion centered around scenarios C and D which end at Town Center
- Commitment to ensuring cuts are equitable

Next Steps

- SPO and project partner staff complete evaluation of potential cost reduction scenarios based on CMC feedback and metrics from 5/6 CMC meeting
 - Ridership
 - Cost effectiveness
 - Other FTA project justification measures
 - Job accessibility
 - Development opportunity
- SPO staff present potential cost reduction scenarios for CMC and Met Council deliberation at their June 24 meetings

Construction Cost Estimate Review

Construction Cost Estimation Review

- Perform evaluation of current construction cost estimate using existing Peer Review Consultant (PRC)
- Review project budget quantities and unit costs compared with LRT projects nationally, industry standards and PRC's professional experience implementing similar LRT projects

Cost Review: Scope

- PRC evaluated construction cost estimates against FTA Capital Cost Database for Standard Cost Categories (SCC):
 - Guideway, track
 - Stations, stops, terminals, intermodal
 - Support facilities, yards, shops, admin buildings
 - Sitework, special conditions
 - Systems
- Identified project components with higher levels of construction risk

Construction Cost Estimate Comparison

| Element (in \$ millions, 2014) | FTA Capital Cost Database Range | SWLRT Construction PE Cost Estimate |
|---|------------------------------------|--|
| Guideway and Track | \$550 – 600 | \$414 |
| Stations, Stops, Terminal, Intermodal | \$96 – 114 | \$103 |
| Support Facilities: Yards, Shops, Admin Buildings | \$67 – 74 | \$92 |
| Sitework, Special Conditions | \$143 – 189 | \$169 |
| Systems | \$159 – 194 | \$187 |
| Construction Subtotal (SCC 10-50) | \$1,020 - 1,170 | \$965 |
| Unallocated Contingency (SCC 10-50) | NA | \$96.5 |
| Construction Total | \$1,020 - 1,170 | \$1,060 |

Recommendations

- Bridges: 15% of estimated construction costs
 - Identify design refinements that result in construction efficiencies
- Tunnels: 8% of estimated construction costs
 - Consider longer construction segments
- Retaining walls: 11% of estimated construction costs
 - Review retaining wall design approach for construction efficiencies
- Market conditions
 - Monitor local construction market

Summary

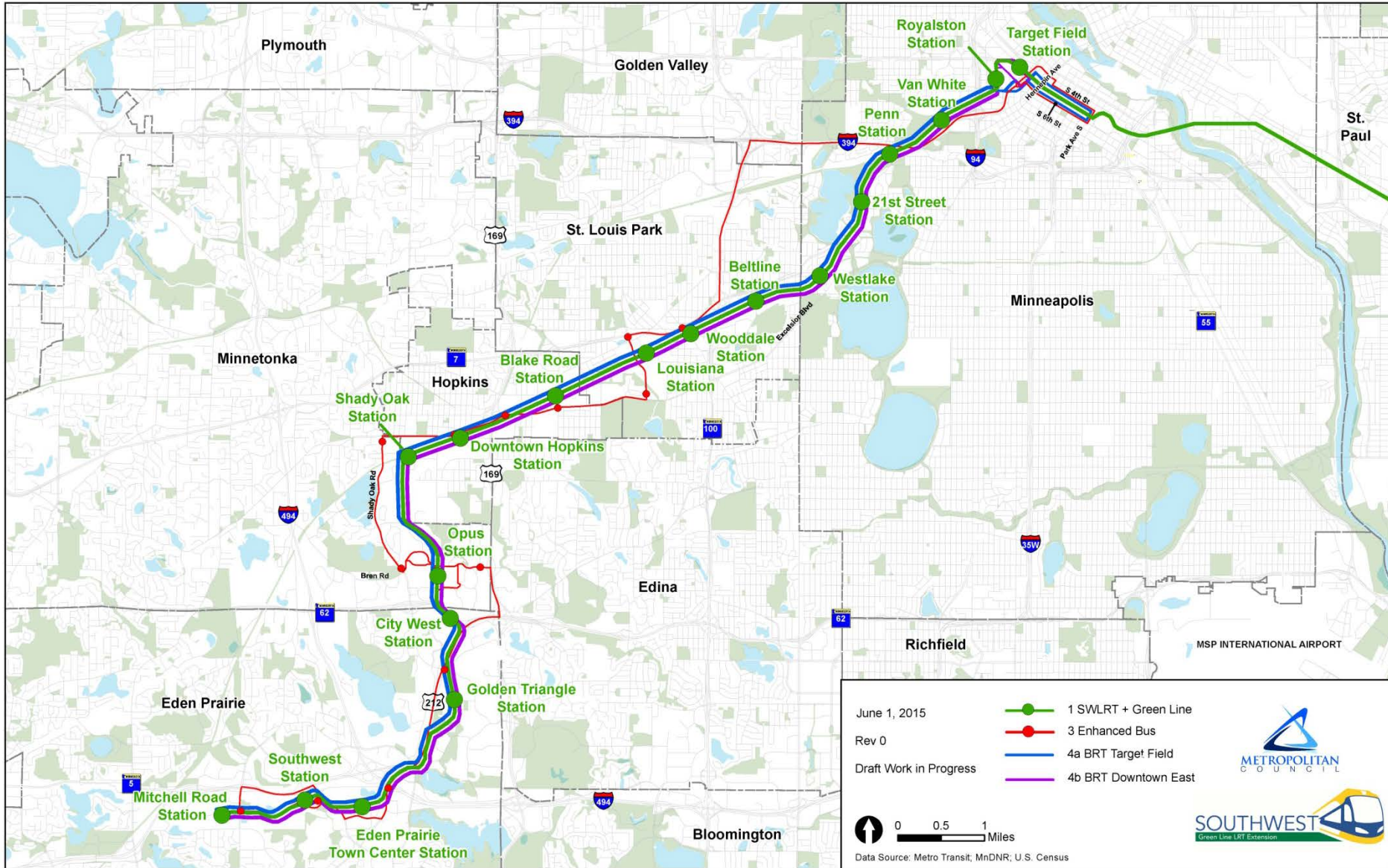
- Construction cost estimate is developed to an adequate level of detail with all major elements of the project accounted for
- Cost estimate's level of accuracy is appropriate for this phase of project development, and is within range of cost for similar LRT projects
- Elements of market risk remain in unit price and quantity cost estimate in areas of bridges, tunnels and retaining walls

Transit Options Review

Transit Options Review: Methodology

- Compared corridor transit options including:
 - Light Rail Transit (LRT)
 - No Build (No significant capital investment in transit)
 - Enhanced Bus
 - Bus Rapid Transit (BRT)
- Reviewed transit options from previous analysis with updated data using the following metrics
 - Cost
 - Ridership
 - Travel time and reliability
 - Economic development

Transit Options Review: Route by Mode



Transit Options Review: Assumptions

| Evaluation Measure | 1 LRT: Mitchell - Target Field | 2 No-Build | 3 Enhanced Bus: Mitchell – DT East | 4a BRT: Mitchell - Target Field | 4b BRT: Mitchell - DT East |
|---------------------|--------------------------------------|--|---|---------------------------------------|----------------------------------|
| Length (miles) | 15.7 | N/A | 21.1 | 16.7 | 18.2 |
| Stations/Stops | 17 new | N/A | 19 new | 18 new | 28 new |
| Park and Ride | 3,800 new | N/A | 2,000 | 3,800 new | |
| Frequency: Peak | 10 min. | N/A | 10 min. E. of Shady Oak 20 min. W. of Shady Oak | 10 min. | |
| Frequency: Off Peak | 20 min. | N/A | 15 min. E. of Shady Oak 30 min. W. of Shady Oak | 20 min. | |
| Guideway | Exclusive | N/A | | Exclusive for 15 miles | |
| Other | Connecting bus service | Background regional bus service growth | Enhanced shelters, Ticket vending machines, signal priority | Connecting bus service | |

Summary

| | Strengths | Weaknesses |
|--------------|--|---|
| LRT | <ul style="list-style-type: none"> Shortest transit travel time Highest ridership Highest reduction to annual VMT | <ul style="list-style-type: none"> Highest capital cost Highest annual operational costs |
| No Build | <ul style="list-style-type: none"> No capital cost or increase in annual operating costs | <ul style="list-style-type: none"> No change in transit improvement, VMT |
| Enhanced Bus | <ul style="list-style-type: none"> Lowest capital Lowest annual operating costs | <ul style="list-style-type: none"> Longest travel time Lowest ridership Lowest increase to access for transit dependent riders Least reduction to annual VMT |
| BRT | <ul style="list-style-type: none"> Slightly lower capital cost than LRT Annual operating cost comparable to Enhance Bus option Higher ridership than Enhanced Bus | <ul style="list-style-type: none"> Half the ridership of LRT 39%-43% of LRT congestion relief Schedule impacts due to restarting New Starts, Environmental and LPA processes |

Project Options Work Plan Deliverables Schedule

Advisory Committees

- Community Advisory Committee
 - May 26: Potential cost reductions
 - June 9: More discussion on potential cost reductions
 - June 30: Transit options review, construction cost estimate review and potential cost reductions
- Business Advisory Committee
 - May 27: Potential cost reductions
 - June 17: Transit options review, construction cost estimate review and potential cost reductions

Project Options Work Plan Next Steps

- June 24: Corridor Management Committee
 - Deliberation on potential cost reduction scenarios
 - Technical capacity review
- June 24: Met Council
 - Deliberation on potential cost reduction scenarios
 - Technical capacity review
- July 1: Corridor Management Committee
 - Recommendation on project scope and budget
- July 1: Met Council Committee of the Whole
 - Recommendation on project scope and budget
- July 8: Met Council
 - Action on project scope and budget

More Information

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