# Report of the Metro Mobility Task force

Presented to Metropolitan Council Feb 28, 2018



# Task Force Summary

- Established in 2017 Special Session Laws
- Goals of Task force:
  - Identify options and methods to increase program effectiveness and efficiency
  - Minimize program costs
  - Improve service including through potential partnership with taxi service providers and transportation network companies
- Organization and Structure:
  - 18 members as defined by legislature
  - Administrative support provided from Met Council
  - 7 Meetings (Aug-Feb)
  - Subgroups formed



# Membership

Established in the legislative language; locally-elected officials, government, non-profit, academic, and industry

| Member                     | Affiliation  | Member                            | Affiliation                                    |
|----------------------------|--|-----------------------------------|--|
| Scott Schulte              | Anoka County<br>Commissioner   | David Fenley                      | Minnesota Council on Disability                |
| Gayle Degler               | Carver County<br>Commissioner  | Matt Knutson                      | Department of Human<br>Services                |
| Dick Vitelli               | City of West Saint Paul City Council Member (appointed by Dakota County) | Stewart McMullin                  | Minnesota Management and Budget                |
| Jim McDonough              | Ramsey County<br>Commissioner  | Frank Douma                       | U of M Center for<br>Transportation Studies    |
| Karla Bigham, co-<br>chair | Washington County Commissioner   | Carla Jacobs (non voting)         | Uber   |
| Marion Greene              | Hennepin County<br>Commissioner  | Jon Walker (non voting)           | Lyft   |
| Jon Ulrich                 | Scott County<br>Commissioner   | Steve Pint (non voting)           | Transportation Plus                            |
| Ken Rodgers                | Transportation Accessibility Advisory Committee                          | Michael Sutton (non voting)       | 10//10Taxi-Super Taxi, Inc                     |
| Bob Platz                  | Association of Residential Resources in MN                               | Deb Barber (non voting), co-chair | Met Council Member representing Metro Mobility |

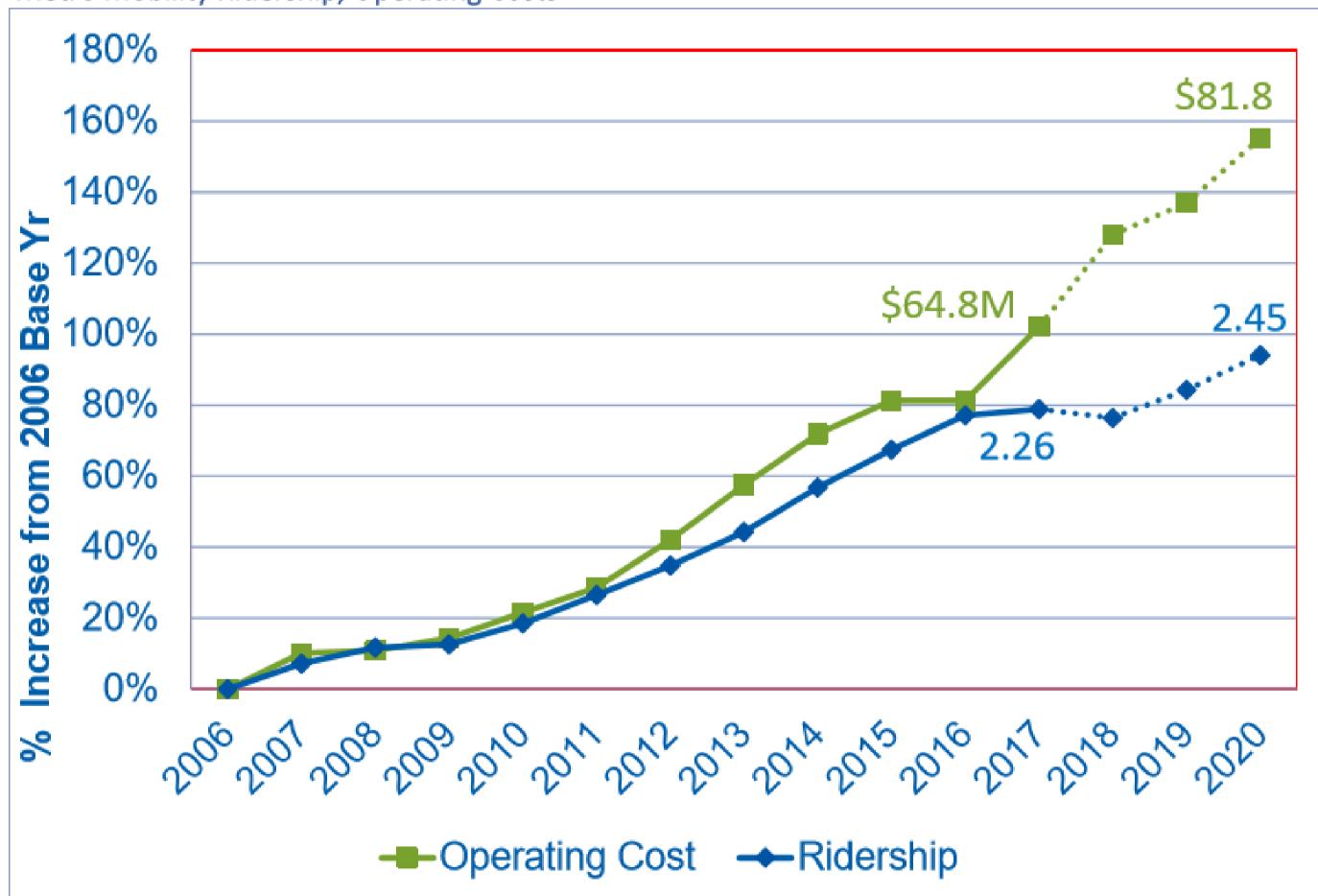
# Task Force Report Requirements

- ✓ Describe Metro Mobility program
- ✓ Summarize the work of the task force and its findings
- ✓ Identify options for reducing program costs and improving efficiency
- ✓ Identify at least three potential service level approaches that involve partnering with and incorporating transportation network companies, taxi service providers, or both
- Provide any recommendations for program and legislative changes
- ✓ Due February 15, 2018



### Ridership and Operating Costs



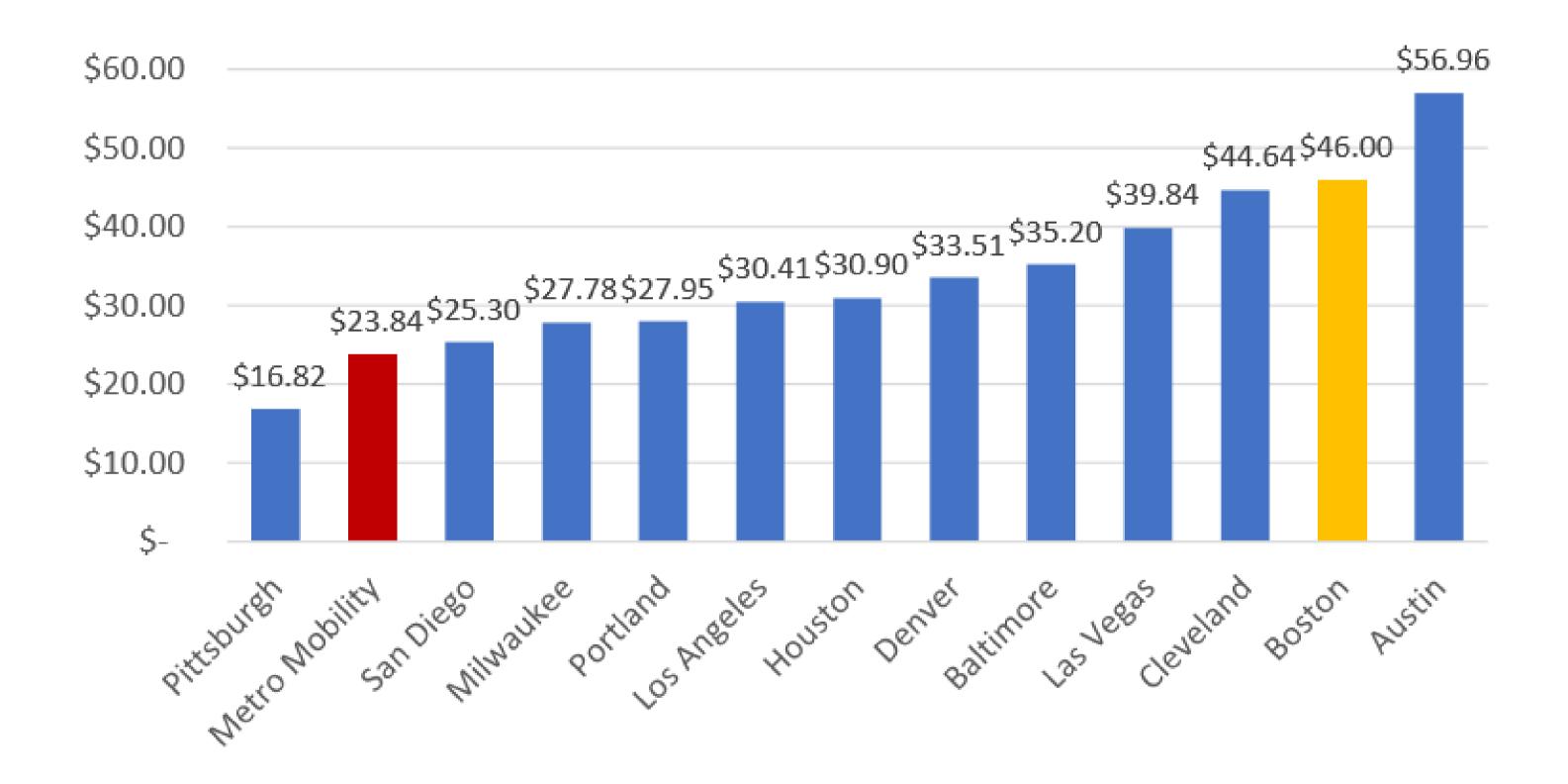


Note: 2017 Operating Cost numbers in Figure 13, above, are unaudited cost estimates.



# Peer Comparisons

#### Subsidy Per Passenger Trip





# Subgroup Analysis

- In addition to full task force meetings, the task force created three subgroups to examine details and form recommendations:
  - Current Operations and Cost Subgroup
  - Customer Experience Subgroup
  - Industry Experience Subgroup
- Report includes a summary of findings from each sub-group



# **Proposed Services**

### Metro Mobility Base System and four proposed Opt-in services

|  | Base S         | ervices       | Opt-In Services |              |                 |            |
|--|----------------|---------------|-----------------|--------------|-----------------|------------|
|  | Metro Mobility |               | Shared Options  |              | Premium Options |            |
|  | ADA            | Non-ADA       | STS             | Not-STS      | STS             | Not-STS    |
| Provider Type  | Public         | Public        | Medical         | TNC/Taxi     | Medical         | TNC/ Taxi  |
|  | Transit        | Transit Dial- | Assistance      |              | Assistance      |            |
|  | Dial-a-Ride    | a-Ride        | Providers       |              | Providers       |            |
| Service  | Door           | Door          | Door through    | Curb to      | Door            | Curb to    |
|  | through        | through       | first Door      | Curb         | through         | Curb       |
|  | first Door     | first Door    |                 |              | first Door      |            |
| Trip booking   | Advanced       | Advanced      | On Demand       | On           | On              | On         |
|  | Reservatio     | Reservation   | or Advanced     | Demand       | Demand          | Demand     |
|  | n              |               |                 | or           | or              | or         |
|  |                |               |                 | Advanced     | Advanced        | Advanced   |
| Service Denials  | None           | Subject to    | Subject to      | Subject to   | Subject to      | Subject to |
|  |                | Capacity      | Capacity        | Capacity     | Capacity        | Capacity   |
| Safety and   | Highest        | Highest       | Stringent       | Less         | Stringent       | Less       |
| Training   | Level          | Level         |                 | Stringent    |                 | Stringent  |
| Fleet  | Lift           | Lift          | Limited Lift    | Limited Lift | Limited Lift    | Limited    |
|  | Equipped       | Equipped      | or Ramp         | or Ramp      | or Ramp         | Lift or    |
|  |                |               |                 |              |                 | Ramp       |
| Rides Eligible for<br>Federal Formula<br>Funding<br>(\$.42/mile) | Yes            | Yes           | Yes             | Yes          | No              | No         |

- All options proposed as supplemental to Base Service
- Proposed available throughout the Metro Mobility service area
- DHS client transportation service model may be added at future date

# Proposed Services

### Anticipated advantages to Opt-in services:

- Growing demand on base system will be distributed
- Special Transportation Services (STS) and Not-STS level service options will introduce additional capacity for varying needs
- Premium options offer faster trip than shared ride
- STS options offer higher service standards than non-STS
- Potential for overall lower cost per trip



# **Proposed Services**

### Risk exposures with Opt-in Services:

- Introduces complexity to an already complex system
- Customers exposed to lower level service standards (i.e. curb to curb vs. door through first door)
- Safety and security concerns heightened for vulnerable populations
- Accessible fleet limitations (possible civil rights issue)
- Drivers not regulated by State STS, nor FTA, including random drug and alcohol, reasonable suspicion and driver training
- No requirement for on-board security cameras

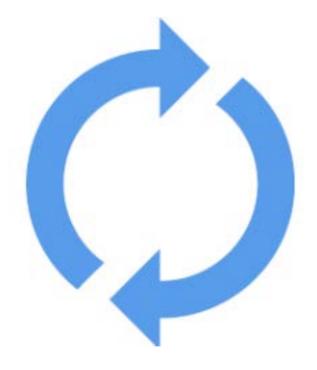


# Metro Mobility/DHS Option

### Department of Human Services (DHS) funded rides

- Key Recommendations:
  - Allow data sharing between state agencies
  - Interagency coordination
  - Better cross-utilization of funds remove silos









#### A system that includes more service options.

#### Recommendation for Council:

- Negotiate agreements by March 31, 2019, to pilot and promote an ondemand service provision, to include:
  - Metro Mobility ADA Base Service (existing service)
  - Metro Mobility Non-ADA Base Service (existing service)
  - Shared Ride Special Transportation Service (STS) Opt-in (as market allows, consumer selected)
  - Shared Ride Not-STS Opt-in (as market allows, consumer selected, includes Taxi and/or TNC)
  - Premium, non-shared ride, STS Opt-in (consumer selected)
  - Premium, non-shared ride, not-STS Opt-in (consumer selected, includes Taxi and/or TNC



### A system that includes more service options.

### Recommendation for Legislature:

- Fund staffing to support recommendations from this study.
- Provide funding to study and invest in technology innovations such as single-point reservation system to allow the customer to self-choose
- Provide incentives to increase the number of on-demand accessible vehicles operated by private companies to increase availability to persons with accessibility needs and provide an equivalent response time for all customers using on-demand services.



### A system that maximizes all potential funding sources.

#### Recommendation for Council:

- Explore creating a service specifically for DHS/County waivered clients and medical assistance transportation program post 2020, which would require legislative support.
- Evaluate options available for increased flexibility on Metro Mobility
  Non-ADA trips such as conditional eligibility of customers, differential
  fares, service quality standards and span of service that could improve
  ADA service and overall system performance.



### A system that maximizes all potential funding sources.

### Recommendation for Legislature:

- Facilitate collaboration between DHS and Metro Mobility by modifying Data Practices language to allow the agencies to share available non-medical data for limited purposes, including leveraging available federal funding.
- Fund a study to determine how County/DHS and Metro Mobility can coordinate services and funding to capture all eligible federal dollars for waivered service and medical assistance client transportation.



# A system that complies with federal and state requirements and meets the needs of people with disabilities

#### Recommendation for Council:

- Invest in robust public information and outreach to explain the current and new service options.
- Conduct routine market analysis to evaluate the effect of driver wages on workforce stability and service quality and performance and adjust as warranted and funding allows.

#### Recommendation for Legislature:

 Establish a dedicated funding source to ensure Metro Mobility demand is met



# Staff Initiated Program Changes

- Implemented \$2/hour minimum driver wage (Oct 1, 2017)
- Group ride program (Dec, 2017)
  - Limited Pilot initiated in December 2017 to offer free return ride incentive for groups of 5 or more booking rides off-peak.
- Advanced booking of "Premium Same Day" (Feb, 2018)
  - Allow "Premium Same Day" customers to book rides up to 4 days in advance, as well as same day.
- Fixed route transfer program (In progress)
  - Incentivize transfers to/from the Metro Transit fixed route system.
- Van Leasing Pilot (in progress)
  - Bus lease program with a large Day Training and Habilitation center.
  - Designed to relieve pressure on driver and capital resources while providing improved flexibility for the Agency and its clients

# Next Steps

#### Taskforce Outreach

- Define Communications Strategy
- Legislative presentation (2/28)
- MN Council on Transportation Access (2/28)
- TAAC (3/7)
- Spring Community Conversation (April 5)

### Staff Workplan

- Technology improvements with Trapeze version upgrade
- Improved customer communications (webpage/ feedback form)
- Exploratory meetings with TNC companies
- Partnering with advocacy groups to augment driver training



