

Transit Asset Management Update

Kristin Thompson | Director, Asset Management September 9, 2024



Agenda

- Transit asset management overview
- Asset management at Metro Transit
- Examples of ongoing work
- Major efforts ahead

What is Asset Management?

Transit asset management (TAM) is the:

- strategic and systematic practice of
- procuring, operating, inspecting, maintaining, rehabilitating, and replacing transit capital assets to
- manage their performance, risks, and costs over their life cycles,
- for the purpose of providing safe, cost-effective, and reliable public transportation.

(49 CFR Section 625.5)

FTA Transit Asset Management requirements

- TAM Plan every 4 years
 - Inventory of Capital Assets
 - Condition Assessment
 - Decision Support Tools
 - Investment Prioritization
 - TAM and SGR Policy
 - Implementation Strategy
 - List of Key Annual Activities
 - Identification of Resources
 - Evaluation Plan

- Annual NTD reporting
 - Inventory of Assets
 - Condition Assessments and Performance Results
 - Projected Targets for the Next Fiscal
 Year
 - Narrative Report on System
 Conditions and Progress



Transit Asset Management business processes

Policy & Strategy

- Commitment to AM & continual improvement
- Roles, responsibilities, & resources
- Goals, objectives, & performance expectations

Lifecycle Management

- Asset inventory
- Condition assessment and performance monitoring
- Lifecycle management planning

Cross-Asset Planning

- Capital planning & programming
- O & M budgeting
- Performance modeling

Information Technology Systems

Enablers (e.g. training, culture, leadership)



Metro Transit Asset Management context

- Asset base starting to age
- Ambitious plans for system expansion
- Many workgroups managing assets
- Outdated technology tools to manage assets

	Current	Future
BRT stations	157	~500
LRT stations	37	67
Miles of LRT track & infrastructure	21	49
Light rail vehicles	118	146
Buses	623	~800
Non-revenue vehicles	360	~850



Metro Transit Asset Management future

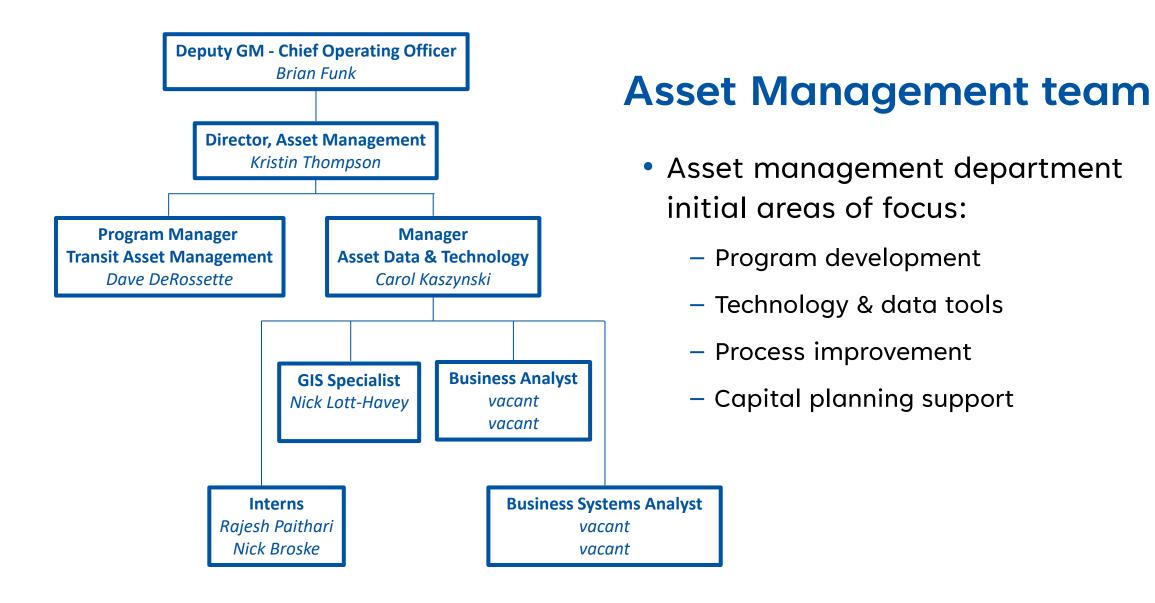
New assets add to Metro Transit's maintenance responsibilities and future financial commitments

Strengthened <u>processes</u> to ingest data from new assets supports smooth start-up of service

Modern technology tools support more efficient work management & reporting

Improved capital planning tools support <u>decision-making</u> for long-term investment in assets





Partnerships & Resources

- Maintenance work groups
 - Bus Maintenance
 - LRV Maintenance
 - Northstar
 - Engineering & Facilities
 - Transit Information
 - Revenue Operations
- Finance
- Strategic Initiatives

- Council partners
 - Metropolitan Transportation Services
 - Information Services
 - Environmental Services
- Industry resources
 - Federal Transit Administration
 - Institute of Asset Management
 - APTA
 - ISO standards

EAMS = Enterprise Asset Management Solution

The Met Council will replace TXbase and WAM with one EAMS to:

Manage Asset-Related Work

- Provide a unified asset work management system
- Help update and uniform processes across Met Council
- Empower smooth knowledge transfer

Make Asset Decisions & Plans

- Provide clear data on assets and related work
- Facilitate compliance reporting
- Inform decisions to repair or replace assets

Netropolitan Council

Benefits of a New EAMS

Staff-Friendly Tools

Updated modern interface

Technology support will be available

Enhanced reporting capabilities

Enabling Modern Management

Comprehensive view of Met Council assets

Enable collaboration and decision making across divisions

Consistent processes and reporting functions

etropolitan Counci

EAM Project Process



A Four-Phased Project Approach

We are Here

Phase 1

Requirements & Planning

Phase 2

Select EAM
Solution &
Consultant
Support

Phase 3

System
Configuration &
Go-Live
Planning

Phase 4

EAMS Phased Go-Live & Support

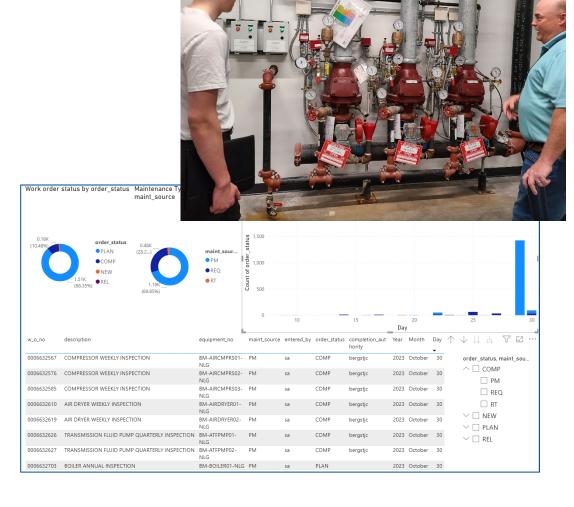
People Impact, Readiness & Engagement Planning

Prepare, Communicate, Learn & Support



Work Management Improvements

- Implementing operations-driven asset data structure with facilities maintenance
 - North Loop Garage
 - MTPD Building
 - Overhaul Base
- Work order prioritization
- Preventive maintenance review
- Reports for supervisors





Geographic Information Systems (GIS) Asset Data Work Plan



- GIS asset spatial data is critical for managing stations & infrastructure
- Data inventory revealed opportunities to improve:
 - Completeness
 - Quality
 - Collection & intake processes



GIS Outcomes

- Collected underground utility data was collected for 15 support facilities
- Developed data structure & processes
- Expanded internal capacity for data collection & management
- Immediate benefit to business
 - Gopher State One Call process improvements



Capital Planning Support



- Precedent of projecting future rail capital maintenance
- In 2023-24, developed a longrange capital needs projection for BRT system assets
- Next steps:
 - Improve methodology with experience
 - Expand to additional assets



Long-range capital needs identification

Identify assets



- Existing
- Future (e.g. planned BRT lines)

Assumptions

- Replacement/ refurbishment timeline
- Projected cost

High level projections

- Financial planning
- 6-year CIP development



METRO H Line requires 33
BRT buses for service

Refurbish every 6 years = \$100k/bus **Replace** every 12 years = \$1M/bus Inflation assumptions = 3.5%/year

- → Input to 30-year financial model
- → Bus Maintenance refines projections for CIP



Major efforts ahead

- EAMS implementation 2025-2026
- 2026 TAM Plan revision
 - First since 2023 sales tax funding
- Team growth





Thank You!

Kristin Thompson

kristin.thompson@metrotransit.org