

# Business Item

Transportation Committee



**Committee Meeting Date:** January 13, 2025

**For the Metropolitan Council:** January 22, 2025

## Business Item: 2025-27

Review of Metropolitan Airports Commission (MAC) 2025-2031 Capital Improvement Program (CIP)

**District(s), Member(s):** All Districts and Members  
**Policy/Legal Reference:** MN Statutes 473.145, 472.165, 473.181 and 473.621 Sd 6&7  
**Staff Prepared/Presented:** Joe Widing, Senior Transportation Planner, 651-602-1822  
Amy Vennewitz, Deputy Director, 651-602-1058  
Charles Carlson, Executive Director MTS, 651-602-1761  
**Division/Department:** Metropolitan Transportation Services (MTS)

### Proposed Action

That the Metropolitan Council:

- Find that the Metropolitan Airports Commission (MAC) had an adequate public participation process for the development and review of its 2025-2031 Capital Improvement Program (CIP), including preparation of an assessment of environmental effects (AOEE) for 2025 projects with potential environmental effects.
- Find that the 2025 CIP projects are in conformance with the region's Aviation System Plan in the 2040 Transportation Policy Plan and consistent with Council policy.
- Approve the proposed 2025 CIP runway rehabilitation and extension project at Lake Elmo Airport that meets the dollar threshold and significant effects criteria for Council approval.

### Background

The Metropolitan Airports Commission (MAC) annually prepares a Capital Improvement Program (CIP) for projects at Minneapolis-St. Paul International Airport (MSP) and their six General Aviation reliever airports. Under state statutes 473.181 and 473.621 the Council must:

- Determine adequacy of public participation in the CIP process,
- Approve CIP projects meeting certain dollar thresholds, \$5 Million at MSP and \$2 Million at all reliever airports and "significant effects" criteria (referenced in Attachment 2, A-H),
- Review and comment on all projects for consistency with the Transportation Policy Plan (TPP), including planning and environmental concerns.

The Transportation Advisory Board's Technical Advisory Committee (TAC) reviewed the draft CIP and recommended approval of the Council's review at their December meeting. The Transportation Advisory Board (TAB) also reviewed the draft CIP at their December meeting and recommended approval of the Council's review. There were no comments from the TAC or TAB on the item. The MAC took action on December 17th to adopt the final 2025-2031 CIP. Changes from the public comment drafts have been incorporated into this action.

Attachment 1 explains the CIP implementation schedule which outlines MAC and Metropolitan Council responsibilities and timelines. An assessment of environmental effects (AOEE) has been prepared for 2025 projects with potential environmental effects, and MAC has in place an adequate public participation process for development and review of its AOEE and CIP. MAC held a public hearing on the AOEE on November 4, 2024, at 10:30 AM at the Planning, Development and Environment Committee meeting at the MSP Conference Room. There were no public comments received at the hearing.

Attachment 2 shows projects that are expected to meet the \$5M and \$2M thresholds in 2025 and the significant effects criteria, which would trigger the need for Council approval. There is one project in 2025 which meets both the dollar threshold and the other significant effects criteria. This project is detailed below.

The following 2025 projects meet the dollar threshold levels but do not meet the other “significant effects” criteria to trigger project approval:

Airport	Category	Project	Cost
MSP	End of Life/ Replacement Projects	Passenger Boarding Bridge Replacements	\$10,000,000
MSP	End of Life/ Replacement Projects	Concourse E and F Bridge Heating and Cooling System Replacement	\$6,800,000
MSP	End of Life/ Replacement Projects	30L Deicing Pad Reconstruction	\$12,000,000
MSP	End of Life/ Replacement Projects	30L EMAS Replacement	\$19,000,000
MSP	End of Life/ Replacement Projects	Concourse G Apron Pavement Reconstruction	\$13,500,000
MSP	End of Life/ Replacement Projects	Taxiway B Pavement Reconstruction	\$7,500,000
MSP	IT Projects	MAC Technology Upgrades	\$12,800,000
MSP	Long Term Comprehensive Plan Projects	Ground Service Equipment (GSE) Maintenance Facility	\$36,400,000
MSP	Maintenance/Facility Upgrade	ADO Office Expansion	\$14,000,000
MSP	Maintenance/Facility Upgrade Projects	Concourse A Heating System Upgrade	\$7,000,000
MSP	Maintenance/Facility Upgrade Projects	Folded Plate Surface Reconstruction	\$45,000,000
MSP	Maintenance/Facility Upgrade	LRT Station Updates	\$15,000,000
MSP	Maintenance/Facility Upgrade Projects	Wayfinding Sign Replacement	\$6,500,000
MSP	Maintenance/Facility Upgrade Projects	MAC Automation Infrastructure Program	\$7,600,000
MSP	Maintenance/Facility Upgrade Projects	Victaulic Piping Replacement	\$19,000,000
MSP	Maintenance/Facility Upgrade Projects	Field Maintenance Building Efficiency Program	\$53,000,000
MSP	Maintenance/Facility Upgrade Projects	GBAS – SLS – 4000 Installation	\$7,000,000
MSP	Maintenance/Facility Upgrade Projects	Parking Guidance System	\$8,600,000
MSP	Maintenance/Facility Upgrade Projects	Fire Protection Systems Upgrades	\$10,000,000
MSP	Maintenance/Facility Upgrade Projects	MSP Pond 3 / 494 Pond Sediment Removal and Repairs	\$5,900,000
MSP	Ongoing Maintenance Programs	Air Handling Unit Replacements	\$13,000,000
MSP	Ongoing Maintenance Programs	Baggage System Upgrades	\$7,500,000
MSP	Ongoing Maintenance Programs	Electrical and Ground Power Substation Replacement	\$20,000,000
MSP	Ongoing Maintenance Programs	MSP Campus Building Roof Replacement	\$17,100,000



MSP	Tenant Projects	Concourse and Gatehold Modernization	\$73,100,000
STP	Reliever Airports Maintenance/Facility Upgrade Projects	Customs and Border Protection General Aviation Facility	\$13,500,000
21D	Reliever Airports Maintenance/Facility Upgrade Projects	21D Equipment Storage Building	\$5,000,000

Federal, state and MAC funding has been identified by the MAC for most projects in the 2025-2031 CIP.

All projects in the 2025 CIP conform to the regional aviation system and are consistent with policies in the Transportation Policy Plan (TPP). Any projects at MSP which needed environmental review were evaluated in the 2020 Improvements Environmental Assessment for MSP that received a Finding of No Significant Impact (FONSI) in March of 2013 from the Federal Aviation Administration (FAA).

In addition to the above projects, there is a single project which meets both the dollar threshold and the “other significant effects” criteria which triggers the need for project approval by the Council. The runway rehabilitation project at Lake Elmo for the crosswind runway 04-22 includes a modest extension of 254 feet, to bring the runway to 2,750 feet in total length.

Airport	Category	Project	Cost
21D	Reliever Airports Maintenance/Facility Upgrade Projects	21D Runway 04-22 Pavement Rehabilitation	\$4,000,000

This project is included in the Lake Elmo Airport LTCP approved in 2016 and EA/EAW approved in 2018. The crosswind runway extension has been in plans for the airport for many decades, carried over into the 2016 LTCP from previous LTCPs. The runway extension is needed for the crosswind runway to meet FAA standards which will improve operational safety and provide the necessary operational flexibility for the minimum design aircraft most found at Lake Elmo today. The proposed length of the runway meets design guidance from the FAA on crosswind runways while maintaining the existing footprint of the airport. The project will also add lighting and additional taxiway connections to runway 04-22. In addition, the project received a \$1 million grant from the state through the MnDOT Aeronautics’ Airport Capital Grant Program.

The Project was reviewed in a joint EA/EAW which received a finding of no significant impact by the FAA and was adopted by the MAC in October 2018. This project is consistent with previous planning and environmental approvals and is consistent with the Transportation Policy Plan. In light of the increase in operations at Lake Elmo after the main runway extension was completed in 2022, the Lake Elmo Airport Long Term Comprehensive Plan will be updated sooner than what is reflected in this CIP. This new timeline will be established in 2025 and be reflected in subsequent CIPs.

Initial analysis of the future years (2026-2031) of the CIP shows that many projects will meet the dollar threshold of review but only one project will meet the significant effects criteria. The Airlake Airport Runway 12-30 Improvements is a runway reconstruction and extension project that is currently scheduled for 2027 implementation. This project is currently in the environmental review phase and is expected to be formally reviewed and approved during a future CIP review. After the approval of the MSP LTCP in 2024, new projects will likely begin to appear from this effort in subsequent CIPs. All potential projects will be re-evaluated on an annual basis.

There are two large dollar projects included in the 2025 CIP at MSP that do not meet the significant effects criteria but are notable.

- The Concourse and Gatehold Modernization project is \$73,100,000 in 2025. This is the third phase of the Concourse and Gatehold Modernization program and will complete work in Concourses A, B, and G. Through a reimbursable agreement, Delta Airlines will complete MAC-funded work including ceiling and lighting improvements, window tint, wainscoting, column wraps (excluding branding), paint (excluding branding), wayfinding information displays, and flooring in the public area concourse corridors (including terrazzo, tile, and carpet where applicable).

- The Field Maintenance Building Efficiency Program project will be \$53,000,000 in 2025. This program will develop a consolidated field maintenance campus to ensure improvement to winter operations and vehicle fueling for the MSP campus. The 2025 phase will provide a salt and sand storage building and fueling facility.

There is currently one other project for which an EAW is anticipated to be required for at MSP, the Runway 30R Parallel Taxiway project which will construct a new taxiway north of runway 30R. This project is anticipated to begin in 2028, if determined feasible. The MAC notes an EAW will need to be completed before any work commences. The MAC also notes another major project, the airport concourse and hub tram replacement project, may need to go through environmental review depending on the final scope of the project. The MAC will undertake a study to determine the preferred alternative for the airport tram system prior to the project which may recommend different alignments or major modifications to the existing system. The tram replacement project is scheduled to begin in 2028 and continue into 2029 with \$600,000,000 budgeted for the project.

### **Rationale**

Annual oversight review is needed to meet statutory requirements and to ensure that proposed project scopes and costs are responsive to system needs and conditions. Seven “significant effects” criteria (see criteria A-H in Attachment 3) determine projects that affect the orderly and economic development of the metropolitan area and would trigger the need for Council approval, as stated previously there is one project in 2025 identified that requires Council approval.

### **Thrive Lens Analysis**

The MAC CIP has a focus on stewardship of important regional assets and promoting prosperity as an economic driver in the region, providing high quality employment for residents of the region and access to destinations across the world. The MAP CIP also furthers livability by providing a high-quality experience for residents, businesses, and visitors traveling through and using the MAC airports. In addition to the environmental review process which includes an analysis of environmental effects that address sustainability and equity as part of the analysis, the MAC is a leader in facility sustainability efforts in the industry.

### **Funding**

There are no funding implications for the Council regarding this item. Federal, state, and MAC funding has been identified for all projects from 2025-2027. Projects from 2028-2031 are included for planning purposes only.



## MAC 2025 – 2031 Capital Improvement Program

The MAC 2025 – 2031 Capital Improvement Program material included in this memorandum reflects the final action by the Metropolitan Airports Commission at their December 17, 2024 meeting.

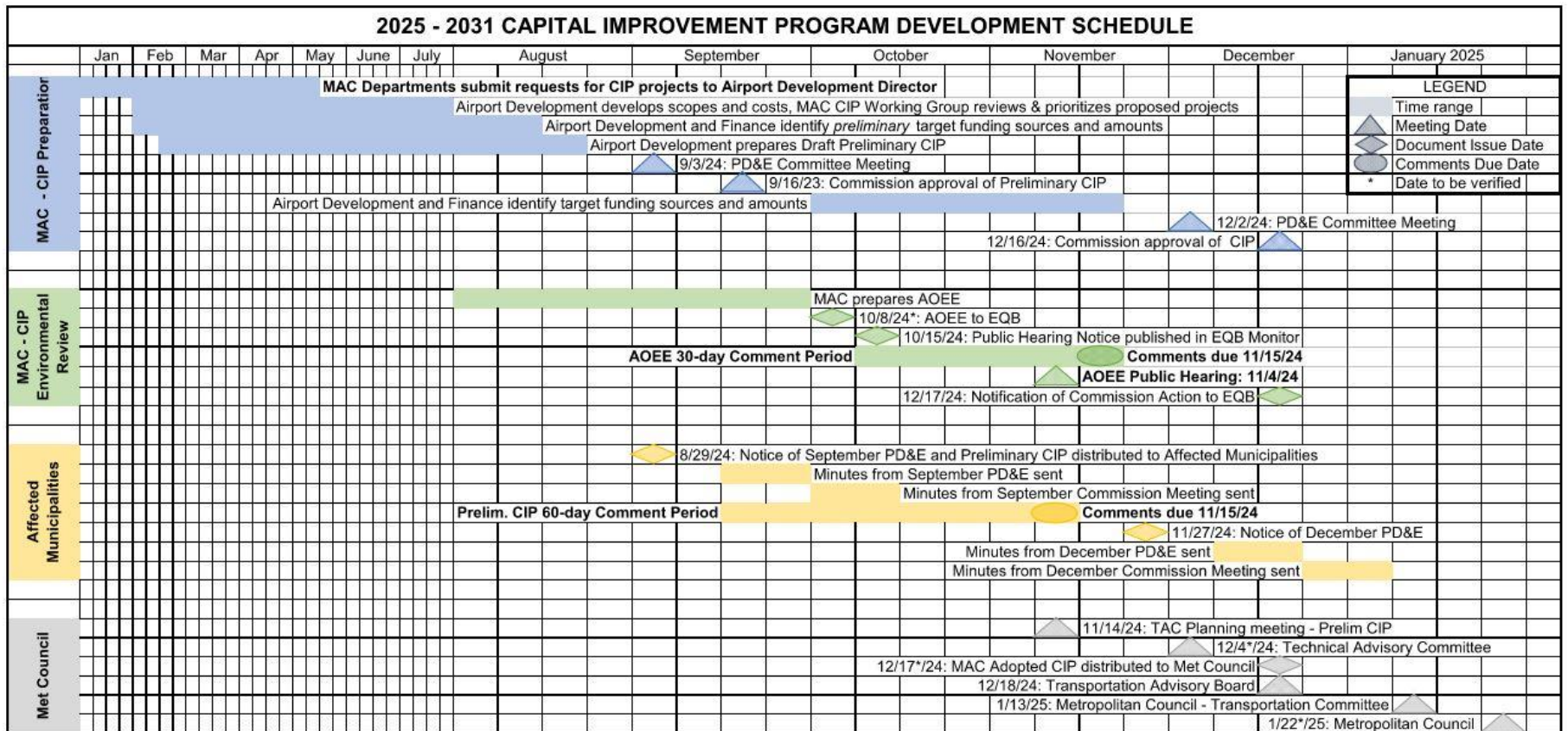
The overall review schedule for the CIP is listed below. Materials for the Met Council/TAB review are included in the following summaries:

- Attachment 1 – MAC 2025-2031 CIP Development and Public Review Schedule
- Attachment 2 – Projects Meeting Statutory Review Criteria & Requiring Approval. There is one project which meets the statutory requirements in 2025, the Lake Elmo 04-22 runway rehabilitation and extension project.
- Attachment 3 – 2025 Projects Requiring an Assessment of Environmental Effects (AOEE). One 2025 CIP project meets the criteria for environmental review, all projects have been analyzed in environmental assessments.
- Attachment 4 – Projects Meeting \$5M at MSP and \$2M at relievers thresholds 2025-2031. A number of projects potentially meet the threshold dollar levels at both MSP and the MAC relievers.





# Attachment 1 - Metropolitan Airports Commission (MAC) Public Participation Process:



**Notes:**

- All dates are tentative and subject to change.
- Affected Communities are defined in Minnesota Statutes § 473.621, Subd. 6, as amended.

Attachment 2 – 2025 Projects Meeting Statutory Review Criteria and Requiring Approval:

2025 CIP Projects, by Airport	Long-Term Comp Plan Reviews/ Actions	AOEE Actions	Capital Review Criteria (A)	Capital Review Criteria (B)	Capital Review Criteria (C)	Capital Review Criteria (D)	Capital Review Criteria (E)	Capital Review Criteria (F)	Capital Review Criteria (G)	Capital Review Criteria (H)
<b>Details</b>	<b>Review Action</b>	<ul style="list-style-type: none"> <li>EA-EAW Prepared</li> <li>EIS Reviewed</li> <li>NPDES Approved</li> <li>Legislative Requirement</li> <li>Regulatory Requirement</li> <li>Legal Requirement</li> </ul>	<b>Project meets Dollar threshold at:</b> <b>MSP = \$5M</b> <b>Relievers = \$2M</b>	<b>Location of a New Airport</b>	<b>New Runway at an Existing Airport</b>	<b>A Runway Extension at an Existing Airport</b>	<b>Runway Strengthening other than Routine Maintenance</b>	<b>New or Expanded Passenger Handling or Parking Facilities for 25% or more capacity Increase.</b>	<b>Land Acquisition associated with the other criteria, or that would cause relocation of residential or business activities</b>	<b>Project information made available by the MAC to affected cities for review</b>
MSP International Airport 2025 Program	2040 LTCP Update Approved in May 2024		Several projects, see business item	N/A	N/A	N/A	N/A	N/A	N/A	N/A
St. Paul Downtown Airport	2025 LTCP Approved in 2010, update anticipated to begin in 2025		Customs and Border Protection GA Facility	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Flying Cloud Airport	2025 LTCP Approved in 2010, 2040 LTCP to be reviewed in 2025		None	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Crystal Airport	2035 LTCP Approved in 2017		None	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Anoka County-Blaine Airport	2025 LTCP Approved in 2010, update anticipated to begin in 2025		None	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Lake Elmo Airport	2035 LTCP Approved 2016, update anticipated to begin following ANE and STP process	FAA Issued Finding of No Significant Impact for EA in Aug 2018	Runway 04-22 pavement rehabilitation and extension, Equipment Storage Building	N/A	N/A	Runway 04-22 will be extended by 254 ft to 2,750 ft	N/A	N/A	N/A	N/A
Airlake Airport	2035 LTCP Approval in 2018	EA/EAW for runway 12-30 improvements are currently in progress.	None	N/A	N/A	N/A	N/A	N/A	N/A	N/A

**Attachment 3 – 2025 Projects Requiring an Assessment of Environmental Effects (AOEEs):**

***Environmental Categories Affected by the Project, MSP Airport***

Project Description	Are the Effects of the project Addressed in an Approved EAW, EA or EIS?	Air Quality	Compatible Land Use	Fish Wildlife and Plants	Floodplains and Floodways	Hazardous Materials, Pollution Prevention and Solid Waste	Historical, Architectural, Archaeological and Cultural Resources	Light Emissions and Visual Effects	Parks & Rec. Areas and Trails	Noise	Water Quality (Storm, Waste and Ground Water)	Wetlands	Infra-structure and Public Services	Farmland	Erosion and Sedimentation
None	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None

***Environmental Categories Affected by the Project, Reliever Airports***

Project Description	Are the Effects of the project Addressed in an Approved EAW, EA or EIS?	Air Quality	Compatible Land Use	Fish Wildlife and Plants	Floodplains and Floodways	Hazardous Materials, Pollution Prevention and Solid Waste	Historical, Architectural, Archaeological and Cultural Resources	Light Emissions and Visual Effects	Parks & Rec. Areas and Trails	Noise	Water Quality (Storm, Waste and Ground Water)	Wetlands	Infra-structure and Public Services	Farmland	Erosion and Sedimentation
Lake Elmo Airport Runway 04-22 rehabilitation and extension	Lake Elmo Airport 2018 EA/EAW	None	None	None	None	None	None	None	None	None	None	None	None	None	None





**Attachment 4 – MAC Projects Anticipated to Meet the \$5 million and \$2 million Thresholds from 2025 – 2031:**

		=Projects that meet the \$5 million threshold at MSP or the \$2 million threshold at reliever airports but DO NOT meet “significant effects” criteria.						
		=Projects that meet the \$5 million threshold at MSP or the \$2 million threshold at reliever airports and meet the “significant effects” criteria requiring Council approval prior to implementation.						
NOTES	MSP End of Life/Replacement Projects	2025	2026	2027	2028	2029	2030	2031
<b>10 - Terminal 1</b>								
2	Concourse and Hub Tram Replacement	\$1,500,000			\$300,000,000	\$300,000,000		
4	Concourse C Moving Walkway Upgrade/Replacement			\$3,000,000				
4	Passenger Boarding Bridge Replacements	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000
5	Recarpeting Program	\$2,000,000						
5	Terminal 1 Media Mesh Replacement			\$1,400,000				
5	Terminal 1 Outbound Baggage Handling System Replacement			\$15,000,000			\$250,000,000	
<b>13 - Energy Management Center</b>								
5	Concourse E and F Bridge Heating and Cooling System Replacement	\$6,800,000						
3	GTC Dual-temperature Pump Improvements	\$2,600,000						
7	Terminal 1 Boiler and Chiller Replacement and EMC Expansion	\$250,000		\$480,000,000				
3	Variable Air Volume (VAV) Box Replacement		\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	
<b>21 - Field and Runway</b>								
2	30L Deicing Pad Expansion				\$20,000,000			
2	30L Deicing Pad Reconstruction	\$12,000,000		\$15,000,000				
5	30L EMAS Replacement	\$19,000,000						
2	Airfield Snow Melter Replacement/Upgrades	\$1,800,000	\$1,800,000	\$2,000,000	\$2,000,000			
2	Bituminous Shoulder Reconstruction	\$1,000,000	\$1,000,000	\$1,000,000				
2	Concourse G Apron Pavement Reconstruction	\$13,500,000			\$15,000,000	\$14,000,000	\$16,000,000	
2	Runway 12L-30R Reconstruction						\$40,000,000	
2	Taxiway A/B Pavement Reconstruction	\$5,500,000						
2	Taxiway B Pavement Reconstruction	\$7,500,000			\$6,000,000	\$5,000,000	\$8,000,000	
2	Taxiway C Pavement Reconstruction					\$10,000,000		
2	Taxiway H Pavement Reconstruction			\$6,500,000				
2	Taxiway J Pavement Reconstruction			\$7,500,000				
2	Taxiway R Pavement Reconstruction		\$9,500,000					
2	Terminal 2 Apron Reconstruction			\$6,500,000	\$8,000,000	\$8,000,000		
<b>31 – Parking</b>								
5	Parking Ramp Snow Melter Replacement/Upgrades	\$1,350,000	\$1,400,000	\$1,400,000	\$1,400,000			
3	Parking Revenue Control System		\$4,200,000					
<b>39 – Public Areas/Roads</b>								
2	28th Avenue South Reconstruction				\$3,000,000			
2	East 62nd Street Reconstruction			\$4,100,000				
2	Post Road Reconstruction Project		\$5,000,000					
2	West Cell Phone Lot Reconstruction		\$500,000					
<b>70 – General Office/Administration</b>								
3	GO Building Variable Air Volume (VAV) Replacement and Upgrade	\$3,800,000						
<b>MSP End of Life/Replacement Projects Subtotal</b>		<b>\$88,600,000</b>	<b>\$35,400,000</b>	<b>\$555,400,000</b>	<b>\$367,400,000</b>	<b>\$349,000,000</b>	<b>\$326,000,000</b>	<b>\$10,000,000</b>

MAC Environmental Notes:

- 1) A project that has the potential for substantial environmental effects.
- 2) A reconstruction, rehabilitation, repair or replacement that does not physically alter the original size (an EAW or EIS is not required).
- 3) An electrical or mechanical device that monitors, indicates or controls existing conditions (an EAW or EIS is not required).
- 4) An electrical, mechanical or structural device and/or modification of an existing structure that does not significantly increase size or passenger capacity (an EAW or EIS is not required).
- 5) A project that consists of safety or security enhancements, facility maintenance, or facility upgrades (an EAW or EIS is not required).
- 6) A new, replacement or expansion project that does not have substantial effect (an EAW or EIS is not required).
- 7) Consultant fees only for planning, design, or environmental work.
- 8) Residential noise mitigation efforts that are designed to alleviate the impact of aircraft noise (an EAW or EIS is not required).
- 9) Projects associated with the Airport Foundation art program (an EAW or EIS is not required).
- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).

NOTES	MSP IT Projects	2025	2026	2027	2028	2029	2030	2031
	<b>10 – Terminal 1</b>							
4	Concourse C and G Digital Directory Replacement	\$800,000						
4	MAC Technology Upgrades	\$12,800,000	\$15,750,000	\$14,750,000	\$12,750,000	\$12,750,000	\$13,750,000	\$13,750,000
5	Telecom Room Equipment Continuity (TREC)	\$1,750,000						
	<b>12 – Federal Inspection Station (FIS)</b>							
5	Customs and Border Protection Infrastructure	\$1,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
	<b>36 - Terminal 2</b>							
5	Common Use Passenger Boarding Bridges Cab Cameras	\$250,000						
3	Passenger Flow Tracking	\$2,000,000						
4	Upgrade and Modernize Terminal 2 Kiosks	\$1,000,000						
	<b>46 - Hangers and Other Buildings</b>							
5	Multiple Points of Entry Facility		\$5,000,000	\$5,000,000	\$5,000,000			
	<b>63 - Police</b>							
5	Badging and Door Access (SAACS/ProWatch) Modernization		\$2,100,000					
5	Card Access Modifications	\$2,500,000	\$2,800,000		\$2,500,000			
5	Public Safety Video (IVISN) Modernization	\$1,100,000	\$1,100,000	\$1,000,000				
	<b>MSP IT Projects Subtotal</b>	<b>\$24,500,000</b>	<b>\$31,050,000</b>	<b>\$21,750,000</b>	<b>\$21,250,000</b>	<b>\$13,750,000</b>	<b>\$14,750,000</b>	<b>\$14,750,000</b>

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- 8) Residential noise mitigation efforts that are designed to alleviate the impact of aircraft noise (an EAW or EIS is not required).
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- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).

NOTES	MSP Long Term Comprehensive Plan Projects	2025	2026	2027	2028	2029	2030	2031
	<b>10 - Terminal 1</b>							
6	Checkpoint Expansion					\$11,000,000		
7	Concourse E and F Assessment	\$200,000						
7	MSP Airport Layout Plan		\$100,000	\$100,000				
7	MSP Environmental Review				\$2,000,000			
7	MSP Long Term Plan					\$3,000,000		
	<b>21 - Field and Runway</b>							
5	MSP Obstructions Removals			\$1,000,000		\$1,000,000		
5	NAVAID Relocation				\$2,000,000		\$30,000,000	
1	Runway 30R Parallel Taxiway				\$12,000,000	\$10,000,000	\$14,000,000	
	<b>31 - Parking</b>							
	Parking Capacity Assessment	\$200,000						
	<b>36 - Terminal 2</b>							
6	Terminal 2 South Expansion Enabling Work		\$43,600,000		\$25,000,000	\$55,000,000		
	<b>46 - Hangars and Other Buildings</b>							
6	Ground Service Equipment (GSE) Maintenance Facility	\$36,400,000						
	<b>MSP Long Term Comprehensive Plan Projects Subtotal</b>	<b>\$41,800,000</b>	<b>\$43,700,000</b>	<b>\$1,100,000</b>	<b>\$41,000,000</b>	<b>\$80,000,000</b>	<b>\$44,000,000</b>	<b>\$0</b>

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- 9) Projects associated with the Airport Foundation art program (an EAW or EIS is not required).
- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).



NOTES	MSP Maintenance/Facility Upgrade Projects	2025	2026	2027	2028	2029	2030	2031
	<b>10 - Terminal 1</b>							
5	ADO Office Expansion	\$14,000,000						
9	Art Display Areas	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	
9	Arts Master Plan	\$1,575,000	\$410,000	\$610,000	\$610,000	\$600,000	\$600,000	
4	Commission Chambers Lighting Upgrades	\$240,000						
4	Concourse A Heating System Upgrade	\$7,000,000						
5	Delivery Node Redevelopment	\$2,700,000	\$7,800,000	\$4,320,000	\$5,000,000			
5	F/G Connector & Skyclub Repairs and Improvements		\$4,000,000					
2	Folded Plate Surface Reconstruction	\$45,000,000		\$45,000,000				
2	Gold/Green Skyway Safety Improvements	\$100,000						
5	Lavatory Buildings Rehabilitation	\$4,400,000						
4	Lighting Infrastructure Technology and Equipment (LITE)	\$2,550,000	\$1,500,000	\$2,550,000	\$1,500,000	\$2,200,000	\$3,000,000	
5	LRT Station Updates	\$15,000,000						
2	Main Mall Modernization				\$3,500,000	\$3,500,000		
4	MSP Courtesy Phone Updates and Removal	\$800,000	\$800,000	\$800,000				
5	Restroom Upgrade Program	\$2,400,000		\$2,625,000	\$2,050,000	\$2,050,000	\$2,050,000	
5	Skyclub Repairs and Improvements	\$1,100,000						
4	Steam System Upgrade Program	\$2,100,000	\$2,200,000	\$2,300,000	\$2,400,000			
2	Terminal 1 Information Booth Replacements	\$850,000						
5	Terminal 1 Sand Dump Station	\$300,000						
5	Terminal 1 Tram Maintenance	\$2,250,000						
2	Terminal 1 Tug Drive Heater Replacement	\$4,500,000						
5	Terminal 1 Tug Drive Waterproofing	\$2,900,000	\$2,900,000	\$2,900,000	\$2,900,000			
4	Way-Finding Sign Replacement	\$6,500,000		\$2,000,000		\$2,000,000		\$2,000,000
5	West Mezanine Improvements		\$16,700,000					
	<b>12 - Federal Inspection Station (FIS)</b>							
6	FIS Facility Upgrades	\$2,175,000	\$845,000	\$2,000,000				
	<b>13 - Energy Management Center</b>							
4	Chiller Plant Optimization		\$4,000,000					
4	Energy Savings Program	\$2,000,000		\$2,000,000				
4	Indoor Air Quality Monitoring System		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
4	MAC Automation Infrastructure Program	\$7,600,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000		
3	Steam Trap Monitoring System		\$3,000,000					
4	Victaulic Piping Replacement	\$19,000,000	\$4,000,000	\$2,200,000	\$2,300,000	\$2,350,000		

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NOTES	MSP Maintenance/Facility Upgrade Projects, continued	2025	2026	2027	2028	2029	2030	2031
	<b>21 – Field and Runway</b>							
5	Airfield Thermoplastic Markings	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000		
4	Apron Lighting LED Upgrade	\$1,000,000	\$3,000,000	\$1,000,000	\$1,000,000			
6	Field Maintenance Building Efficiency Program			\$56,000,000		\$112,000,000		\$49,000,000
5	GBAS = SLS-4000 Installation	\$7,000,000						
4	Runway LED Lighting Upgrade			\$3,000,000				
2	Terminal 2 Glycol Lift Station/Forcemain		\$1,500,000					
4	Tunnel Lighting LED Upgrade	\$1,000,000	\$900,000	\$400,000	\$1,200,000			
	<b>26 – Terminal Roads/Landside</b>							
7	Terminal 2 Cell Phone Lot Study	\$100,000						
	<b>31 – Parking</b>							
4	Electric Vehicle Charging Network Expansion	\$1,500,000	\$850,000	\$850,000	\$1,500,000	\$1,500,000	\$1,500,000	
3	Parking Guidance System	\$8,600,000	\$4,700,000					
2	Red/Blue Parking Levels 2 & 3			\$10,000,000				
4	Terminal 2 Landside Office Remodel	\$400,000						
	<b>36 - Terminal 2</b>							
5	Ramp Information Display System (RIDS)	\$3,600,000						
5	Terminal 2 Baggage Handling System	\$410,000						
5	Terminal 2 Gate Area Improvements	\$3,000,000						
6	Terminal 2 Ground Transportation Waiting Area Expansion	\$400,000						
2	Terminal 2 MUFIDS/EVIDS Millwork Upgrades	\$350,000						
5	Terminal 2 Skyway to LRT Flooring Installation			\$1,000,000				
5	Terminal 2 Ticket Counter Insert Replacement			\$750,000				
5	Terminal 2 Digital Wait Time Display			\$200,000				
	<b>39 - Public Areas/Roads</b>							
2	34 <sup>th</sup> Avenue Reconstruction		\$8,200,000	\$8,200,000				
2	34 <sup>th</sup> Avenue Sanitary Sewer Replacement		\$2,200,000					
2	Diverging Diamond Intersection Rehabilitation			\$380,000				
2	Terminal 1 Inbound Roadway Median Improvements		\$14,200,000					
4	Tunnel Fan Replacement		\$6,800,000					

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NOTES	MSP Maintenance/Facility Upgrade Projects, continued	2025	2026	2027	2028	2029	2030	2031
	<b>46 - Hangars and Other Buildings</b>							
7	Campus Out Building Study	\$300,000						
	<b>56 - Trades/Maintenance Buildings</b>							
5	Fall Hazard Mitigation	\$100,000						
6	Trades Building Rehabilitation and Addition		\$25,000,000					
	<b>63 - Police</b>							
5	APD Response Training Room			\$500,000				
5	Critical Infrastructure Fencing	\$850,000						
5	Emergency Communications Center Updates			\$200,000				
5	Perimeter Fence Intrusion Detection System		\$1,000,000					
5	Perimeter Gate Security Improvements	\$3,000,000	\$6,500,000		\$7,000,000			
6	Police Department Remote Threat Isolation and Training Building			\$15,500,000				
5	Public Safety Modifications	\$1,000,000		\$850,000		\$850,000		
2	Squad Parking Modifications		\$140,000					
	<b>66 - Fire</b>							
4	ARFF 1 Garage Door Replacement			\$1,500,000				
5	Fire Protection Systems Upgrades	\$10,000,000			\$10,000,000			\$10,000,000
	<b>70 - General Office/Administration</b>							
4	Digital Signage In/At the GO		\$300,000					
5	General Office Workspace Improvements	\$1,000,000						
	<b>76 - Environment</b>							
5	Firefighting Foam System Conversation	\$3,000,000						
4	Glycol Sewer & Storm Sewer Inspection/Rehabilitation	\$600,000				\$2,000,000	\$1,000,000	
2	Glycol Tank Roof Repairs				\$700,000			
4	Infield Fueling Facility Secondary Containment	\$400,000						
4	Lift Station at Ponds 1 and 2	\$2,300,000						
5	MSP Pond 3 / 494 Pond Sediment Removal and Repairs	\$5,900,000					\$14,000,000	
	<b>MSP Maintenance/Facility Upgrade Projects Subtotal</b>	<b>\$204,700,000</b>	<b>\$128,695,000</b>	<b>\$174,885,000</b>	<b>\$46,910,000</b>	<b>\$134,310,000</b>	<b>1343,310,000</b>	<b>\$61,860,000</b>

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NOTES	MSP Noise Mitigation Projects	2025	2026	2027	2028	2029	2030	2031
8	Noise Mitigation Projects	\$500,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000		
	<b>MSP Noise Mitigation Projects Subtotal</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>
	<b>MSP Ongoing Maintenance Programs</b>							
	<b>10 - Terminal 1</b>							
4	Air Handling Unit Replacement	\$13,000,000		\$13,000,000	\$13,000,000	\$13,000,000	\$13,000,000	
4	Baggage System Upgrades	\$7,500,000	\$5,500,000	\$6,000,000	\$500,000	\$500,000	\$500,000	\$500,000
4	Conveyance System Upgrades	\$3,000,000						
4	Electrical Infrastructure and Emergency Power Upgrades		\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$6,000,000	\$6,000,000
4	Electrical and Ground Power Substation Replacement	\$20,000,000	\$20,000,000	\$20,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000
4	Plumbing Infrastructure Upgrade Program	\$1,400,000	\$700,000	\$700,000	\$700,000	\$700,000	\$800,000	\$800,000
5	Terminal Building Remediation Program	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000
4	Terminal Miscellaneous Modifications	\$2,600,000	\$2,600,000	\$2,600,000	\$3,100,000	\$3,100,000	\$3,100,000	\$3,600,000
	<b>13 - Energy Management Center</b>							
4	EMC Life Safety Infrastructure Program	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000
4	EMC Plant Upgrades	\$2,150,000	\$2,200,000	\$2,300,000	\$2,400,000	\$2,500,000		
	<b>21 - Field and Runway</b>							
2	Airside Electrical Construction	\$2,500,000	\$5,100,000	\$2,000,000	\$2,000,000	\$2,000,000		
2	Airside Roadway Pavement Restoration	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$3,600,000	
2	Miscellaneous Airfield Construction	\$2,500,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000		\$3,000,000
2	Pavement Joint Sealing/Repair	\$800,000	\$800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$3,000,000	
	<b>26 - Terminal Roads/Landside</b>							
2	Tunnel/Bridge Inspections	\$120,000	\$120,000	\$120,000	\$150,000	\$150,000	\$150,000	\$150,000
5	Tunnel-Bridge Miscellaneous Modifications	\$1,000,000		\$1,000,000		\$1,000,000		\$1,000,000
	<b>31 - Parking</b>							
2	Parking Structure Rehabilitation	\$4,750,000	\$5,650,000	\$5,000,000	\$6,000,000	\$5,175,000	\$6,350,000	

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NOTES	MSP Ongoing Maintenance Programs, continued	2025	2026	2027	2028	2029	2030	2031
	<b>39 - Public Areas/Roads</b>							
2	Concrete Joint Repair	\$550,000	\$500,000	\$1,200,000	\$2,900,000	\$750,000	\$2,000,000	\$2,000,000
2	Landside Pavement Rehabilitation	\$500,000	\$600,000	\$1,500,000	\$900,000	\$1,600,000	\$950,000	\$2,200,000
2	Landside Utility Rehabilitation	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000		
2	Roadway Fixture Refurbishment	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	
	<b>46 - Hangars and Other Buildings</b>							
5	Campus Building Rehabilitation Program	\$1,500,000		\$1,500,000		\$1,500,000		
2	Campus Parking Lot Reconstructions			\$3,075,000	\$3,075,000			\$8,500,000
10	End of Life Campus Building Demolition		\$400,000		\$3,700,000			
2	MSP Campus Building Roof Replacements	\$17,100,000	\$10,200,000	\$10,000,000	\$10,000,000	\$15,000,000	\$8,000,000	\$5,000,000
	<b>56 - Trades/Maintenance Buildings</b>							
5	North Field Maintenance Mechanical Infrastructure Project		\$5,000,000					
4	Sump Pump Controls	\$4,000,000	\$3,500,000					
	<b>70 - General Office/Administration</b>							
5	GO Building Improvements		\$500,000		\$500,000		\$500,000	
	<b>MSP Ongoing Maintenance Programs Subtotal</b>	<b>\$91,970,000</b>	<b>\$77,370,000</b>	<b>\$84,995,000</b>	<b>\$73,925,000</b>	<b>\$71,975,000</b>	<b>\$63,550,000</b>	<b>\$48,150,000</b>
	<b>MSP Tenant Projects</b>							
	<b>10 - Terminal 1</b>							
2	Concessions Rebids				\$550,000			
2	Concessions Upgrades/Revenue Development and Strategic Partnerships	\$375,000	\$320,000	\$295,000	\$335,000	\$340,000	\$350,000	\$400,000
5	Concourse and Gatehold Modernization	\$73,100,000						
6	Elevator and Concourse Improvements Related to Relocated United Club				\$1,000,000			
4	Terminal Food Court Digital Signage		\$400,000					
	<b>36 - Terminal 2</b>							
6	Terminal 2 Concessions Marketing Digital Display		\$250,000					
6	Terminal 2 Concessions Redevelopment	\$2,000,000						
7	Terminal 2 JWO Kiosk Relocation			\$150,000				
7	Terminal 2 Supplemental Concessions	\$150,000						
	<b>39 - Public Areas / Roads</b>							
2	Tenant Parking Lot Reconstruction	\$3,400,000						
	<b>46 - Hangars and Other Buildings</b>							
6	Air Freight Facility Parking Expansion	\$2,600,000						
7	Cargo Facility Study	\$250,000						
	<b>MSP Tenant Projects Subtotal</b>	<b>\$81,875,000</b>	<b>\$970,000</b>	<b>\$445,000</b>	<b>\$1,885,000</b>	<b>\$340,000</b>	<b>\$350,000</b>	<b>\$400,000</b>

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NOTES	Reliever Airports Long Term Comprehensive Plan (LTCP) Projects	2025	2026	2027	2028	2029	2030	2031
	<b>80 – Reliever Airports</b>							
7	Reliever Airports Planning Fees	\$600,000						
	<b>81 - St. Paul</b>							
7	STP Environmental Review			\$800,000				
	<b>82 - Lake Elmo</b>							
7	21D Airport Layout Plan	\$100,000				\$500,000		
7	21D Environmental Review							\$800,000
7	21D Long Term Comprehensive Plan					\$800,000		
	<b>83 - Airlake</b>							
7	LVN Airport Layout Plan		\$100,000			\$500,000		
7	LVN Environmental Review							\$800,000
7	LVN Long Term Comp Plan					\$800,000		
1	LVN Runway 12-30 Improvements			\$4,400,000				
	<b>84 - Flying Cloud</b>							
7	FCM Environmental Review		\$1,800,000					
6	FCM South Building Area Utilities		\$800,000					
	<b>85 - Crystal</b>							
7	MIC Airport Layout Plan				\$500,000			
7	MIC Environmental Review						\$800,000	
7	MIC Long Term Comp Plan				\$800,000			
	<b>86 - Anoka County - Blaine</b>							
7	ANE Airport Layout Plan	\$500,000						
6	ANE Building Area Development - Xylite St. Relocation				\$1,000,000			
7	ANE Environmental Review			\$800,000				
7	ANE Long Term Comprehensive Plan Update	\$800,000						
	<b>Reliever Airports LTCP Projects Subtotal</b>	<b>\$2,000,000</b>	<b>\$2,700,000</b>	<b>\$6,000,000</b>	<b>\$2,300,000</b>	<b>\$2,600,000</b>	<b>\$800,000</b>	<b>\$1,600,000</b>

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NOTES	Reliever Airports Maintenance/Facility Upgrade Projects	2025	2026	2027	2028	2029	2030	2031
	<b>80 - Reliever Airports</b>							
5	Reliever Airports Security Fencing, Gates and Lighting	\$200,000	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$300,000
4	Reliever Indoor Air Quality Project			\$1,400,000				
4	Relievers Building Miscellaneous Modifications	\$400,000	\$400,000	\$475,000	\$475,000	\$475,000	\$475,000	\$550,000
5	Relievers Obstruction Removal	\$300,000		\$300,000		\$300,000		
2	Relievers Pavement Rehabilitation Miscellaneous Modifications	\$300,000	\$300,000	\$350,000	\$350,000	\$350,000	\$350,000	\$400,000
6	Relievers Used Oil Sheds & Tanks	\$550,000						
	<b>81 - St. Paul</b>							
6	STP Airport Perimeter Roads	\$500,000						
2	STP Airport Road and Eaton Street Retaining Wall				\$900,000			
6	STP Cold Equipment Storage Building		\$750,000					
6	STP Customs and Border Protection General Aviation Facility	\$13,500,000						
6	STP Equipment Storage Building and Employee Crew Rooms				\$4,000,000			
2	STP Floodwall Inspection and Repairs						\$300,000	
3	STP Generator Replacement						\$800,000	
2	STP Infrastructure Replacement	\$1,200,000						
3	STP Intelligent Monitoring and Control System (IMACS) Expansion			\$2,250,000				
2	STP Joint and Crack Repairs		\$100,000					
5	STP MAC Building Improvements	\$200,000		\$200,000		\$200,000		\$200,000
2	STP Pavement Mill and Overlay of Administration Building Ramp						\$500,000	
2	STP Pavement Rehabilitation-Taxilanes/Tower Road		\$750,000					
2	STP Runway 13-31 Pavement Reconstruction		\$5,000,000					
5	STP Runway 14-32 EMAS Replacement			\$20,000,000				
2	STP Storm Sewer Improvements			\$2,000,000				
2	STP Taxiway B Reconstruction and LED Edge Lighting	\$1,100,000						
2	STP Taxiway Lima Rehabilitation			\$200,000				
	<b>82 - Lake Elmo</b>							
6	21D Equipment Storage Building	\$5,000,000						
3	21D Intelligent Monitoring and Control System (IMACS)				\$3,800,000			
2	21D North Building Area Pavement Rehabilitation	\$900,000						
1	21D Runway 04-22 Pavement Rehabilitation	\$4,000,000						
4	21D Taxiway Echo Edge Lighting		\$600,000					
2	21D Taxiway H Reconstruction	\$600,000						
	<b>83 - Airlake</b>							
2	LVN 225 <sup>TH</sup> Street Paving	\$450,000						
3	LVN AWOS Replacement	\$200,000						
2	LVN Existing Runway 12-30 Reconstruction			\$3,500,000				
3	LVN Intelligent Monitoring and Control System (IMACS)					\$1,300,000		
2	LVN North Service Road Pavement Rehabilitation			\$500,000				
2	LVN North Taxilanes Pavement Rehabilitation			\$1,250,000				
5	LVN Perimeter Fencing and Gates			\$4,000,000				
2	LVN South Building Area Utilities and Taxilanes		\$1,300,000					
2	LVN Taxiway Bravo Pavement Rehabilitation		\$600,000					

NOTES	Reliever Airports Maintenance/Facility Upgrade Projects	2025	2026	2027	2028	2029	2030	2031
	<b>84 – Flying Cloud</b>							
2	FCM Airport Access Roads Pavement Rehabilitation			\$500,000	\$500,000	\$500,000		
6	FCM Electrical Vault Modifications			\$500,000				
5	FCM Gate Replacements	\$500,000						
2	FCM Infrastructure Replacement	\$1,750,000						
3	FCM Intelligent Monitoring and Control System (IMACS)			\$2,500,000				
5	FCM MAC Building Improvements		\$600,000					
2	FCM Northside Access Road from Bravo to November Lane	\$900,000						
2	FCM Runway 10R-28L Pavement Rehabilitation			\$2,700,000				
2	FCM Runway 18-36 Pavement Rehabilitation					\$700,000		
6	FCM Spring Lane Extension and Taxilane Connector			\$700,000				
5	FCM Tower Equipment for Airfield Lighting and Utilities		\$2,000,000					
	<b>85 -Crystal</b>							
2	MIC East Taxilanes Pavement Rehabilitation		\$500,000					
2	MIC Eastside Service Road Pavement Reconstruction		\$1,500,000					
4	MIC Existing Hangar Revitalization					\$800,000		
5	MIC Gate Replacement		\$800,000					
3	MIC Intelligent Monitoring and Control System (IMACS)					\$1,300,000		
2	MIC Northside Service Road Pavement Reconstruction				\$1,200,000			
2	MIC Runway 6L-24R Pavement Rehabilitation			\$2,500,000				
2	MIC Service Road Pavement and Fencing			\$600,000				
2	MIC Stormwater Monitoring Location Drainage Repair	\$100,000						
2	MIC Taxilanes Pavement Rehabilitation	\$600,000		\$600,000				
2	MIC Taxiway Alpha Pavement Reconstruction					\$1,200,000		
2	MIC Tower Parking Lot Reconstruction	\$1,500,000						
	<b>86 - Anoka County - Blaine</b>							
4	ANE Electrical Vault Improvements		\$750,000					
5	ANE Gate Controller Upgrades		\$400,000					
3	ANE Intelligent Monitoring and Control System (IMACS)				\$1,300,000			
2	ANE Runway 18-36 Pavement Reconstruction		\$3,800,000					
2	ANE Runway 9-27 Edge Lighting and PAPI Replacement		\$900,000					
2	ANE Runway 9-27 Pavement Reconstruction				\$3,750,000			
2	ANE Taxilane Pavement Reconstruction – Fox Hollow			\$1,000,000				
2	ANE Taxiway B Pavement Rehabilitation					\$1,400,000		
	<b>Reliever Airports Maintenance/Facility Upgrade Projects Subtotal</b>	<b>\$34,750,000</b>	<b>\$20,750,000</b>	<b>\$48,275,000</b>	<b>\$16,525,000</b>	<b>\$8,775,000</b>	<b>\$2,675,000</b>	<b>\$1,450,000</b>
	<b>MSP Subtotal</b>	<b>\$533,945,000</b>	<b>\$317,685,000</b>	<b>\$839,757,000</b>	<b>\$553,370,000</b>	<b>\$650,375,000</b>	<b>\$472,060,000</b>	<b>\$135,160,000</b>
	<b>Reliever Subtotal</b>	<b>\$36,750,000</b>	<b>\$23,450,000</b>	<b>\$54,275,000</b>	<b>\$18,825,000</b>	<b>\$11,375,000</b>	<b>\$3,475,000</b>	<b>\$3,050,000</b>
	<b>Total</b>	<b>\$570,695,000</b>	<b>\$341,135,000</b>	<b>\$893,850,000</b>	<b>\$572,195,000</b>	<b>\$661,750,000</b>	<b>\$475,535,000</b>	<b>\$138,210,000</b>

MAC Environmental Notes:

- 1) A project that has the potential for substantial environmental effects.
- 2) A reconstruction, rehabilitation, repair or replacement that does not physically alter the original size (an EAW or EIS is not required).
- 3) An electrical or mechanical device that monitors, indicates or controls existing conditions (an EAW or EIS is not required).
- 4) An electrical, mechanical or structural device and/or modification of an existing structure that does not significantly increase size or passenger capacity (an EAW or EIS is not required).
- 5) A project that consists of safety or security enhancements, facility maintenance, or facility upgrades (an EAW or EIS is not required).
- 6) A new, replacement or expansion project that does not have substantial effect (an EAW or EIS is not required).

- 7) Consultant fees only for planning, design, or environmental work.
- 8) Residential noise mitigation efforts that are designed to alleviate the impact of aircraft noise (an EAW or EIS is not required).
- 9) Projects associated with the Airport Foundation art program (an EAW or EIS is not required).
- 10) Projects involving the demolition of existing buildings (an EAW or EIS is not required).

