

Our growing workforce

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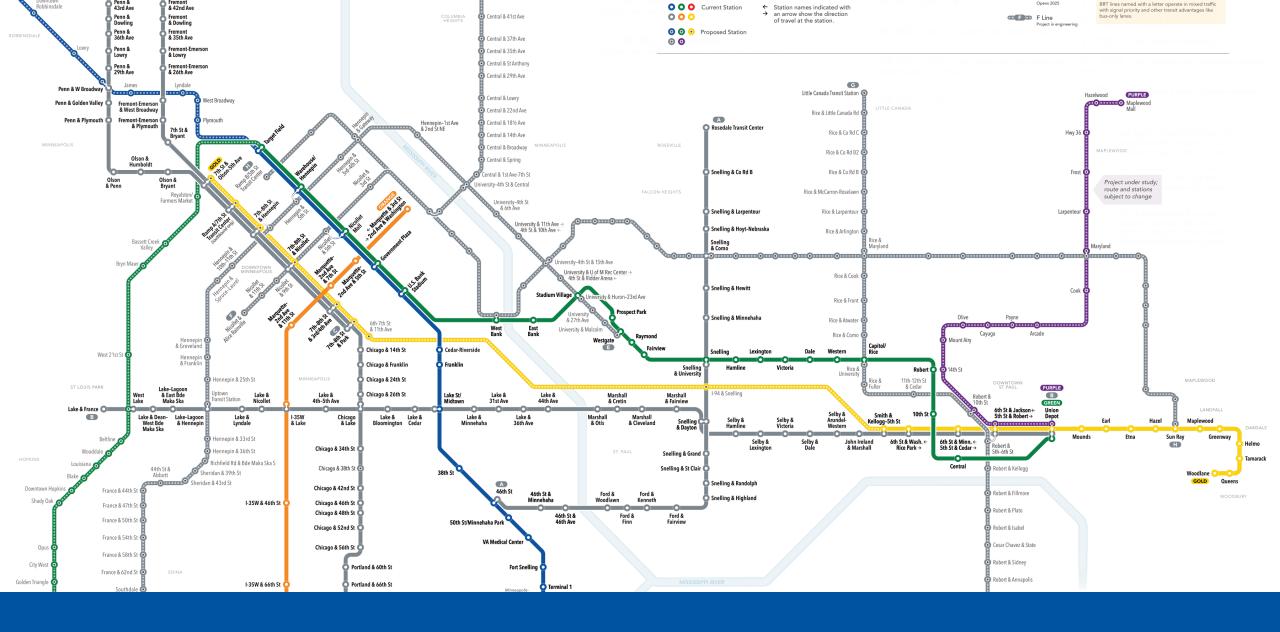


Agenda

- Where our workforce needs to be by end of 2030
- Where we are today & strategies for success
- Case study: the power of making relevant workforce data available to business units





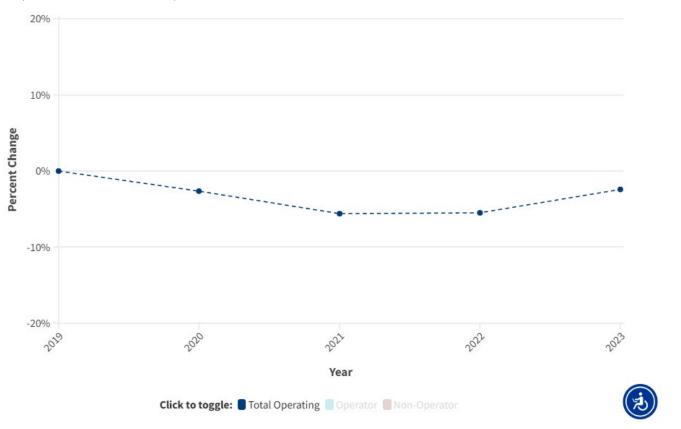


Map to 2030 Workforce



U.S. Transit Workforces have struggled since 2020

Bus Operations Workforce Size: Percent Change Baselined to 2019 (Pre-Pandemic)



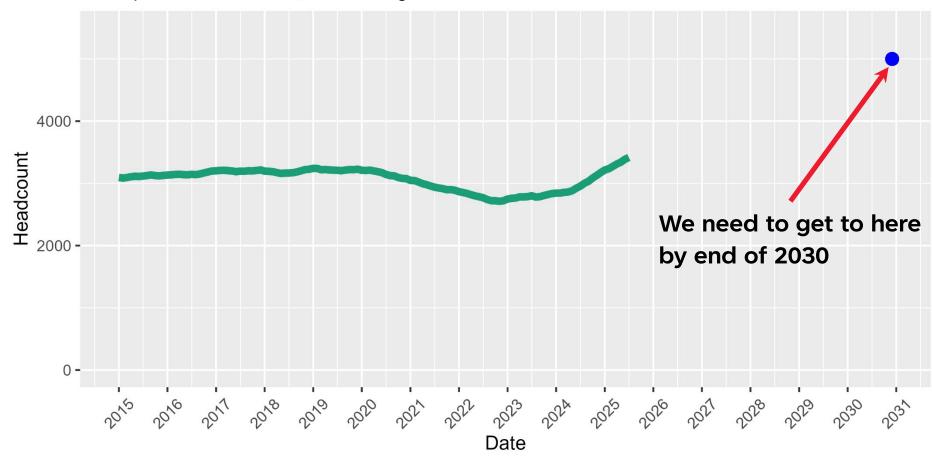
Source: <u>Transit Workforce Data Dashboard - Transit Workforce Center</u>





Metro Transit Headcount since 2015

(monthly average)
Last updated 2025-08-04, data through 2025-07-31







Projected budget headcount growth is ~18-25% by 2030*

Year	Estimated Total Headcount
Current 2025	3,409
Budget 2025	~3,995
Budget 2026	~4,405
Est. Budget 2027	4,405-4,600
Est. Budget 2028	4,500-4,700
Est. Budget 2029	4,600-4,800
Est. Budget 2030	4,700-5,000

^{*}These numbers are approximations and subject to change

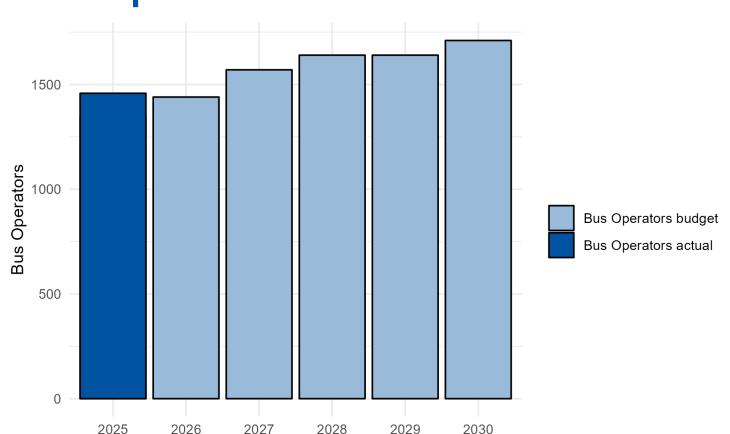
Job Category	2025 Current Headcount
Bus Operators	1,458
Rail Operators	119
Frontline Maintenance	719
Police Officers & CSOs	155
Everyone Else	958
Grand Total	3,409

Headcounts as of 2025-07-12





Bus Operators: Success in growing Operator workforce has spurred service improvements.



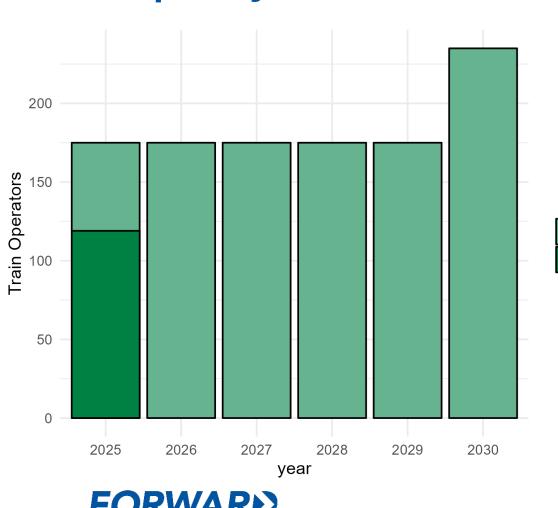
- Improvements in span and frequency of service each pick
- 30% of Network Now framework implemented in August pick
- On average, residents can reach more jobs on transit than anytime in the last 4 years (source: Metro Transit Forward metrics)
- Need to net + 350-360 by 2030





Light Rail Operators: A critical step to launch Green Line extension and increase frequency

Train Operators actual



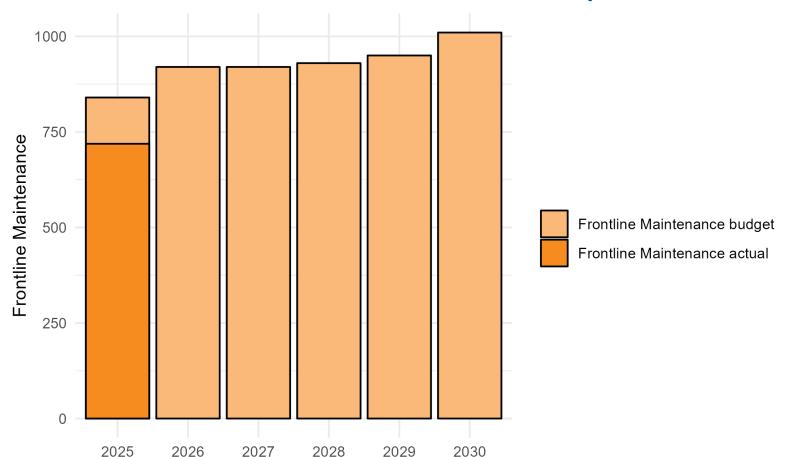
 175 LRT Operators required by end 2026 for 10-minute light rail service frequency & Green Line extension

Train Operators budget • Need to net + 115-120 by 2030 (prep for Blue Line extension)





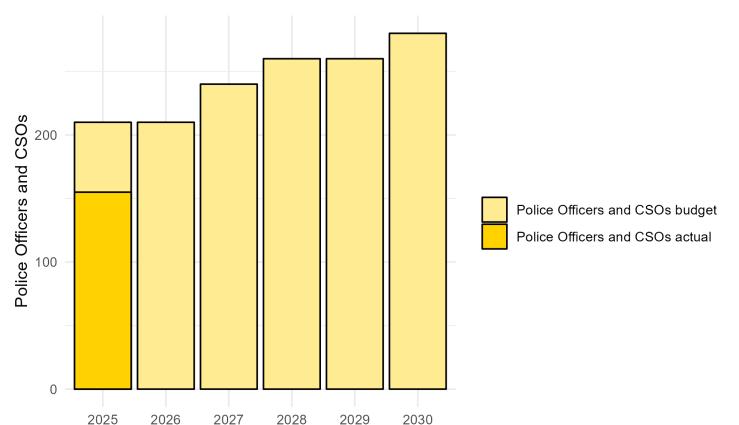
Frontline Maintenance: Riders feel safer with clean, modern vehicles and stations



- Workforce growth is critical for Green Line Extension readiness
- Vehicle/facilities maintenance impact feelings of safety and comfort
- Need to net + 200-300
 Frontline Maintenance by 2030



Police Officers and CSOs: Riders feel safer with visible presence

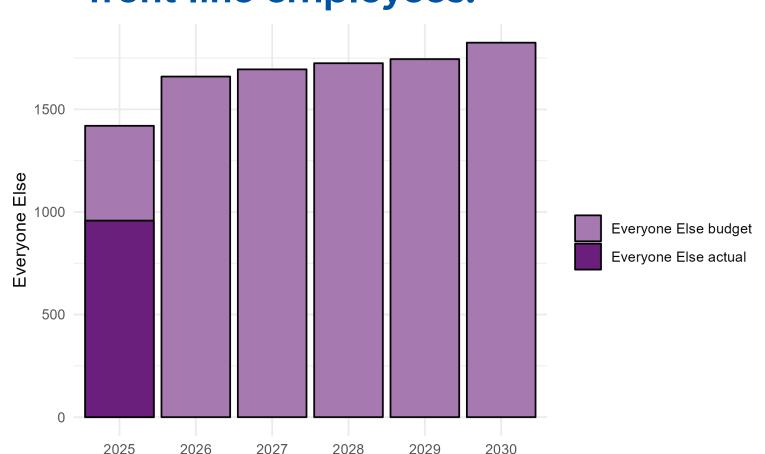


- Workforce growth is critical for Green Line Extension readiness
- Visible presence improves customer feelings of safety (source: 2024 Customer Survey)
- Need to net + 120-130
 Police/CSOs by 2030



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Everyone Else: Critical staff that keep the system running and support front line employees.



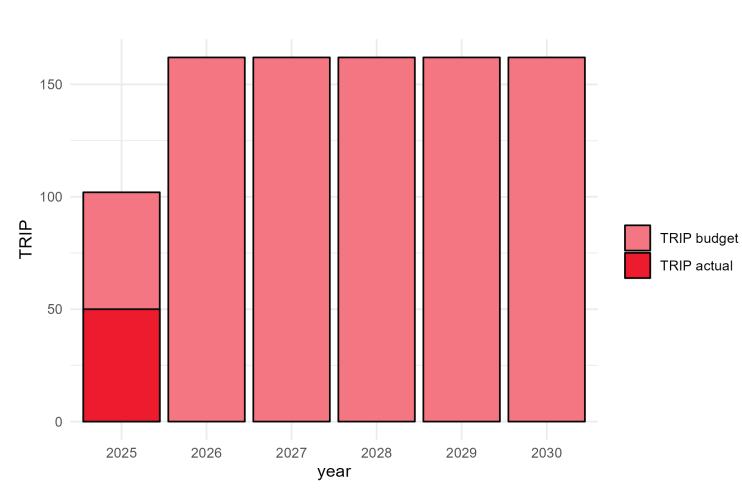
- Who are they?
 - TRIP Agents
 - Street supervisors / Front-line managers
 - Safety staff
 - Transit Information & Control Centers
 - Planners, Analysts & Data Scientists
 - Marketing, Finance, Administration
 - And more...
- Need to net + 600-800 by 2030





TRIP Agents (Subset of "Everyone Else") Customers feel safer with TRIP agents on board

(Source: 2024 Customer Survey)



- Visible presence impacts feelings of safety
- Workforce growth is critical for Green Line Extension readiness and upcoming BRT launches
- Future staffing levels TBD
- Need to net + 100-150 by end 2026





Where we are today



Bus Operators – where we are today

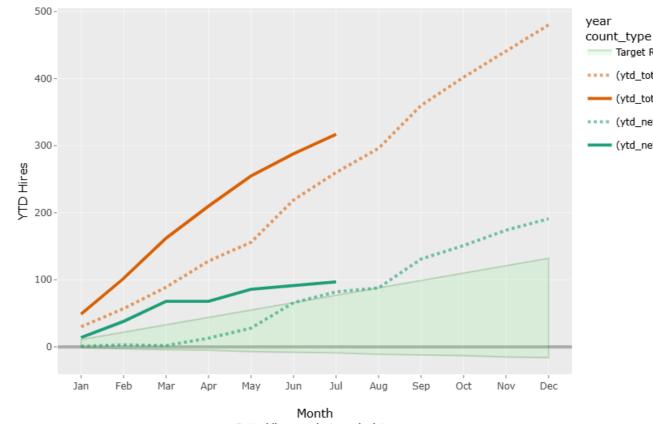
year

Target Range 2025 (ytd_total_hires,2024)

(ytd_total_hires,2025) (ytd_net_hires,2024)

(ytd_net_hires,2025)

Bus Operator Individual Contributor YTD Hires



Dotted lines are last year's data Last updated: 2025-08-01 | Data through: 2025-07-31



- Our proven strategies for success:
 - Marketing and referral campaigns
 - Expanded training period
 - Increased pay with 2023 ATU contract
 - Apprenticeship including peer-to-peer mentoring
 - Expanded Peer Support program



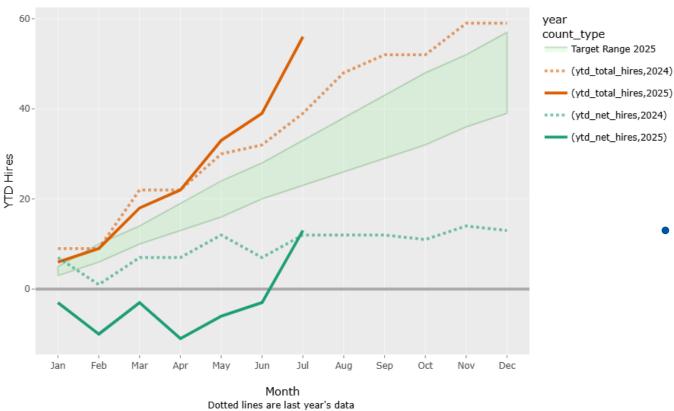


Light Rail Operators – Where We Are Today

Target Range 2025

(ytd_total_hires,2025)

Train Operator Individual Contributor YTD Hires



Last updated: 2025-08-01 | Data through: 2025-07-31



Our strategies for success:

- External + internal hiring
- Upcoming marketing and referral campaign
- Increased pay with 2023 ATU contract
- Expanded Peer Support Program





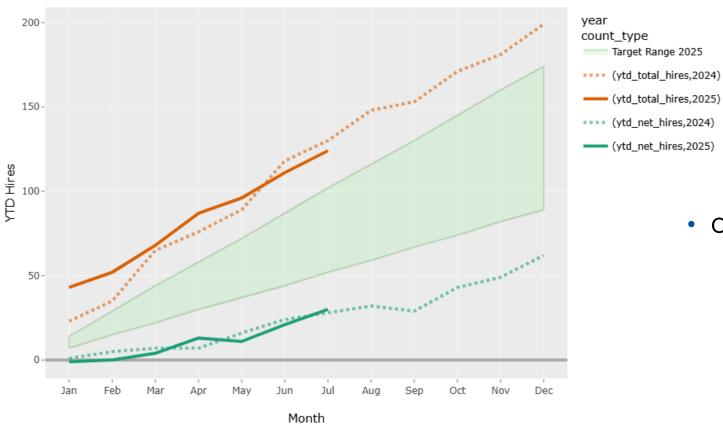
Front Line Maintenance Workers- Where we are today

Target Range 2025

(ytd_total_hires,2025)

(ytd_net_hires,2025)

Frontline Maintenance Positions YTD Hires



Dotted lines are last year's data Last updated: 2025-08-01 | Data through: 2025-07-31





- Our strategies for success:
 - Multi-pronged approach to source Mechanic **Technicians**
 - Multiple Career Pathway Programs (Apprenticeship and Training) for entry-level technicians
 - Increased pay with 2023 ATU contract
 - Marketing & referral campaigns
 - Plans to expand Peer Support Program 2027



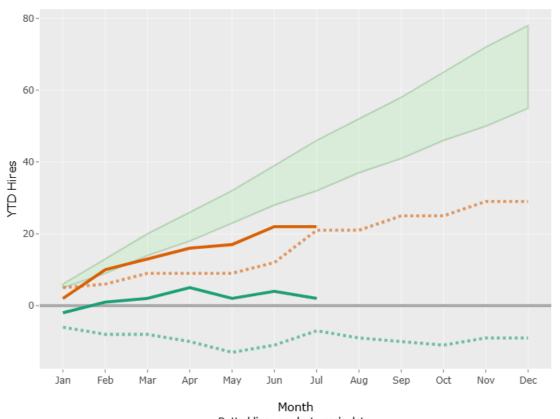
Police and CSOs – Where we are today

year count_type

Target Range 2025
(ytd_total_hires,2024)

(ytd_total_hires,2025)
(ytd_net_hires,2024)
(ytd_net_hires,2025)

Police Officers and CSOs YTD Hires



Dotted lines are last year's data Last updated: 2025-08-01 | Data through: 2025-07-31



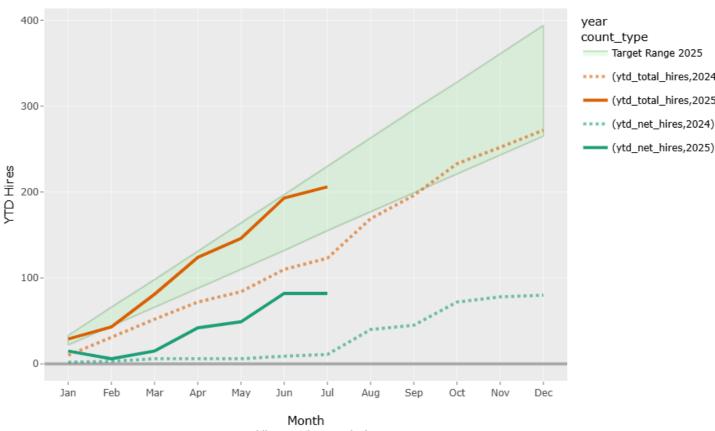
- Our strategies for success:
 - CSO Pathway Program (open to all)
 - 2 Police Academies this year
 - External recruiting
 - Upcoming marketing campaign





Everyone Else – Where we are today

Everyone Else YTD Hires



Dotted lines are last year's data Last updated: 2025-08-01 | Data through: 2025-07-31



Our strategies for success

Target Range 2025 (ytd_total_hires,2024) (ytd_total_hires,2025)

(ytd_net_hires,2025)

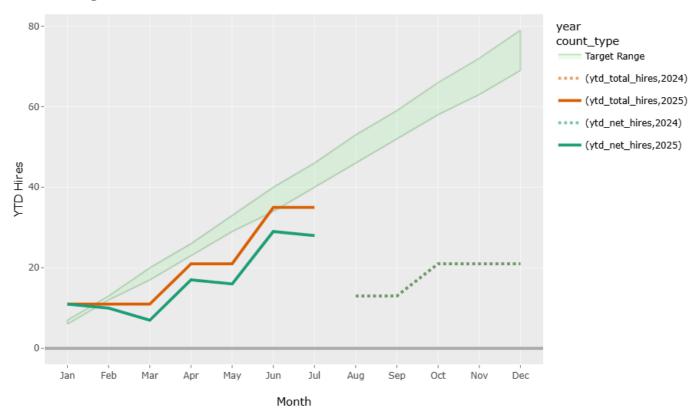
- Redesigned Internship program coming 2026
- Plans to expand Peer Support Program 2026
- Great Workplace and MetCulture Programs (tied to Metro Transit Forward goals)
- Met Council LOD "Year of the manager" training initiative
- General recruitment marketing campaign coming Nov 2025





TRIP Agents – Where we are today (subset of Everyone Else)

TRIP Agent YTD Hires 2025



Last updated: 2025-08-01 | Data through: 2025-07-31



- Our strategies for success
 - Investment in TRIP program
 - Plans to expand Peer
 Support Program 2026
 - Very popular program, easy to find candidates





Case Study: Engineering and Facilities Frontline

Maintenance dashboard



Equipping our Hiring Managers with More Information Case Study: Engineering and Facilities Frontline Maintenance report

Apr 2024-Feb 2025: HR data access & develop clean, useful datasets

Unique business unit needs = Lots of requests

Develop aggregated datasets published to database daily

Dept Business Analysts can create their own custom reports

E&F updates to "Frontline Maintenance" category

E&F Power BI report





Frontline Maintenance Positions

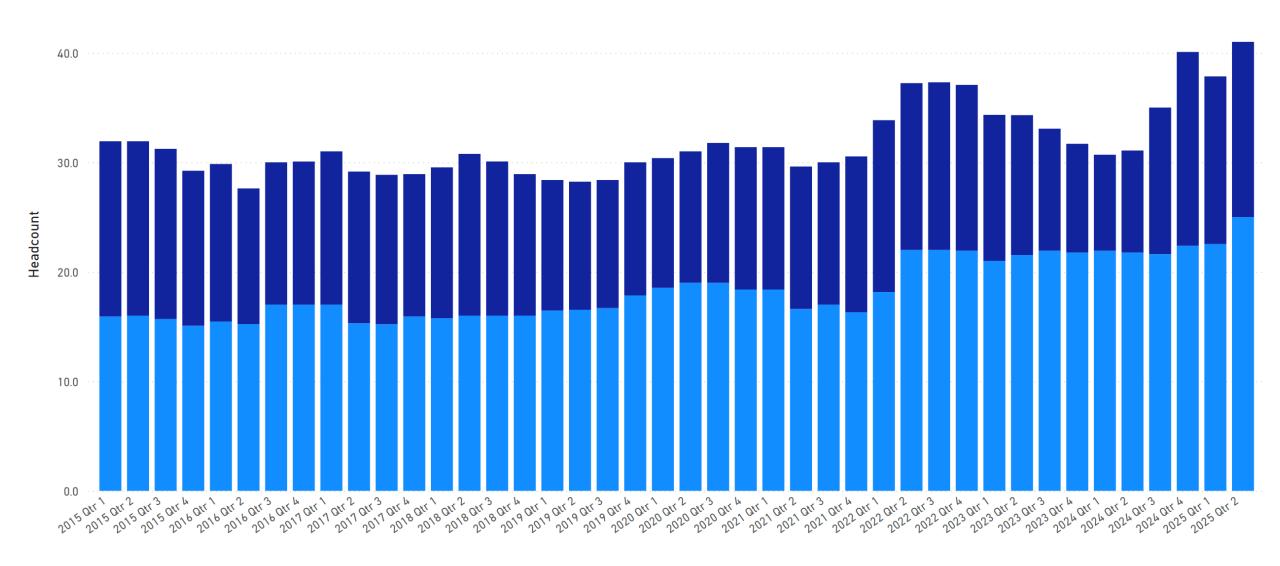
<u>View in Power BI</u>

Facilities Technician

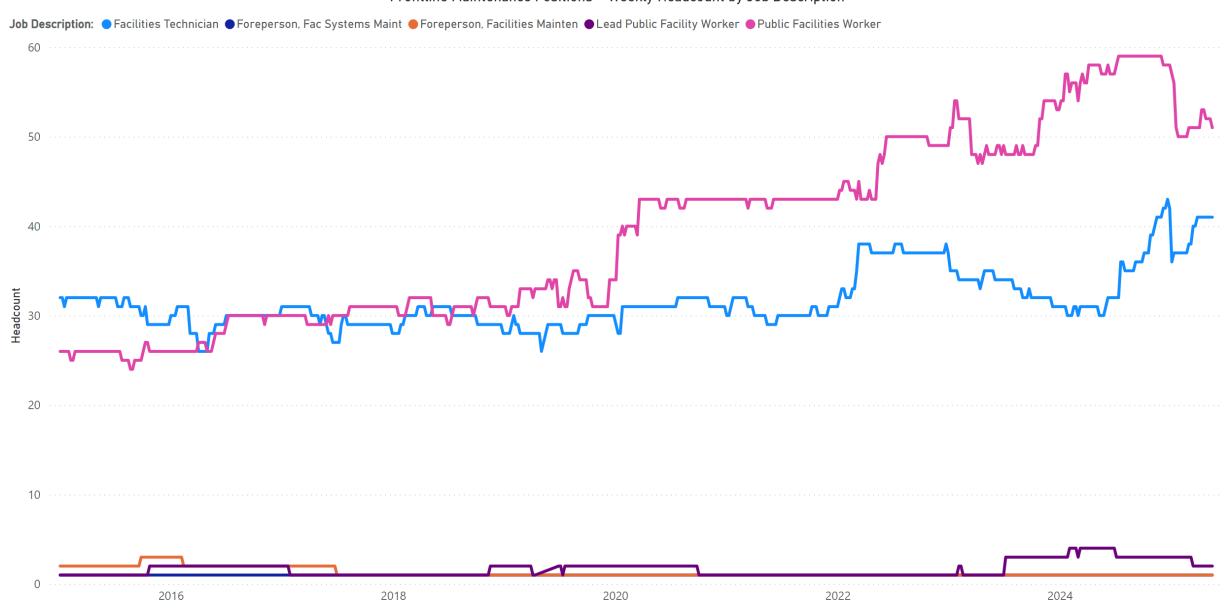
Frontline Maintenance Position Headcount by Department

Department: • Maint of Public Facilities • Maint of Support Facilities

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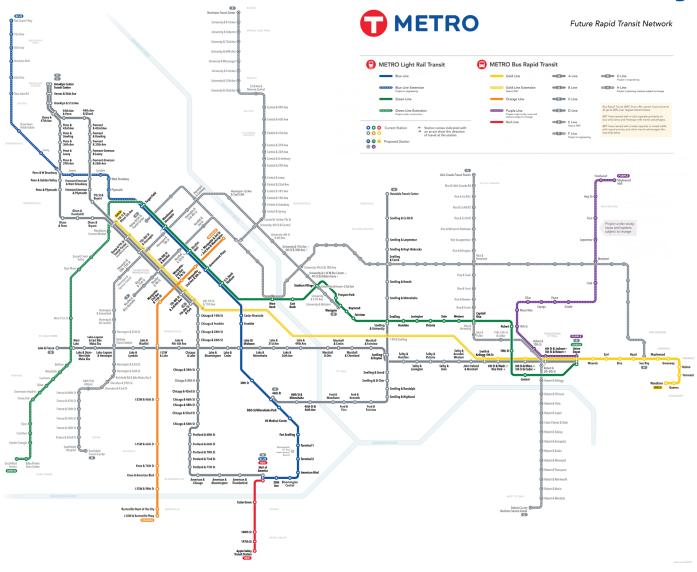


Frontline Maintenance Positions - Weekly Headcount by Job Description





Our workforce makes the vision into reality







Thank You!

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