



Project Decision Board

November 20, 2024



BROOKLYN PARK | CRYSTAL | ROBBINSDALE | MINNEAPOLIS



Today's Topics

- Call to Order
- Approval of October 16 Meeting Minutes
- Procurement Strategy Update
- Project Updates



The public can submit written comments to Nkongo Cigolo (Nkongo.Cigolo@metrotransit.org)

Approval of October 16, 2024 Meeting Minutes



Procurement Strategy Update



Procurement Strategy Update.

- Multi-agency, multidisciplinary coordination throughout the process
 - Hennepin County, Metropolitan Council, MnDOT
 - Engineering, Construction, Procurement, OEO, General Counsel
- Leveraged lessons learned from past projects



Industry Outreach Goals & Outcomes

- Generate **awareness, interest, and feedback**
- Regional and national engagement
 - **8** written responses to the RFIF
 - **19** entities at the informational session
 - **7** one-on-one meetings

Activity	Date
Release RFIF to Industry	August 19, 2024
Pre-Feedback Conference	August 29, 2024
Written Response Due	September 27, 2024
Request for One-On-One Meeting Due	September 27, 2024
Industry Informational Session	October 23, 2024
One-On-One Meetings	October 24-25, 2024
Finalize Packaging Strategy & Delivery Method Selection	November 2024



Common Feedback Received

- Packaging Strategy
 - Identify advanced/early work, including **utility clearing** and **early material procurement**
 - Civil contractors favored **keeping civil, track, & systems in one package** – more integrated, limits conflicts, disciplines complement each other
 - Systems contractors favored **splitting systems and possibly track as separate package**
 - Majority of respondents **preferred larger contracts and fewer number of packages**
- Bonding capacity is not a significant constraint for respondents
- Delivery Method
 - No desire to compete for a traditional low-price design bid build contract
 - High support and preference for more **collaborative processes**
 - Most respondents favored competition around **quality and technical capabilities**



Packaging Strategies Considered

Component	Package Number	Package Number	Package Number
Early Works	1	1	1
Civil - Minneapolis	2	2	2
Civil - Robbinsdale	3	2	2
Civil - Crystal	3	2	2
Civil - Brooklyn Park	3	2	2
Structures - Minneapolis	2	2	2
Structures - Robbinsdale	3	2	2
Structures - Crystal	3	2	2
Structures - Brooklyn Park	3	2	2
Track - Minneapolis	2	2	2
Track - Robbinsdale	3	2	2
Track - Crystal	3	2	2
Track - Brooklyn Park	3	2	2
Systems & Station Finishings	4	3	2
Station Civil Work (Site Prep & Foundations) - Minneapolis	2	2	2
Station Civil Work (Site Prep & Foundations) - Robbinsdale	3	2	2
Station Civil Work (Site Prep & Foundations) - Crystal	3	2	2
Station Civil Work (Site Prep & Foundations) - Brooklyn Park	3	2	2
Park & Ride Facilities - Robbinsdale	5	4	3
Park & Ride Facilities - Brooklyn Park	5	4	3
OMF	6	5	4
Vehicles	7	6	5



Best Value Delivery Considerations

- Agency develops design through separate design contract, and awards construction contact to bidder based on a combination of **qualifications** and **price**.
- Higher level of **contractor input** and **engagement** throughout the proposal development and selection process
- Potential for higher upfront procurement price and lower or more stable total project life cycle costs
- Longer procurement process time (~10-15 months), and higher overall project schedule certainty
- Short-listing of qualified contractors



Packaging & Delivery Considerations

- 5 total packages
 - **Package 1** – Early works (multiple contracts) – **Low-price design-bid-build**
 - **Package 2** – Civil, Track, Systems & Station Finishings – **Best-Value**
 - **Package 3** – Park & Ride Facilities – **Low-price design-bid-build**
 - **Package 4** – Operations & Maintenance Facility (OMF) – **Low-price design-bid-build**
 - **Package 5** – Light Rail Vehicles – **Best Value**
- Procurement Goals
 - Enhance construction quality
 - Minimize interface risks between packages
 - Minimize stakeholder and community impact
 - Leverage market conditions to increase competition
 - Foster DBE participation and maximize workforce development

Component	Package Number
Early Works	1
Civil - Minneapolis	2
Civil - Robbinsdale	2
Civil - Crystal	2
Civil - Brooklyn Park	2
Structures - Minneapolis	2
Structures - Robbinsdale	2
Structures - Crystal	2
Structures - Brooklyn Park	2
Track - Minneapolis	2
Track - Robbinsdale	2
Track - Crystal	2
Track - Brooklyn Park	2
Systems & Station Finishings	2
Station Civil Work (Site Prep & Foundations) - Minneapolis	2
Station Civil Work (Site Prep & Foundations) - Robbinsdale	2
Station Civil Work (Site Prep & Foundations) - Crystal	2
Station Civil Work (Site Prep & Foundations) - Brooklyn Park	2
Park & Ride Facilities - Robbinsdale	3
Park & Ride Facilities - Brooklyn Park	3
OMF	4
Vehicles	5



Next Steps

- Maintain industry engagement and awareness via project website as the primary outlet
- Establish appropriate contractor qualifications and criteria
- Monitor and assess national market and industry trends
- Develop a project workforce development plan and communicate available resources and opportunities
- Identify DBE opportunities and DBE integration requirements on the contract
- Monitor other transit projects of similar scale/scope pursuing similar procurement strategy nationally



Project Updates



Other Project Updates

- **Cultural Placekeeping** – recruiting community-based design groups organized by the City
 - Co-create station and station area design elements that reflect and celebrate culture of communities along the corridor
 - Meetings anticipated to begin early Spring 2025
- **Environmental** – launched public engagement process
 - Inform of proposed environmental strategies for addressing project impacts
 - Productive BAC/CAC/BLC workshops held in October
 - Print and digital surveys currently in distribution for continued public feedback
- **Upcoming Community Outreach Events**
 - Lowry Avenue Station Community Design Workshop – Dec 3rd 5-7pm, Elim Church
 - 21st Avenue workshop – Dec 10th 5-7pm, Sanctuary Covenant Church



Next Meeting

- Next Meeting: December 18, 2024

