

SOUTHWEST

Green Line LRT Extension



Disadvantaged Business Enterprise and Workforce Advisory Committee

January 21, 2021



EDEN PRAIRIE | MINNETONKA | EDINA | HOPKINS | ST. LOUIS PARK | MINNEAPOLIS

Today's Topics

- Project Update
- DBE Reporting
- Workforce Reporting
- OEO Leadership
- Building Strong Communities Update



SWLRT Project Update

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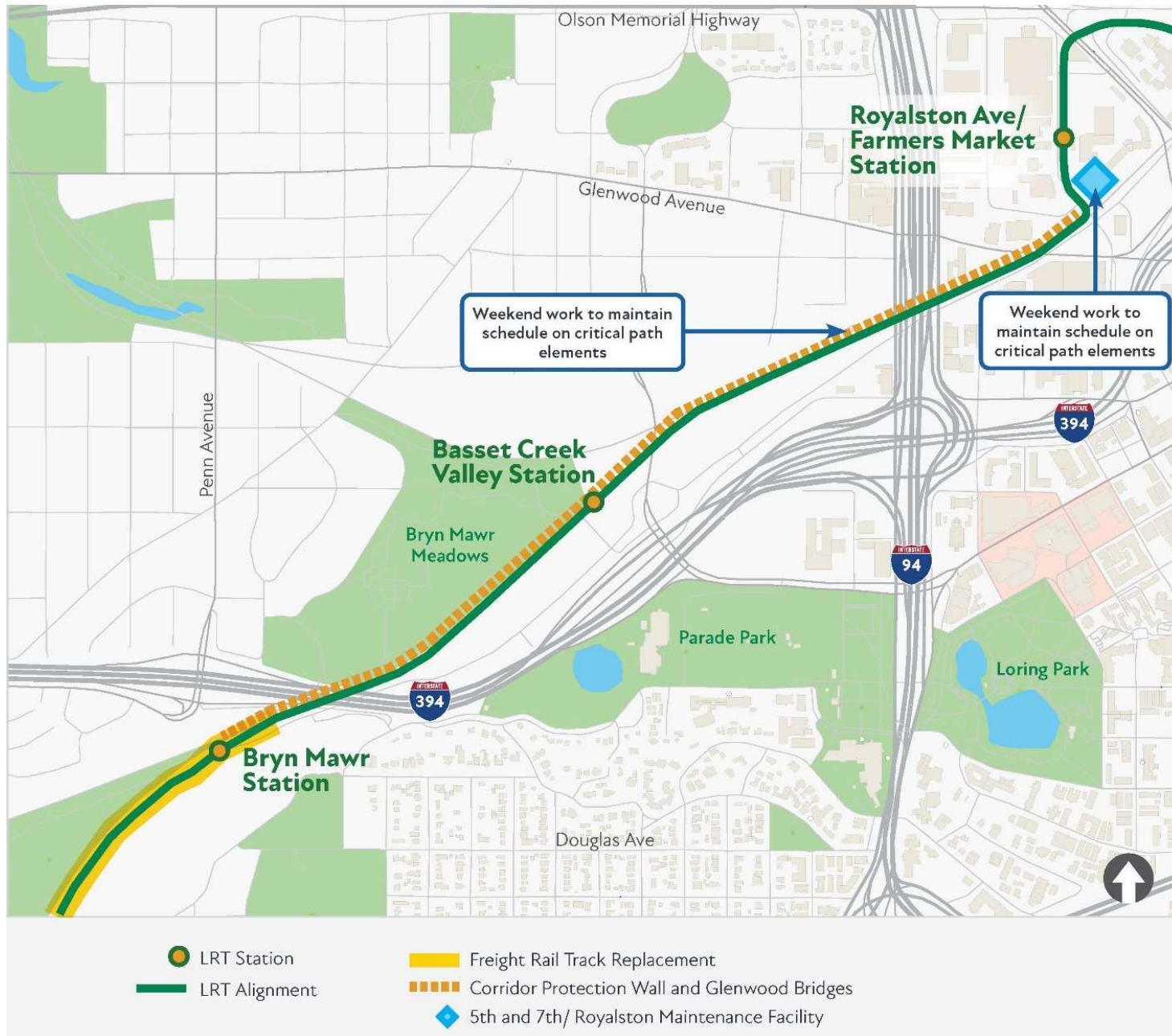
SWLRT Project Schedule

- Original opening service date: 2023
- What we know:
 - Due to the construction of the corridor protection wall and the secant wall in Minneapolis, there is an impact to the construction schedule
- What we don't know at this time:
 - The impact on the overall construction schedule
 - Impacts to the project budget

SWLRT Project Schedule

- What we are doing about this:
 - Working with LMJV to understand impacts and develop a new schedule
 - Brought in additional resources to help navigate the complexities of working through the schedule
 - For example: identifying areas where we can complete civil work and turn over to systems
 - Ensuring contractors are treated fairly
 - Working closely with OEO to ensure we're addressing contractor issues in a timely manner
 - Keeping you updated as we learn more

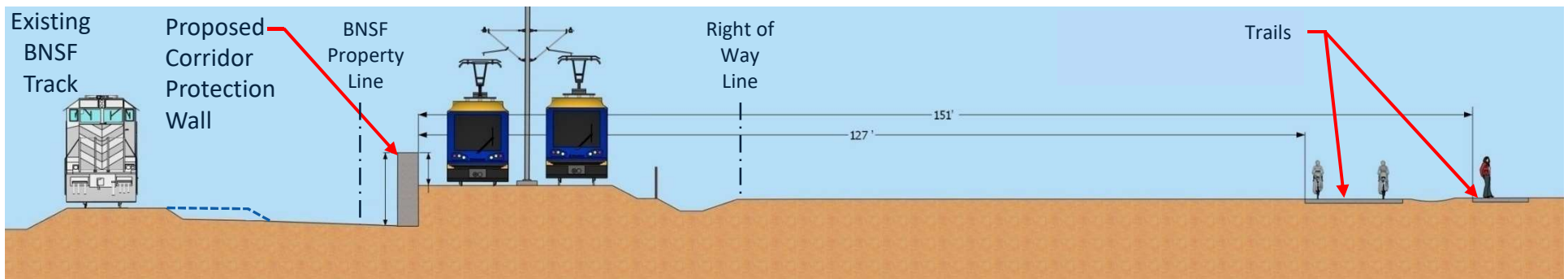
2021 Corridor Protection Wall Work



Corridor Protection Wall



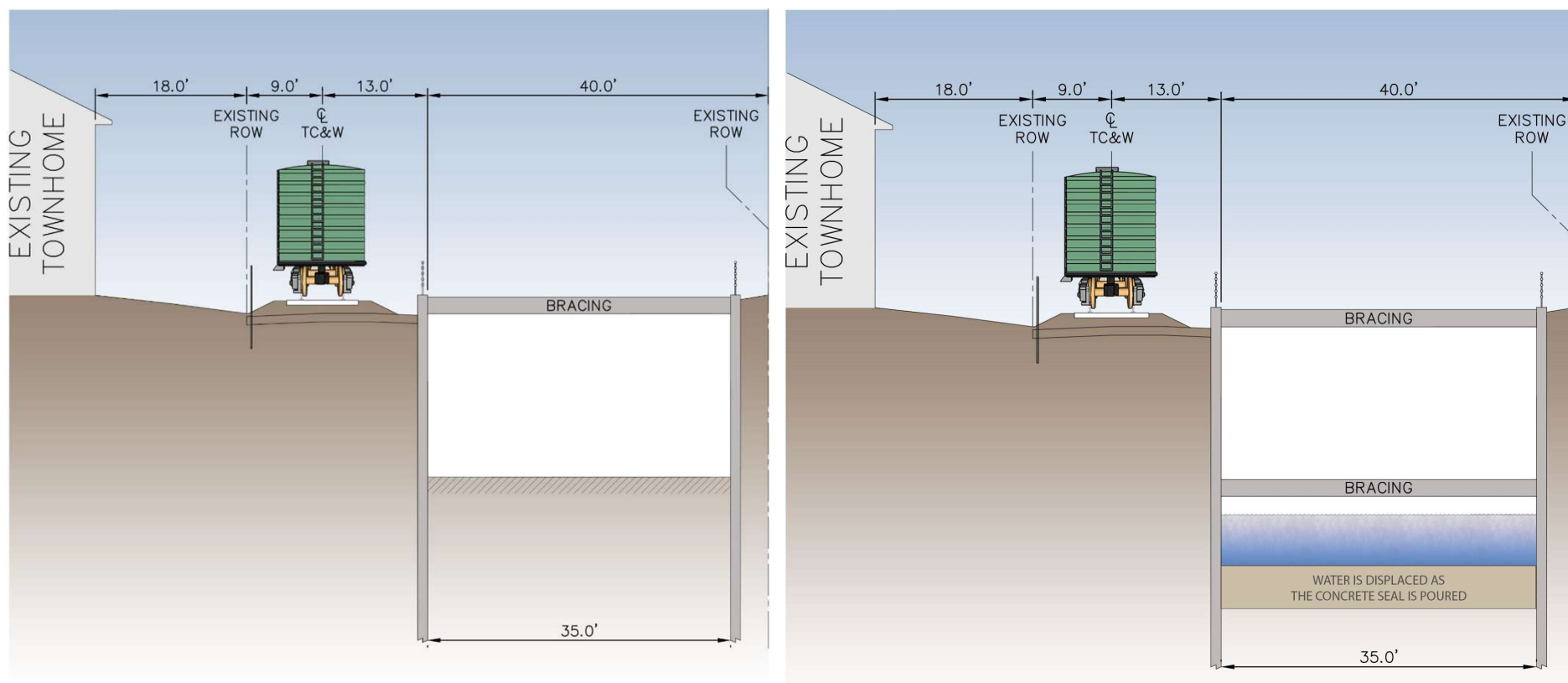
Example of section near Bryn Mawr Meadows



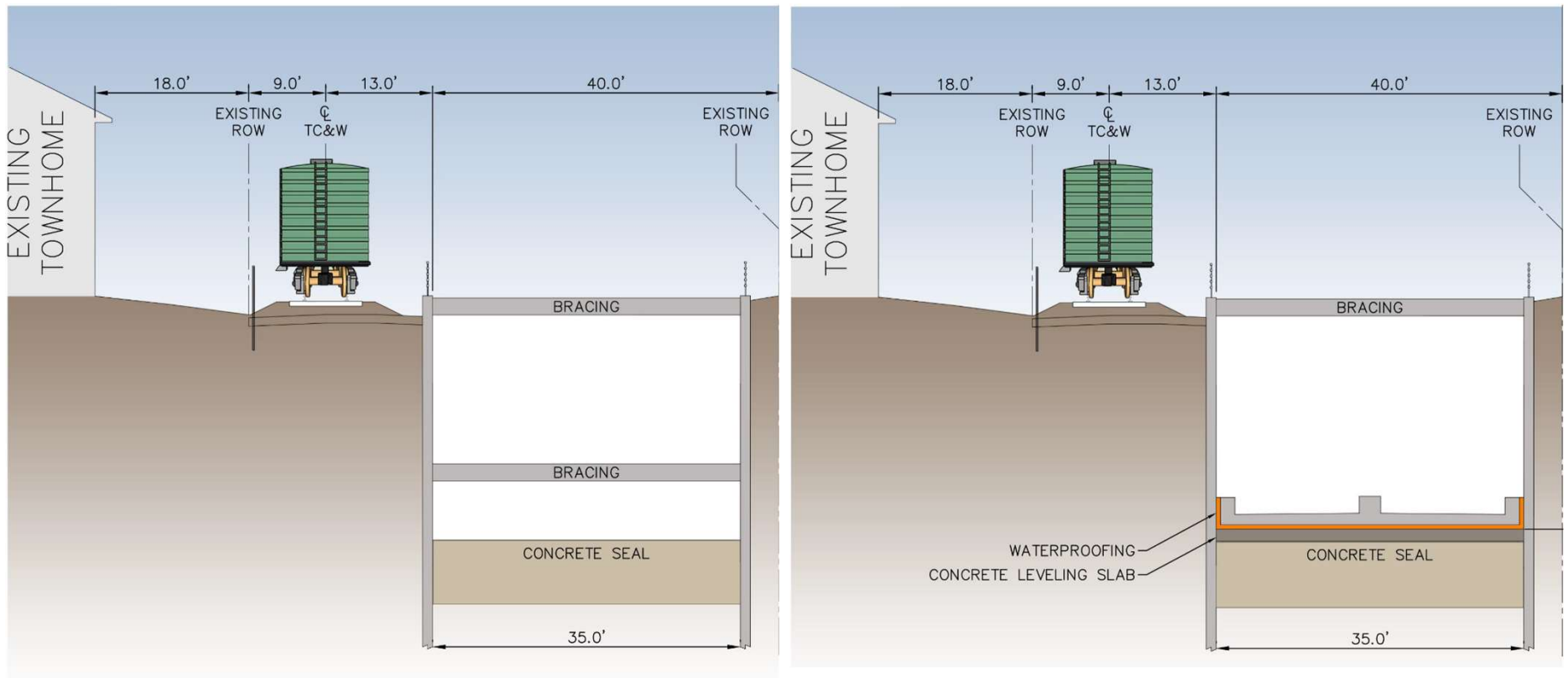
Excavation at Kenilworth Tunnel



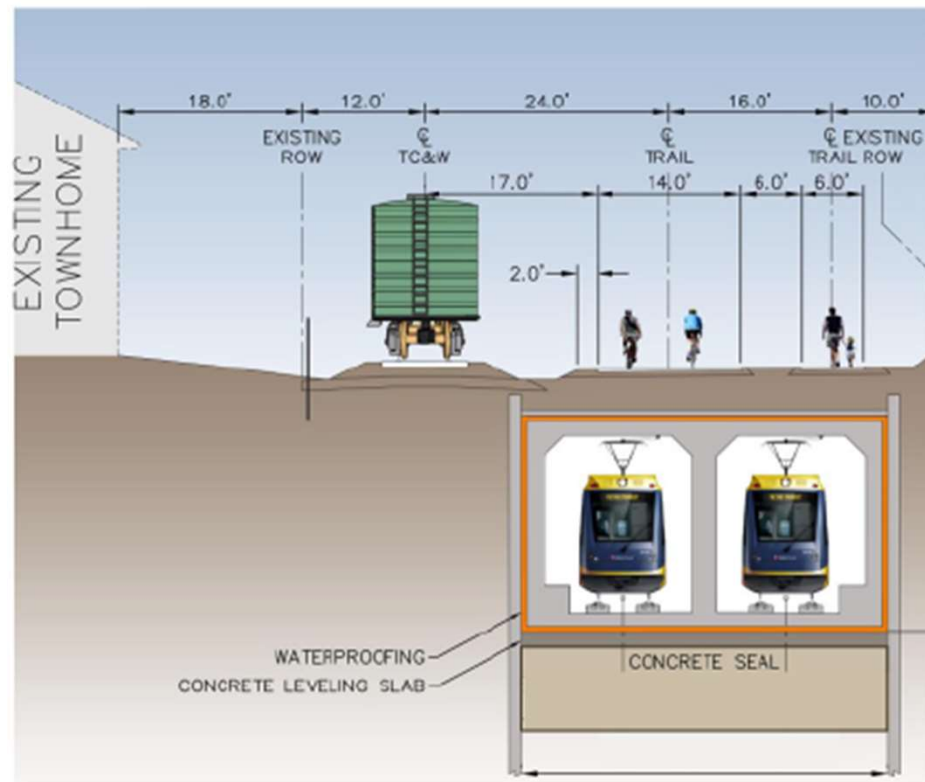
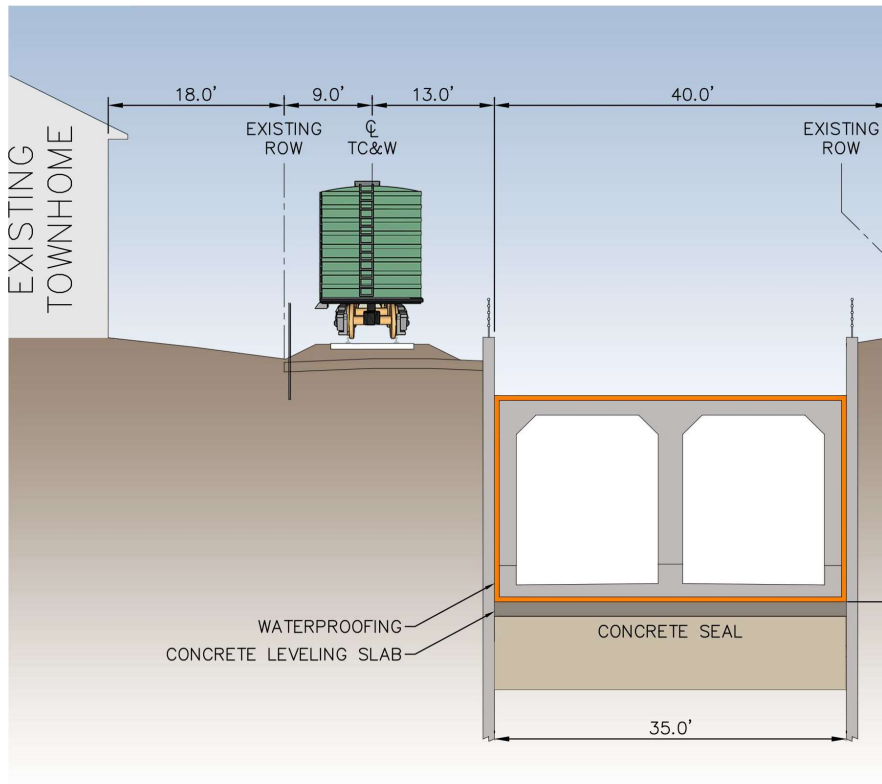
Tunnel Construction Sequence



Tunnel Construction Sequence



Tunnel Construction Sequence



Example of a Secant Wall



DBE Impacts

- The Office of Equal Opportunity is committed to the success of DBEs
 - Continue to monitor impacts to individual firms
 - Serve as a resource to DBEs
- Specific concerns regarding timeline and cost impacts should be directed to the Prime contractors

DBE Achievement Report

DBE Achievement as of Nov. 30, 2020

Contractor	Contract Description	Contract Amount	Contractor Billed to Date	DBE Billed to Date	DBE Date %	As of Date
LMJV 16% Goal	Civil	\$818,377,984	\$384,176,819	\$78,602,793	20.5%	11/30/20
APJV 12% Goal	Systems	\$193,755,789	\$43,191,292	\$4,612,976	10.7%	11/30/20
LS Black 15% Goal	Franklin O&M Exp.	\$38,650,000	\$10,203,578	\$975,271	9.6%	11/30/20
17% Goal	Closed Contracts	\$404,992	\$404,992	\$74,610	18.4%	
		Contract Amount	Billed to Date	\$ DBE to Date	% DBE to Date	
15% Goal		\$1,051,188,765	\$437,976,681	\$84,265,650	19.2%	

Lunda/CS McCrossan Joint Venture: Civil DBE Activities Update

LMJV Update on Change Orders

- Owner Change Orders approved thru 12/15: \$29,089,294
- DBE Change Order participation: \$2,513,353
 - DBE Participation: 14.2%
 - DBE Job To Date Participation: 20.16%

**Does not take into account LMJV directed change orders with Subcontractors*

Anticipated DBEs: One Month Look Ahead

- Airfresh Industries
 - Big G Tech Support
 - Boys Contracting
 - E&J Steel Erectors
 - HHA
 - IMO Consulting Group
 - Mac's Roll-Off Service Inc
 - On Call Pavement Sweeping
 - Public Solutions
 - Safety Signs
 - Standard Contracting Inc
 - Stonebrooke Fence Inc.
 - Zaczkowski Trucking Service
 - MBE Inc
 - Biffs Inc
 - CI Utilities LLC
 - M&J Trucking
 - Sun Mechanical
 - E-Con Placers
 - AmTec
- Sanitary Facilities
 - Project Offices and Support
 - Pipe Supply
 - Steel Erection
 - Scheduling Consultant
 - Surveying
 - Dumpsters
 - Street Sweeping
 - Public Information
 - Maintenance of Traffic
 - Dewatering, Erosion Control
 - Fencing
 - Project Trucking
 - Project Trucking
 - Sanitary Facilities
 - Electrical Testing
 - Project Trucking
 - Stations – Mechanical Work
 - Stations – Concrete Pumping
 - Structural Steel (SUPPLY ONLY)

LMJV DBE Highlight

- **Safety Signs**

- **Original Contract Value: \$6,381,799**
- **Change Orders: \$1,316,726**
- **Revised Contract Value: \$7,698,525**

Scope of work: Traffic Maintenance



“Safety signs has been a great partner on this project. Their staff is professional and responsive to the LMJV’s and Council’s traffic control needs for SWLRT.” – Dale Even, LMJV

Aldridge Parsons Joint Venture: Systems DBE Activities Update

Anticipated DBEs: One Month Look Ahead

- Big G Tech Support Project Offices and Support
- Generation Cable Traction Power, Overhead Catenary System (OCS), Signal Power Cable
- Gunnar Electric Install Fiber Cable At Franklin Yard

APJV Systems Contract DBE Update

- DBE's Worked On Project To Date (6 Of 10)
 - Big G
 - Generation Cable
 - Gunnar Electric
 - Public Solutions
 - Carlo Lachmansingh Sales
 - B & L Supply

APJV Update on Change Orders

- Owner Change Orders approved thru 12/1
 - - \$ 655,210
- DBE Change Order Participation:
 - Gunnar Electric \$191,683.00
 - DBE Job To Date Participation: 10.7%

LS Black Constructors: Franklin O&M DBE Activities Update

Franklin O&M Change Order Update

- Owner Change Orders 1-10 approved thru 12/01: \$125,120.14
- DBE Change Order participation: \$33,295
 - DBE Change Order Participation: 26.6%

LS Black DBE Feature

- Painting By Nakasone
 - Scope: Paint & Intumescent Fireproofing
 - DBE Commitment: \$734,884
 - Completed to date: \$20,000 (3%)



Franklin O&M Construction Activity

DBEs Active:

- Airfresh Industries
- Bald Eagle Erectors
- Go Fetsch Mechanical
- Dispatch Trucking
- E-con Placer
- Hydro-Vac
- Camacho Contractors
- Dziedzic Caulking
- Wissota Supply Company
- Painting by Nakasone

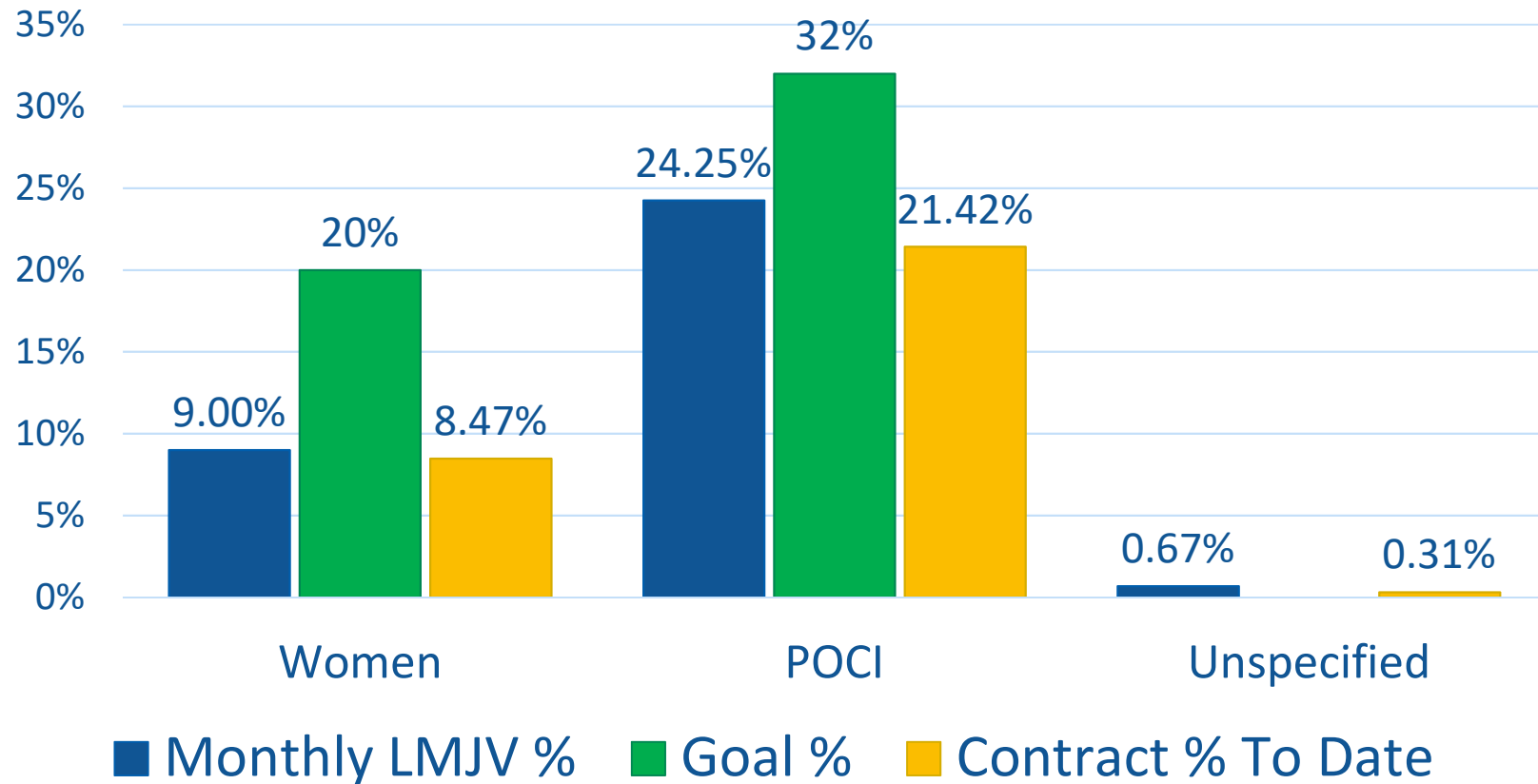
DBEs not currently active:

- Always Tile & Stone
- Crocus Hill Electric
- Minnesota Street Works
- Rock On Trucks
- Total Insulation

Workforce Participation Reports

Civil Workforce Participation Percentage*

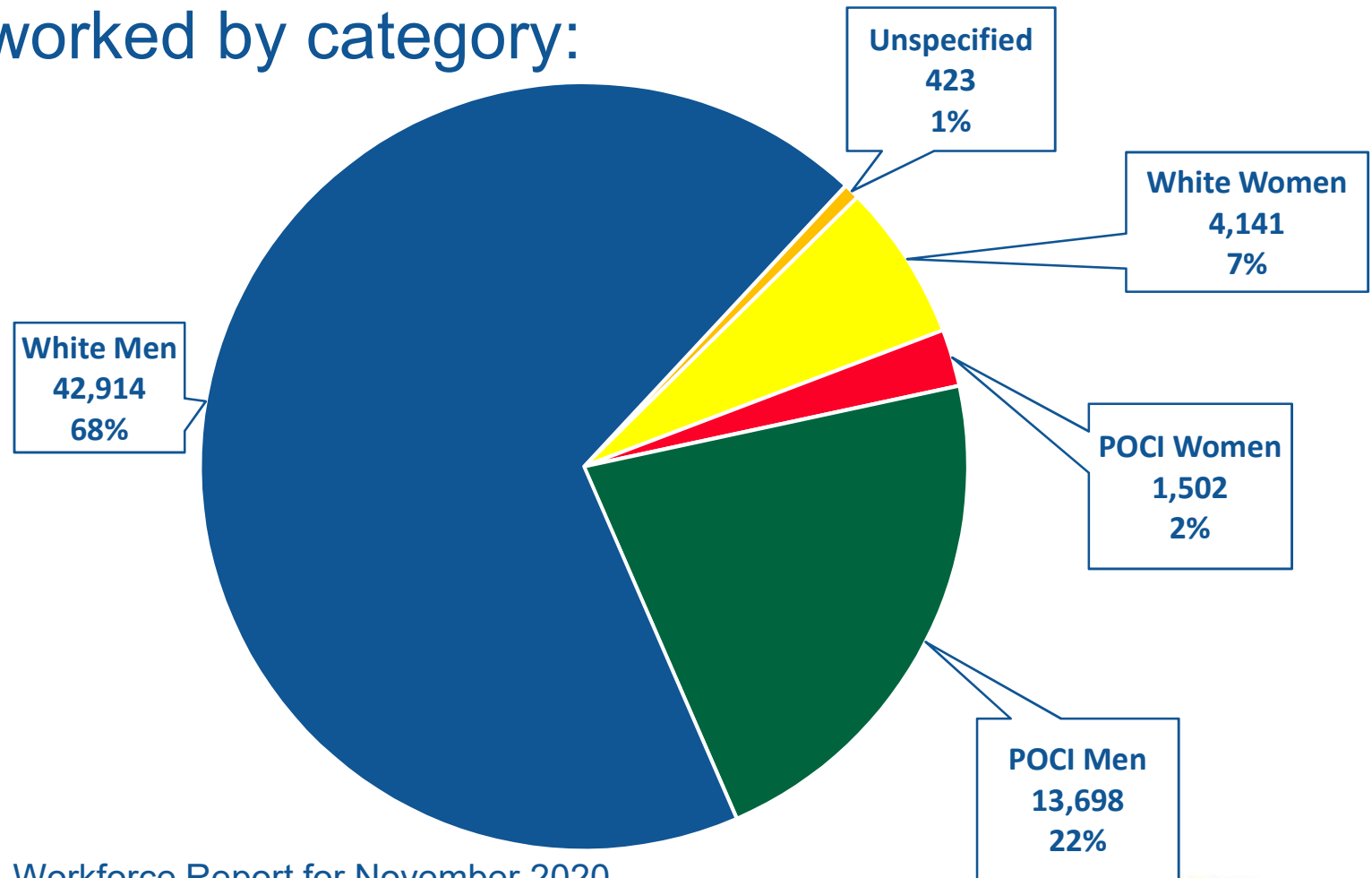
- November 2020: 62,677 hrs
- Civil Construction Total: 928,900 hrs



*Based on MDHR Workforce Report for November 2020
People of Color/Indigenous (POCI)

Civil Workforce Participation*

- November 2020: 62,677 hrs
- Hours worked by category:



*Based on MDHR Workforce Report for November 2020

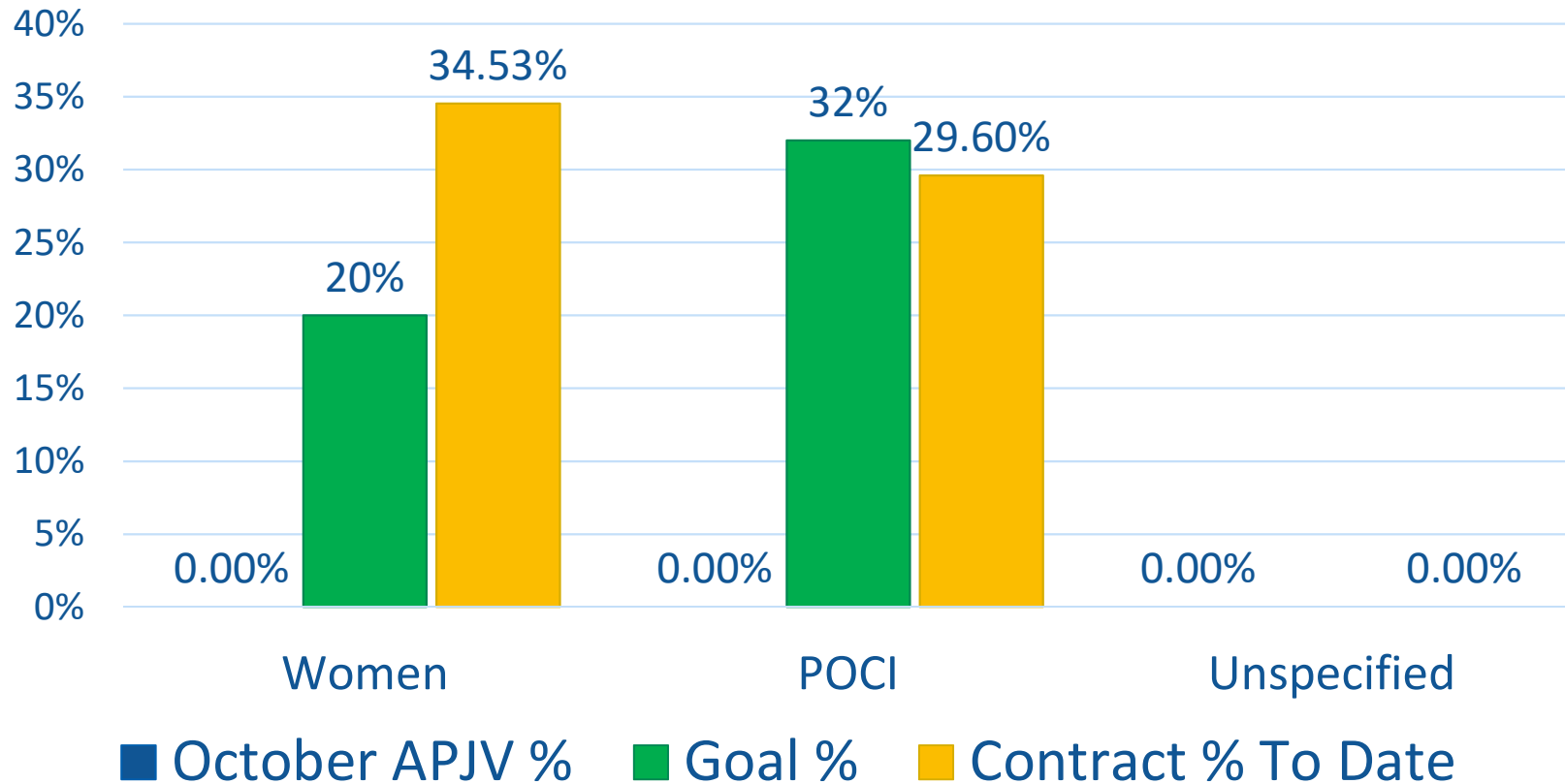
Civil Workforce Participation: Trucking

- Trucking participation on Project* being counted:
 - MBE: 17,246 hours
 - ZTS: 3,293 hours
 - Rock-On Trucks, Inc: 585 hours

* Based On Project To Date

Systems Workforce Participation Percentage*

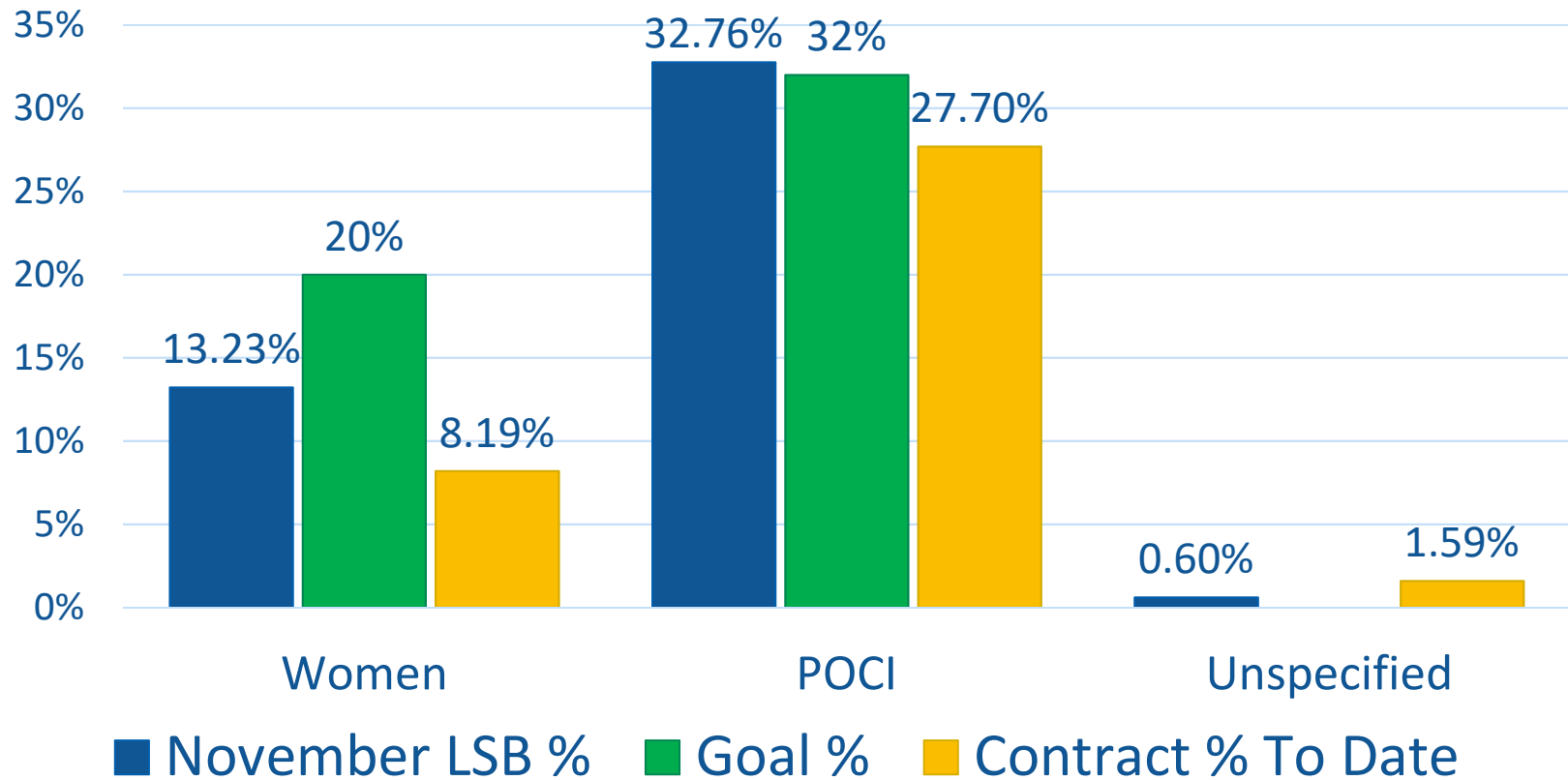
- November 2020: 0 hrs
- Systems Construction Total: 223 hrs



*Based on MDHR Workforce Report for November 2020
People of Color/Indigenous People (POCI)

Franklin O&M Workforce Participation Percentage*

- November 2020: 5280 hrs
- Franklin O&M Construction Total: 11,361 hrs



*Based on MDHR Workforce Report for November 2020
People of Color/Indigenous (POCI)

Lunda/CS McCrossan Joint Venture: Civil Workforce Activities Update

LMJV Workforce Activities – December 2020

- Monthly GFE meeting with MDHR & Met Council
- Monthly Subcontractor Workforce Participation Meeting
- SWLRT meeting with leadership regarding upcoming winter workforce – potential outreach efforts during slow hiring time
- Continued brainstorming with internal team on creating a potential Lunda pre-apprentice program.
- Meetings with individual subcontractors regarding GFEs
Main meeting with Sowles to bring them up to compliance
- Continued work on field anti-harassment training documents. Working with HR & Corporate to finalize
- Review and update SWLRT electronic workforce files

Total New Hires for LMJV: Dec 2020

- White Male: 0
- White Female: 0
- POCl Male: 0
- POCl Female: 0

Aldridge Parsons Joint Venture: Systems Workforce Activities Update

Systems Contract Workforce

- Plan to meet the workforce goal
 - APJV Craft Labor will not begin until April 2021
 - Had meetings with Local 292, Local 160 & Local 49
 - Work to identify opportunities to increase POCI and women participation on the project through workforce retention
 - Had meeting with Ramsey County Workforce
 - Met with Building Strong Communities Cohort in October
 - Participated in Mock Interviews at Summit Academy, Nov 12, 2020 and January 8, 2021
 - ACE Mentoring Program: Volunteer Mentors & Summer Internships for High School Students
 - Upcoming Kick-Off meeting with Meyer & Lower Tier Subs

LS Black Constructors: Franklin O&M Workforce Activities Update

Franklin O&M Contract Workforce Activities

- LSB scheduled a “member mingle” with AWC
 - Network and promote female hiring opportunities and female workforce retention.
- LSB Director of Field Operations plans to schedule a call with Workforce Development at Metropolitan Council and Building Strong Communities.
 - Goal is to identify POCI and Women hiring opportunity for LSB Workforce in early 2021.
- LS Black has monthly conversations with Local 563 and 322.

Franklin O&M Contract Workforce Activities

- LS Black will be scheduling meetings with Summit Academy, Urban League and St. Paul College
- Scheduled monthly GFE meetings with Joseph Serr at MDHR
 - Next Meeting scheduled Jan. 20 to review previous workforce reports, GFE and upcoming activities
- Working with major subcontractor partners to identify opportunities to increase subcontractor POCI and Woman participation

Office of Equal Opportunity Leadership

Building Strong Communities

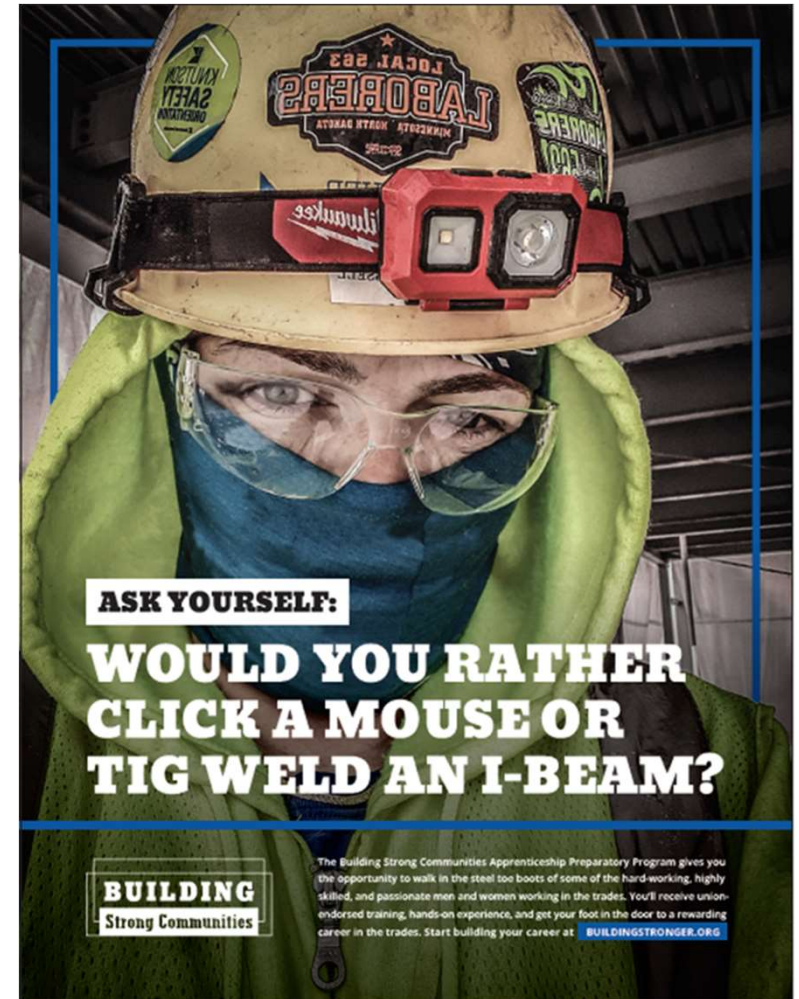
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Building Strong Communities: January Update

2021 Cohort

- 2021 Cohort funding secured
 - Women Building Success
 - Minnesota Training Partnership
- 3 additional Union craft trades / halls
- Goal of 25 participants starting apprenticeship late spring
- 7 – 10 weeks of virtual and hands-on training



Building Strong Communities: January Update

Program Partners



Building Strong Communities: January Update

Covid Outreach January 20th – March 14th

- Weekly 30-minute virtual Information Sessions
 - Dates & times available on buildingstrong.org
- Request
 - Direct referrals to virtual information session -

Email: BuildingStrong@MetroCouncil.org



Closing

- Next Meeting Date: February 18, 2021
 - Agenda topics
 - Actions items for the next meeting
 - Adjourn

Stay Updated!

Online: SWLRT.ORG

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