

Southwest LRT DBE and Workforce Advisory Committee Handouts June 17, 2021 2:00 pm - 4:00 pm

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- * We encourage anyone with questions and concerns to reach out directly to the advisory members or the co-chairs before the meeting. Committee Co-chairs emails: Ashanti Payne at Ashanti.Payne@metc.state.mn.us or Salima Khakoo at Salima.O.Khakoo@state.mn.us.



Southwest LRT DBE and Workforce Advisory Committee Thursday, May 20, 2021 2:00 – 4:00 p.m.

AGENDA [Handouts] [Presentation]

 ATTENDEES – Barry, Gilbert Odonkor, Eric Ampadu, Sheila Olson, Julie Brekke, Tony O'Brien, Mel Reeves, Maura Brown, Leslie Woyee, John O-Phalen, Mary Schmidt, Barb Lau, Christa Seaberg, Katy Maus, Chris Gannon, Mike Toney, Elaine Valadez, Brianne Lucio, Ashanti Payne, Sam O'Connell, Jon Tao, Mahad Omar, Aaron Koski, Brian Leitch, Andy Robinson, Bill Traxler, Mike Miskavige, Erin Neils, Salima Khakoo

2. BUILDING STRONG COMMUNITIES UPDATE by Aaron Koski (Slides 3-9)

- **a.** Aaron notes that they are towards the end of their program and is grateful for the successful of the cohort and the contributions of DWAC members in its success.
- **b.** Aaron shows the breakdown of ethnicity, gender and education of participants and the current stage of the program that participants are in. Aaron also shows pictures of Hands On trainings and activities by BSC participants
- **c.** Aaron shares the apprenticeship placements of participants, which included 1 cement mason, 1 iron worker, 3 laborers and 2 operating engineers. He then shares the support activities taking place to continue assisting BSC participants.

3. SWLRT PROJECT UPDATE by Sam O'Connell (Slides 10-17)

a. Sam shares the project updates of sites Southwest Station (Eden Prairie), Eden Prairie Town Center Station, TH 62 LRT Tunnel (Minnetonka), Cantilevered Form Traveler at Excelsior Boulevard Bridge (Hopkins), West 21st Street Station (Minneapolis), Franklin OMF North Yard Apron Sub-slabs and Track, and SWLRT LRT Vehicle #301

4. DBE ACHIEVEMENT REPORTING

- a. DBE Progress Reports and Disaggregated DBE Data by Jon Tao (Slides 18-19)
 - i. Jon shares the current DBE achievement as of March 31st, 2021. Current DBE percentage to date either meet the goals or exceed the goals. The current participations are 20.6% for LMJV, 16.1% for APJV, 20.1% for LS Black and 18.4% for closed contracts. All the contracts are doing well, according to Jon.
- a. Civil: LMJV DBE Activities by Christa Seaberg (Slides 20-24)
 - i. Christa shares the current DBE participation for April & May. They've significantly increased their DBE participation.
 - ii. Christa shares some current DBE participation facts: owner change orders approved thru 4/15 sit at \$44,193,823 with DBE participation at 20.51% with the goal having been 16%. Over 64 DBEs have work being done on the project.



- iii. Christa shares LMJV's DBE highlight, E&J Rebar Inc. Their scope of work is Steel Erection. Their contract is ~\$14.5m and they have been paid ~\$4.4m to date.
- b. Systems: APJV DBE Activities by Chris Gannon (Slides 25-28)
 - i. Chris shares their project look ahead for systems, May/June/July updates which include several communications, erosion, labor work and more.
 - ii. Chris shares a purchase order made for Signal Cable for ~\$883k
 - iii. Chris shares their update on change orders, with their owner change orders approved thru 4/1/21 sitting at ~1m.
 - iv. Their DBE change order participation is at 60% and job to date participation is 16.1%.
- c. Franklin O&M: LS Black DBE Activities by Brian Leitch (Slides 29-31)
 - i. Brian shares the current update on change orders for LS Black. Their anticipated DBE participation is 20% and DBE achievement to date is 20%.
 - ii. Brian shares their current update on DBE activity, which includes ongoing participation from GoFetsch, large upcoming scope for Nakasone Painting, fabrication work from Am-Tec Designs and more.

5. WORKFORCE PARTICIPATION REPORTING by

- a. Workforce Participation Reports and Disaggregated Workforce Data by Elaine Valadez (Slides 32-38)
 - a. Civil
 - Elaine shares the current workforce participation percentage, hours and breakdown of workforce hours for Civil. As of March 2021, they are at 42,951 hours with the civil construction total at 1,067,995 hours.
 - ii. Elaine shows the hours worked by category of ethnicity and gender.
 - iii. Elaine shares trucking participation on the hours being counted: MBE is at 19,244 hours, ZTS is at 3,581 hours, and Rock-On-Trucks is at 683 hours.

b. Systems

i. Elaine shares the current workforce participation percentage, hours, and breakdown of workforce hours for Systems. As of March 2021, they are at 0 hours since there hasn't been any new work yet.

c. Franklin

- i. Elaine shares the current workforce participation percentage, hours, and breakdown of workforce hours for Franklin O&M. As of March 2021, they are at 8,647 hours with a total of 46,628 hours.
- Elaine shows the hours worked by category of ethnicity and gender.
 Salima points out that the rate of not-specified workers is high and LS
 Black should figure out who these workers are so MDHR can count them towards workforce participation.
- b. Civil: LMJV Workforce Activities by Christa Seaberg (Slides 39-43)



- a. Christa shares the workforce activities that took place for LMJV and are upcoming. This includes monthly GFE meetings with MDHR/Met-Council, attending a virtual career fair with TC Urban League, interviewing BSC candidates for mentoring positions, construction trades outreach planning, an upcoming Union Round Table with SWLRT contractor teams and more.
- b. Christa shares the total new hires/transfers for LMJV. They have hired 7 white males and are currently working on recruitment efforts for experienced cement finishers for the project.
- c. Systems: APJV Workforce Activities by Mike Toney (Slides 44-45)
 - a. Mike shares the current systems workforce activities updates. They include APJV craft labor beginning in July 2021, a meeting introducing helmets to hardhats with local 160, meetings with BSC and more.
- d. Franklin O&M: LS Black Workforce Activities by Brian Leitch (Slides 46-48)
 - a. Brian shares the current workforce activities for Franklin. This includes GFE meetings with MDHR, meeting with Christa of LMJV regarding outreach opportunities, hiring a new compliance officer within LS Black and more.
 - b. (Question) Christa What is the name of your new compliance officer?
 - i. Lynda Reckow
- 6. Subcontractor Workforce Participation Discussion (Slides 49-50)
 - a. Panelists
 - i. Standard Contracting
 - 1. Becky Seidenkranz, President
 - ii. RailWorks/DELTA Joint venture
 - 1. Amy, Recruiter
 - iii. Minger Construction
 - 1. Bill Traxler, EEO Officer and Controller
 - iv. Pete's Water & Sewer
 - 1. Tony Diehl, Estimator and Project Manager
 - v. E&J Rebar
 - 1. Mike Miskavige
 - vi. Egan
 - 1. Erin Niels, EEO Officer
 - b. Amy/Mike: It's challenging to get female participation for Railworks and E&J Rebar. It's challenging for E&J because they were going to start their project 3 years ago, but the project has just started to pick up pace.
 - c. Salima: Internally, what is the representation like for women and people of color?
 - i. Erin: They have about 10% of workforce being women, and 5-6% is POCI and indigenous employees (rough number). Egan has recently engaged in outside consultants in DEI as it is a strategic goal for Egan in the next 3-4 years.



- ii. Amy: I don't have exact numbers currently, but it is similar to Egan's. We have women in leadership positions but tend to be in HR departments or in very high positions and not existent in other areas. They are encouraging women to go into field leadership positions more, but it is difficult for them as there isn't really interest there.
- iii. Bill: Both office and field is 12% female and 8% POCI and indigenous. They have a dashboard report where they are looking at project workforce performance and have crews that maintain good representations workforce wise. Bill states that it is one of their primary objectives, and they are planning on reaching out to BSC to help them out with that.
- iv. Mike: He states that they fluctuate a lot with employees, sometimes week-to-week. They have about 3 women and roughly 26 POCI. They have been trying hard to hire as many people as possible, and they have taken some classes to better prepare themselves.

d. OPEN Q/A:

- i. Brian from Summit Academy: Please let me know how we can help, we can do mock interviews and a job fair, and potentially recreate this panel for our students and alumni. If there is anything Summit Academy can do to give you access to our students, please reach out.
- ii. Sheila Olson: Echoes the same sentiments as Brian
- iii. Julie Brekke from Hired: We should think of "What can we start doing at the CBO level, and what needs to happen at the union/job-site as well" in addition to what Brian and Sheila have already mentioned. Also asked about future hiring needs in case there is a need across multiple employers for a specific skillset.
- iv. **Julie**: Is it difficult to project hiring needs for projects farther out? Is it a challenge? How hard is it to predict for a certain skillset? How do you organize your projections?
 - 1. Erin: "We're able to project what is happening throughout the summer and duration of the project. We are at 41 electricians and hit 55 at the peak, we can do that and are hopeful that the union can help supply those electricians to help us meet that goal.
 - 2. **Salima:** "What is the process of asking for diversity within the batch of potentials when you collaborate with Unions?"
 - a. Egan: My understanding form the Labor Manager is to shoot an email detailing the needs and goals needed to be met to the unions and let them know that they'd like to hire them.
 - 3. Barry: When we decide how many apprentices to take, we reach out to all contractors and ask them how much work they're going to have. We recruit, we train and we supply to the contractors after more



- information is found and I think it's a constant effort between all unions to try and figure out how much work I scoming.
- 4. Christa: "It's actually a fun and very difficult process form the contractor side. A big thing about a project is knowing how many hours it will take approximately per trade that the project will take. But you also have a lot of different teams that have their idea on hours/projections such as estimators and professionals, the prime, an agency and the actual subcontractors which may affect the entire projection that is to be decided on."
- v. **Elaine:** When the iron workers and other unions start looking at opening apprenticeship classes, does that occur on a scheduled basis? Where do you source potential candidates?
 - Barry: We take applications all year long and do a week and a half training, so participants have some level of trade exposure and safety awareness. We hold our apprenticeship class in April and try to get them set up in May. Pre-covid, we were doing about 1 outreach event a week between the Twin Cities and Duluth. These include working with BSC, shop classes, high schools, and other locations. Now that things are opening, hopefully we can commit to more outreach/recruiting events.
 - 2. **Sheila**: If I was working on light rail in an apprenticeship and the project ended, could I shift into a vertical construction project?
 - a. Barry: Correct because journeyman iron workers need to be able to do everything. We train everyone to be able to do all aspects. Being able to provide all the training necessary for our participants is necessary for iron work because folks may not be able to secure jobs if they specialized in only a few specifics of iron working.
 - 3. **Salima**: When you are able to bring POCI and women onto a project, what is your retention process to make sure you can convert some of those folks as permanent members of your core team?
 - a. Erin: If we've got a great employee, we will do anything to be able to retain them. We will do what we can do to move them around so they remain employed in our core team.
 - b. Bill: We would speak with our foremen to create an inclusive environment and reach out to employees to see if the environment is favorable for them.
 - 4. **Mary Schmidt**: What else can potentially happen, especially after the first year of lay offs, is it more difficult now than 5 years ago? What can we do as an industry to make it easier to hold on to those workers?



- a. Erin: Layoffs can be inevitable, there is no way around that, but we have leadership set up to prevent as much of it and to find work for our electricians to keep them involved in projects that we have going on around the metro.
- 5. Christa: I wanted to touch on one of the things that I have seen throughout the years regarding retention. It's a two-fold thing when it comes to retention: we need to better prepare individuals for financial planning due to potential winter lay-offs, and what trainings can w give individuals so they can attend trainings that can help take them to the next skill levels they'd need for employment.
- 6. Tony: We are exactly positioned for that kind of winter education and I am convinced that we can work together to put this together for as many people as possible.
- 7. Barry: Most of the unions have their training centers open in the winter for additional training. A lot of unions have extra dollars in the winter for training.
- vi. **Jon Tao:** For subcontractors, have you done any hiring? What have been the responses that you have received from Unions in your hiring process since you'd hire from them?
 - 1. Erin: We've had some hiring, but I don't have the numbers in front of me of how much hiring we've done. The response from unions we've received is "we'll do our best" and see what we get. I can't say we always receive a POCI or women each time we hire.
- vii. **Ashanti**: Can you talk about any programs/initiatives/efforts that have been driven by your companies vs efforts we've heard from trades to bring in more POCI and women in your industries while utilizing your resources and time to drive these programs?
 - 1. Erin: We have participated in career fairs, donated to scholarship fairs and I love that question because that is where Egan is planning to go. We want t to make a focused and meaningful effort in everything that you've mentioned, and work with our consultants to make sure it is a possibility. I'm hoping that in a year you can ask me that question and I will have a better answer for you soon. We invite people to also look into Egan to see what we can do better, and donate our brain power to better figure out what else we can do.
- viii. **Admin**: Have you all thought about environmental/atmosphere concerns and to address problems?
 - 1. Erin: In our visit to the project site, we provided our contact information to the people on-site to communicate with them if they ever feel uncomfortable or have any concerns that they want to have answered.



- Bill: In addition to checking in regularly with our workforce, we also set expectations of work environment in our orientation that a favorable environment must be held and let them know that they can reach out to leadership about issues/concerns to keep maintaining a favorable workplace.
- 3. Mike: We strive to hire from the hall because the hall has a good reputation of training people. With that being said, people come to us and we shuffle our employees around to where they are needed so much and people don't stay in their environment for too long. It would nice to have a bigger job to where we can put people on for people to stay longer and we can learn from the situation to see what we can do better to assist in keeping the workplace comfortable and inclusive.

7. ADJOURN

Next Scheduled Meeting: June 17, 2021 from 2:00 - 4:00 pm

Prime: Lunda/ CS McCrossan Joint Venture

Date as of: 4/30/2021 Pay App 32

Civil DBE Progress Report



DBE Name	Gender/ Ethnicity	Scope	Original DBE Bid Commitment	Current Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹
Airfresh Industries	F/W	Portable Toilets (Sub to LMJV)	\$250,000.00	\$250,000.00	\$0.00	\$119,797.99	\$9,219.04	\$129,017.03	\$119,797.99	\$0.00
Airfresh Industries	F/W	Portable Toilets (Sub to Egan)	Not listed	\$50,000.00	\$50,000.00	\$6,666.60	\$333.33	\$6,999.93	\$6,666.60	\$0.00
All Phase Contracting	F/W	Furnish & Install Manholes	\$2,094,827.00	\$2,094,827.00	\$0.00	\$76,007.71		\$76,007.71	\$72,207.33	\$3,800.38
AM-TEC Designs	F/W	Stair Tower Fabrication	\$185,460.00	\$185,460.00	\$0.00	\$608,480.59		\$608,480.59	\$578,056.56	\$30,424.03
AM-TEC Designs	F/W	Structural Steel	Not listed	\$5,215,455.99	\$5,215,455.99	\$0.00		\$0.00	\$0.00	\$0.00
B & L Supply, INC	M/B	Materials	\$2,150,695.00	\$2,150,695.00	\$0.00	\$857,927.32		\$857,927.32	\$815,030.96	\$42,896.36
Biffs INC.	F/W	Temporary Facilities	\$180,000.00	\$180,000.00	\$0.00	\$2,535.52		\$2,535.52	\$2,408.75	\$126.77
Big G Tech Support, LLC	M/B	IT, Mobilizing, Construction Trailer	Not listed	\$2,702,842.23	\$2,702,842.23	\$1,411,338.29		\$1,411,338.29	\$1,340,771.01	\$70,567.28
		Block Walls, Retaining Wall, and Historic Masonry								
Blackstone Contractors, LLC	F/W	Wall	\$9,999,573.00	\$9,999,573.00	\$0.00	\$158,427.10		\$158,427.10	\$150,505.75	\$7,921.35
Boys Contracting (DBA Water		Bridge & Wall Materials, Tunnel Drain Piping (sub								
Products)	F/W	to LMJV)	\$234,192.00	\$234,192.00	\$0.00	\$754,690.02		\$754,690.02	\$716,955.53	\$37,734.49
Boys Contracting (DBA Water		Bridge & Wall Materials, Tunnel Drain Piping (Sub								
Products)	F/W	to Minger)	Not listed	\$900,000.00	\$900,000.00	\$0.00		\$0.00	\$0.02	(\$0.02)
Carlo Lachmansingh Sales INC	M/AS	Materials	\$178,475.00	\$178,475.00	\$0.00	\$15,632.15		\$15,632.15	\$15,632.15	\$0.00
Casillas Glass, LLC	M/H	Glazing	\$1,409,324.00	\$1,409,324.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Central MN Sawing LLC	F/W	Concrete Sawing	Not listed	\$72,128.29	\$72,128.29	\$79,886.43	\$645.14	\$80,531.57	\$75,274.19	\$4,612.24
Chippewa Wood Products	F/W	Noise Wall Lumber	\$152,926.00	\$152,926.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
CI Utilities LLC	M/H	Electrical Work (Sub to LMJV)	Not listed	\$6,590.00	\$6,590.00	\$6,590.00		\$6,590.00	\$6,590.00	\$0.00
CI Utilities LLC	M/H	Electrical Work (Sub to Egan)	\$160,150.00	\$160,150.00	\$0.00	\$28,820.00		\$28,820.00	\$27,379.01	\$1,440.99
Courtland LLC	F/W	Paint Materials (Sub to Rainbow)	\$1,102,833.00	\$1,102,833.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Courtland LLC	F/W	Paint Materials (Sub to Lunda)	Not listed	\$36,379.00	\$36,379.00	\$0.00		\$0.00	\$0.00	\$0.00
Crocus Hill Electric CO	F/W	Electrical Materials	\$1,572,089.00	\$1,572,089.00	\$0.00	\$136,804.48		\$136,804.48	\$136,804.48	\$0.00
Dionne Construction INC.	M/B	Landscaping	\$930,429.00	\$930,429.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Donovan Enterprises, INC.	F/W	Trucking	\$2,061,599.14	\$2,061,599.14	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
		Steel Erection, Concrete Reinforcement, and								
E & J Rebar INC	F/W	Railing Installation (sub to LMJV)	\$14,638,950.00	\$14,638,950.00	\$0.00	\$4,105,613.23	\$269,820.52	\$4,375,433.75	\$3,900,332.59	\$205,280.64
		Steel Erection, Concrete Reinforcement, and								
E & J Rebar INC	F/W	Railing Installation (sub to Lunda)	\$5,910,000.00	\$5,910,000.00	\$0.00	\$759,924.56		\$759,924.56	\$652,124.75	\$107,799.81
Eastern Rail Corporation	M/H	Furnish Rail Suppliers	\$20,500,000.00	\$20,500,000.00	\$0.00	\$18,644,257.14		\$18,644,257.14	\$17,712,044.29	\$932,212.85
E-CON-PLACER INC	M/NA	Concrete Pumping	\$225,000.00	\$225,000.00	\$0.00	\$341,248.63	\$55,468.25	\$396,716.88	\$340,085.01	\$1,163.62
Exterior Building Services, INC. (DBA	4									
EBS)	F/W	Waterproofing & Air Barrier	\$137,125.00	\$137,125.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Gestra Engineering INC.	M/AS	Geotech and Settlement monitoring	Not listed	\$659,526.00	\$659,526.00	\$472,378.00		\$472,378.00	\$448,759.10	\$23,618.90
Gunnar Electric, INC	F/W	Electrical Work	\$4,977,696.00	\$4,977,696.00	\$0.00	\$1,524,773.82	\$6,774.68	\$1,531,548.50	\$1,448,535.12	\$76,238.70
Hanson Custom Crushing INC	F/W	Concrete Crushing	\$593,422.00	\$593,422.00	\$0.00	\$591,969.70		\$591,969.70	\$562,371.19	\$29,598.51
Hirschmugl, Heine & Associates,										
INC.	F/W	Engineering Services	Not listed	\$770,750.00	\$770,750.00	\$880,060.54	\$23,800.00	\$903,860.54	\$880,060.54	\$0.00
IMO Consulting Group	M/H	Pre and Post-Condition Surveys	\$757,986.00	\$6,349,986.00	\$5,592,000.00	\$4,755,649.05		\$4,755,649.05	\$4,346,866.65	\$408,782.40

DBE Name	Gender/	Same	Original DBE Bid	Current Contract	Contract Changes	Total Previously	Billed This Month	DBE	DBE	ADAT Ummaid1
DBE Name	Ethnicity	Scope	Commitment	Value	to Date ³	Billed	Billed This Worth	Billed to Date	Paid to Date	AMT Unpaid ¹
Intelligent Unmanned Aircraft										
System & Integration	M/AP	Drone Services	Not listed	\$3,000.00	\$3,000.00	\$3,000.00		\$3,000.00	\$3,000.00	\$0.00
JL Theis, INC	F/W	Brick Pavers	\$493,563.00	\$493,563.00	\$0.00	\$30,401.69		\$30,401.69	\$28,881.61	\$1,520.08
Joe Mullin Trucking, INC	M/NA	Haul Aggregates	\$1,100,000.00	\$1,100,000.00	\$0.00	\$280,884.88		\$280,884.88	\$280,884.88	\$0.00
Lanier Steel Products, INC	F/W	Materials	\$2,894,218.00	\$2,894,218.00	\$0.00	\$2,097,054.15	\$321,370.72	\$2,418,424.87	\$2,097,054.15	\$0.00
M & J Trucking CO, LLC	F/W	Trucking	Not listed	\$40,000.00	\$40,000.00	\$2,047.50		\$2,047.50	\$1,945.13	\$102.37
Mac's Roll-Off Service, INC	F/W	Dumpster Service	\$250,000.00	\$250,000.00	\$0.00	\$233,510.49	\$19,005.80	\$252,516.29	\$232,998.13	\$512.36
MBE INC	M/AP	Trucking	\$37,500,000.00	\$37,500,000.00	\$0.00	\$24,014,172.65	\$993,684.08	\$25,007,856.73	\$24,014,172.69	(\$0.04)
Midwest Window Systems, LLC	M/B	Metal Ceiling	\$1,200,000.00	\$1,200,000.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Modern Electrical Solutions, INC	F/AP	Electrical Work	\$277,743.00	\$277,743.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
On Call Pavement Sweeping INC	F/W	Sweeping	\$517,000.00	\$517,000.00	\$0.00	\$427,087.00	\$45,425.00	\$472,512.00	\$400,557.65	\$26,529.35
Pete's Water & Sewer, INC.	M/NA	Utility Contracting (sub to Northern Lines)	Not listed	\$114,600.00	\$114,600.00	\$43,843.56		\$43,843.56	\$41,651.38	\$2,192.18
Pete's Water & Sewer, INC.	M/NA	Utility Contracting (sub to CS McCrossan)	\$13,544,173.00	\$13,665,704.00	\$121,531.00	\$6,624,008.01		\$6,624,008.01	\$6,290,000.77	\$334,007.24
Pine Waterproofing and Sealant,										
INC	F/W	Waterproofing Services	Not listed	\$479,003.56	\$479,003.56	\$7,976.00		\$7,976.00	\$7,577.20	\$398.80
Povolny Specialties, INC	F/W	Electrical Equipment	\$628,839.00	\$628,839.00	\$0.00	\$706,452.06	\$9,522.89	\$715,974.95	\$671,128.94	\$35,323.12
Princess Trucking, INC (DBA PTI)	F/W	Trucking Beams	\$89,500.00	\$89,500.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Procellis Technology, INC.	M/B	Electrical Equipment Supply (Sub to Egan)	\$208,426.00	\$208,426.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Procellis Technology, INC.	M/B	Electrical Furnish & install (Sub to Egan)	\$97,807.00	\$97,807.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Public Solutions Group, INC.	F/W	Public Involvement	\$675,000.00	\$3,913,062.00	\$3,238,062.00	\$1,492,540.00	\$186,519.22	\$1,679,059.22	\$1,408,913.01	\$83,626.99
Reiner Contracting INC	F/W	Sawcutting	\$133,508.00	\$133,508.00	\$0.00	\$41,724.96	\$4,587.35	\$46,312.31	\$40,460.28	\$1,264.68
Restoration & Construction Serv.	A/M	Pavement & Gutter	Not listed	\$1,121,503.00	\$1,121,503.00	\$0.00		\$0.00	\$0.00	\$0.00
Rock On Trucks, LLC	F/W	Trucking (Sub to Railworks/Delta)	Not listed	\$1,100,000.00	\$1,100,000.00	\$479,082.95		\$479,082.95	\$455,129.81	\$23,953.14
Rock On Trucks, LLC	F/W	Trucking (Sub to Northern Lines)	Not listed	\$40,000.00	\$40,000.00	\$0.00		\$0.00	\$0.00	\$0.00
R Olson Trucking, LLC	M/NA	Trucking	\$1,295,000.00	\$0.00	-\$1,295,000.00	\$0.00		\$0.00	\$0.00	\$0.00
Safety Signs	F/W	Traffic Control, Install Signs (Sub to LMJV)	\$5,285,318.00	\$7,115,286.31	\$1,829,968.31	\$5,148,599.73	\$524,825.77	\$5,673,425.50	\$5,013,111.59	\$135,488.14
Safety Signs	F/W	Traffic Control, Install Signs (sub to Egan)	\$70,880.00	\$70,880.00	\$0.00	\$36,046.50		\$36,046.50	\$34,244.18	\$1,802.32
Skyview Construction CO LLC	F/W	Turf Establishment Materials	\$795,000.00	\$795,000.00	\$0.00	\$200,544.72		\$200,544.72	\$190,517.49	\$10,027.23
Standard Contracting, INC	F/W	Temporary Erosion Maintenance	\$7,800,000.00	\$9,275,200.00	\$1,475,200.00	\$5,901,302.85		\$5,901,302.85	\$5,699,868.24	\$201,434.61
Stonebrook Fence, INC	F/W	Fence	\$4,945,023.00	\$5,354,971.39	\$409,948.39	\$2,049,755.32		\$2,049,755.32	\$1,969,186.53	\$80,568.79
Sun Mechanical INC	F/W	Mechanical	\$4,546,000.00	\$4,661,000.00	\$115,000.00	\$1,751,325.34		\$1,751,325.34	\$1,541,886.75	\$209,438.59
Tegan Marketing, INC.	F/W	Building Material Supply	\$1,206,229.00	\$1,206,229.62	\$0.62	\$0.00		\$0.00	\$0.00	\$0.00
Trackworks LLC	F/W	Railroad Flagging	\$1,925,000.00	\$951,652.00	-\$973,348.00	\$951,652.40		\$951,652.40	\$936,482.33	\$15,170.07
Zaczkowski Trucking Serv.(ZTS)	F/W	Trucking	\$650,000.00	\$1,000,000.00	\$350,000.00	\$1,031,311.64	\$24,750.00	\$1,056,061.64	\$979,746.14	\$51,565.50
			Original DBE Bid	Current Contract	Contract Changes	Total Previously	Dillad This Month	DBE	DBE	ADAT Ummaidi

Gender/ Ethnicity Legend

M: Male F: Female AP: Asian Pacific Islander
 AS: Asian Subcontinent B: Black H: Hispanic
 W: White NA: Native American

	0	Original DBE Bid Commitment	Current Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹
als :	\$	158,530,978.14	\$ 182,706,118.53	\$24,175,140.39	\$89,893,803.27	\$2,495,751.79	\$ 92,389,555.06	\$ 86,694,658.45	\$ 3,199,144.82

ŀ	R	evised Contract	Total Contract	% of Contract
		Amount:	Billed to Date:	Billed to Date
	\$	843,808,325.34	\$ 450,366,972.36	53.37%

DBE Goal	LMJV DBE Commitment	Current DBE %2
16.0%	16.17%	20.51%

¹ AMT Unpaid excludes the billed amount this month and reflects "Total Previously Billed" less "DBE Paid to Date". This may be due to retainage withheld or disputed invoice amounts.

² Based on "Total DBE Billed to Date" / "Total Contract Billed to Date"

³ Red text in this column indicates reductions to the contract. Green text indicates additions to the contracts. These colors indicate changes from the previous month's DBE Progress Report

Prime: Aldridge Parsons A Joint Venture (APJV)

Date as of: 4/30/2021 Pay App 19

Systems DBE Progress Report



DBE Name	Gender/ Ethnicity	Scope	(Original DBE Bid Commitment	Cu	urrent Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹
B & L Supply, INC	M/B	Materials	\$	2,000,000.00	\$	2,000,000.00	\$0.00	\$2,879.80		\$2,879.80	\$2,879.80	\$0.00
Bald Eagle Erectors INC	M/NA	Installatoin of Reinforcing Steel	\$	-	\$	130,401.95	\$130,401.95	\$0.00		\$0.00	\$0.00	\$0.00
Big G Tech Support, LLC	M/B	IT, Mobilizing, Construction Trailer	\$	1,000,000.00	\$	281,130.52	-\$718,869.48	\$281,130.52		\$281,130.52	\$281,130.52	\$0.00
Carlo Lachmansingh Sales INC	M/AS	Materials	\$	1,062,000.00	\$	1,062,000.00	\$0.00	\$18,320.51		\$18,320.51	\$18,320.51	\$0.00
DDE Inc. dba Generation Cable Co.	F/W	Cable Supply	\$	3,600,000.00	\$	4,013,310.69	\$413,310.69	\$4,013,310.69		\$4,013,310.69	\$4,013,310.69	\$0.00
Dione Construction	M/B	Landscaping	\$	785,000.00	\$	785,000.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00
Gunnar Electric, INC	F/W	TPSS Furnish and Install	\$	17,676,000.00	\$	17,867,683.00	\$191,683.00	\$3,291,287.00	\$813,750.00	\$4,105,037.00	\$2,967,122.65	\$324,164.35
MBE Inc.	M/AP	Trucking & Aggregates	\$	-	\$	660,800.00	\$660,800.00	\$0.00		\$0.00	\$0.00	\$0.00
Moltron Builders	M/B	Construction Labor	\$	-	\$	163,100.00	\$163,100.00	\$0.00		\$0.00	\$0.00	\$0.00
Public Solutions Group, INC.	F/W	Public Involvement	\$	250,000.00	\$	250,000.00	\$0.00	\$16,699.29		\$16,699.29	\$16,699.29	\$0.00

	Original DBE Bid Commitment	Current Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹
Totals :	\$ 26,373,000.00	\$ 27,213,426.16	\$ 840,426.16	\$ 7,623,627.81	\$ 813,750.00	\$ 8,437,377.81	\$ 7,299,463.46	\$ 324,164.35

		Gend	er/ Ethnicity Le	gend	
M: Male	<u>F</u> : Female Black	AP: Asian H: Hispanic	Pacific Islander <u>W</u> : White	AS: Asian Subcontinent NA: Native American	<u>B</u> :

Revised Contract Amount:	Total Contract Billed to Date:	% of Contract Billed to Date		
\$ 193,819,580.00	\$ 52,463,181.00	27.07%		

DBE Goal	APJV DBE Commitment	Current DBE % ²
12.0%	12.19%	16.08%

¹ AMT Unpaid excludes the billed amount this month and reflects "Total Previously Billed" less "DBE Paid to Date". This may be due to retainage withheld or disputed invoice amounts.

² Based on "Total DBE Billed to Date" / "Total Contract Billed to Date"

³ Red text in this column indicates reductions to the contract. Green text indicates additions to the contracts. These colors indicate changes from the previous month's DBE Progress Report

Prime: LS Black Constructors (LSB)

Date as of: 4/30/2021

Pay App 10

Franklin O&M Building Expansion DBE Progress Report



DBE Name	Gender/ Ethnicity	Scope	Original DBE Bid Commitment	Current Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹
AirFresh Industries, INC	F/W	Site Prep, Rental Services	\$32,337.50	\$33,148.80	\$811.30	\$37,399.65	\$4,293.49	\$41,693.14	\$33,948.45	\$3,451.20
Always Tile & Stone LLC	F/B	Tile	\$43,368.90	\$43,368.90	\$0.00	\$0.00		\$0.00		\$0.00
Am-Tec Designs, INC	F/W	Metals	\$720,000.00	\$781,373.00	\$61,373.00	\$777,285.00	\$4,088.00	\$781,373.00	\$777,285.00	\$0.00
Bald Eagle Erectors, INC	M/NA	Rebar Install	\$80,000.00	\$87,690.00	\$7,690.00	\$86,548.00		\$86,548.00	\$84,057.45	\$2,490.55
Bald Eagle Erectors, INC	M/NA	Install Misc. Metals	\$124,076.00	\$124,076.00	\$0.00	\$0.00		\$0.00		\$0.00
Camacho Contractors, INC dba Industrial Roofin	F/H	Roofing, Flashing, Sheet Metal	\$715,140.00	\$715,140.00	\$0.00	\$452,539.98	\$144,829.00	\$597,368.98	\$384,240.85	\$68,299.13
Crocus Hill Electric CO	F/W	Electrical	\$878,325.00	\$878,325.00	\$0.00	\$176,916.62	\$0.00	\$176,916.62	\$63,227.31	\$113,689.31
Dispatch Trucking	F/W	Trucking	Not listed	\$75,317.50	\$75,317.50	\$75,317.50	\$0.00	\$75,317.50	\$54,951.00	\$20,366.50
Dzeidzic Caulking	F/W	Joint Sealant	\$29,824.00	\$58,324.00	\$28,500.00	\$12,300.00	\$0.00	\$12,300.00	\$11,685.00	\$615.00
Dzeidzic Caulking	F/W	Expansion Joints	\$39,835.00	\$39,835.00	\$0.00	\$0.00		\$0.00		\$0.00
E-Con-Placer INC	M/NA	Concrete Pumping Services	\$50,000.00	\$50,000.00	\$0.00	\$47,928.50	\$125.00	\$48,053.50	\$34,079.25	\$13,849.25
Go Fetsch Mechanical	F/NA	Mechanical	\$3,807,561.00	\$3,812,256.00	\$4,695.00	\$2,051,598.00	\$270,904.00	\$2,322,502.00	\$1,572,042.58	\$479,555.42
Hydrov-Vac, INC	F/W	Hydro-Excavation	\$10,000.00	\$27,511.25	\$17,511.25	\$27,511.25	\$0.00	\$27,511.25		\$27,511.25
Minnesota Street Works	F/W	Street Sweeping	\$5,000.00	\$5,000.00	\$0.00	\$0.00		\$0.00		\$0.00
Painting by Nakasone, INC	M/AP	Painting	\$695,442.00	\$734,884.00	\$39,442.00	\$126,564.69	\$10,022.49	\$136,587.18	\$97,122.01	\$29,442.68
Rock On Trucks INC	F/W	Ballast Supplier	\$91,310.00	\$91,310.00	\$0.00	\$0.00	\$35,780.54	\$35,780.54	\$0.00	\$0.00
Total Insulation, INC	F/W	Plumbing Insulation	\$144,500.00	\$144,500.00	\$0.00	\$3,000.00	\$2,500.00	\$5,500.00	\$0.00	\$3,000.00
Willis Trucking INC	F/W	Trucking	\$135,000.00	\$0.00	-\$135,000.00	\$0.00		\$0.00	\$0.00	\$0.00
Wissota Supply Company Inc.	M/NA	Furnish and install lockers	Not listed	\$112,719.50	\$112,719.50	\$95,819.50	\$7,569.08	\$103,388.58	\$92,153.52	\$3,665.98
			Original DBE Bid Commitment	Current Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹

	Original DBE Bid Commitment	Current Contract Value	Contract Changes to Date ³	Total Previously Billed	Billed This Month	DBE Billed to Date	DBE Paid to Date	AMT Unpaid ¹
Totals :	\$ 7,601,719.40	\$ 7,814,778.95	\$ 213,059.55	\$ 3,970,728.69	\$ 480,111.60	\$ 4,450,840.29	\$ 3,204,792.42	\$ 765,936.27

			Gender	/ Ethnicity Leg	end
l	M: Male	<u>F</u> : Fema	ale <u>AP</u> : Asia	n Pacific Islande	er <u>AS</u> : Asian Subcontinent
	<u>B</u>	: Black	H: Hispanic	<u>W</u> : White	NA: Native American

Re	vised Contract Amount:	Total Contract Billed to Date:	% of Contract Billed to Date		
\$	39,084,536.00	\$ 22,500,250.85	57.57%		

DBE Goal	LSB DBE Commitment	Current DBE %2	
15.0%	18.66%	19.78%	

¹ AMT Unpaid excludes the billed amount this month and reflects "Total Previously Billed" less "DBE Paid to Date". This may be due to retainage withheld or disputed invoice amounts.

² Based on "Total DBE Billed to Date" / "Total Contract Billed to Date"

³ Red text in this column indicates reductions to the contract. Green text indicates additions to the contracts. These colors indicate changes from the previous month's DBE Progress Report



LUNDA / C.S. McCROSSAN, Joint Venture

Green Line LRT Extension ("Southwest LRT") Civil Construction Project No. 15P307A

TOTAL HOURS

(April 2021 Report)

April 2021:

Total Hours	People of Color & Indigenous People	POCI%*	Women Hours	Women%	
	Hours				
66,304	15,654	23.61%	5,125	7.73%	

- > Women of Color = 1,648 (2.49%)
- ➤ Race/Ethnicity Not Specified = 373 (0.56%)

Project to Date:

(12/2018 - 4/30/2021)

Total Hours	<u>POCI Hours</u>	POCI%	<u>Women Hours</u>	<u>Women %</u>
1,167,082	253,425	21.71%	95,649	8.2%

- > Women of Color = 26,273 (2.25%)
- Race/Ethnicity Not Specified = 4,398 (0.38%)

Goals on Project:

POCI 32% Women 20%

* POCI - People of Color & Indigenous People

SWLRT - Lunda/C.S. McCrossan JV

Contractor/Subcontractor Participation (April 2021)

					•	` '				
Conpany	DBE	Total Hours	% of Overall Total Monthly Hours (C/B4)	Women Hours	Women % *	People of Color & Indigenous People Hours	POCI % **	Women Goal Commitment	POCI Goal Commitment	Notes
All Companies on Project		66,304		5,125	7.73	15,654	23.61	20%	32%	
LMJV		22.405	24.05	1 110 00	6.14	7 112 00	20.02	20%	32%	
LIVIJ V		23,105	34.85	1,419.00	6.14	7,143.00	30.92	20%	32%	
Lunda Construction		10,700	16.14	785.00	7.34	1,591.00	14.87	20%	32%	LMJV Sub
C.S. McCrossan		5,775	8.71	943.00	16.33	1,552.00	26.87	20%	32%	LMJV Sub
Advanced Concrete Sawing		91.00	0.14	0.00	0.00	0		0%	0%	
All Phase Contracting		253.00	1.10	114.00	45.06	0		20%	32%	
Atlas Foundation		106.00	0.16	0.00	0.00	0		0%	0%	
Berwald Roofing		229.00	0.35	0.00	0.00	0	0.00	15%	20%	
Blackstone Contractors LLC	Yes	549.00	0.83	84.00	15.30	46			25%	
Blake Drilling Company		4.00	0.01	0.00	0.00	1	25.00	0%	30%	
Brin Glass Company (New)		3.00	0.00	0.00	0.00	0		13%	33%	
Ceco Concrete Construction (new)		1226.00	1.85	32.00	2.61	190	15.50	?	?	
Delta Railroad (JV-RailWorks Track)		1719.00	2.59	177.00	10.30	500	29.09	20%	32%	JV-RailWorks Track
RailWorks Track Services (JV-Delta)		2512.00	3.79	192.00	7.64	464		20%	32%	JV-Delta
	Combined JV		6.38	369.00	8.72	964		20%	32%	Combined JV Totals
E&J Rebar Inc	Yes	4211.00	6.35	137.00	3.25	966		20%	32%	
E-Con Placer	Yes	11.00	0.02	0.00	0.00	11	100.00	20%	32%	
Egan Company		6479.00	9.77	443.00	6.84	1,208		20%	32%	
Global Specialty Contractors		212.00	0.32	0.00	0.00	0		20%	32%	
Gunnar Electric	Yes	314.00	0.47	0.00	0.00	122		20%	32%	Egan sub
Harris St. Paul, Inc.		11.00	0.02	0.00	0.00	5.5		0%	0%	
Mavo Concrete Sawing / Mavo Systems		23.00	0.03	1.00	4.35			?	?	
MBE	Yes	434.00	0.65	100.00	23.04	80	18.43	1%	1%	
Metro Sheet Metal		6	0.01	0	0.00	0	0.00	1.90%	11.70%	
Neaton Brother Erosion		28.00	0.04	0.00	0.00	8	28.57	0%	15%	
North Country Concrete		241.00	0.36	0.00	0.00	0	0.00	0%	11%	
On Call Pavement Sweeping	Yes	505.00	0.76	222.00	43.96	0	0.00	40%	14%	
PCI Roads LLC		19.00	0.03	0.00	0.00	0	0.00	6%	13%	
Pete's Water & Sewer	Yes	731.00	1.10	0.00	0.00	217	29.69	20%	32%	
Public Solutions	Yes	1523.00	2.30	177.00	11.62	529	34.73	12%	30%	
RailWorks Signals & Communications		142.00	0.21	0.00	0.00	0	0.00	0%	0%	Egan sub
Rainbow Inc.		32.00	0.05	0.00	0.00	0	0.00	20%	34%	
Reiner Contracting	Yes	9.00	0.01	0.00	0.00	9	100.00	0%	0%	
Safety Signs	Yes	444.00	0.67	0.00	0.00	110	24.77	20%	32%	
Sowles		6.00	0.01	0.00	0.00	0	0.00	20%	32%	
Standard Contracting	Yes	1607.00	2.42	300.00	18.67	234	14.56	20%	32%	

Stonebrook Fence	Yes	260.00	0.39	0.00	0.00	0	0.00	0%	25%	
Summit Companies (new)		4.00	0.01	0.00	0.00	0	0.00	?	?	
Sun Mechanical	Yes	661.00	1.00	0.00	0.00	132	19.97	0%	0%	
Technical Waterproofing Solutions		99.00	0.15	0.00	0.00	11	11.11	20%	32%	
Twin City Acoustics		788.00	1.19	0.00	0.00	339	43.02	32%	15%	
Veit & Company		1184.00	1.79	0.00	0.00	189	15.96	20%	32%	
YTS Companies		54.00	0.08	0.00	0.00	0	0.00	0%	0%	
	Key:									
* Women % - This percent is based on the su	bcontractor's ho	urs for the month	١.							
**POCI% - This percent is based on the subco	**POCI% - This percent is based on the subcontractor's hours for the month.									
Need Initial goal commitment										
New Subcontractor on project										

SWLRT - Lunda/C.S. McCrossan JV -TAB 2

Contractor/Subcontractor Participation (April 2021)

Conpany	DBE	Total Hours	% of Overall Total Monthly Hours (C/B4)	Women Hours	Women % *	People of Color & Indigenous People Hours	POCI % **	Women Goal Commitment	POCI Goal Commitment	Notes		
All Companies on Project		21,690		924	4.26%	4,094	18.88	20%	32%			
	Companies Not Working in April 2021											
American Environmental		-	0.00%	-	0.00%	0	0.00%	0%	0%	no work this month		
Big G Tech		-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
Big Horn Trucking		-	0.00%	-	0.00%	0	0.00%	?	?	no work this month		
Castrejon, Inc. (aka, CI Utilities)		-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
CI Utilities	Yes	-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
Central Minnesota Sawing		-	0.00%	-	0.00%	0	0.00%	24%	0%	no work this month		
Chasers Trucking		-	0.00%	-	0.00%	0	0.00%	?	?	no work this month		
EJM Pipe Services		-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
Gestra Engineering		-	0.00%	-	0.00%	0	0.00%	Interr	mitent	no work this month		
H & R Construction		-	0.00%	-	0.00%	0	0.00%	0%	0%	no work this month		
Harris St. Paul, Inc.		-	0.00%	-	0.00%	0	0.00%	0%	0%	no work this month		
J L Theis	Yes	-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
K-Bro's Trucking LLC		-	0.00%	-	0.00%	0	0.00%	?	?	no work this month		
Michels Materials (New)		-	0.00%	-	0.00%	0	0.00%	?	?	no work this month		
Mix On Site		-	0.00%	-	0.00%	0	0.00%	0%	33%	no work this month		
Mulcahy Nickolaus LLC		-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
North Country Concrete		-	0.00%	-	0.00%	0	0.00%	0%	11%	no work this month		
Northern Lines Contracting		-	0.00%	-	0.00%	0	0.00%	0%	32%	no work this month		
Olson's Sewer Services & Excavating		-	0.00%	-	0.00%	0	0.00%	0%	0%	no work this month		
Pete's Water & Sewer	Yes	-	0.00%	-	0.00%	0	0.00%	20%	32%	no work this month		
Rain for Rent		-	0.00%	-	0.00%	0	0.00%	0%	0%	no work this month		
Rainbow Inc.		-	0.00%	-	0.00%	0	0.00%	20%	34%	no work this month		
Reiner Contracting	Yes	-	0.00%	-	0.00%	0	0.00%	0%	0%	no work this month		
Rock On Trucks	Yes	-	0.00%	-	0.00%	0	0.00%	8%	0%	no work this month		
ST Haul		-	0.00%	-	0.00%	0	0.00%	?	?	no work this month		
Taylor Electric		-	0.00	-	0.00%	0	0.00%	?	?	no work this month		
	5 DBEs								Total =	26 Companies		

SWLRT - Lunda/C.S. McCrossan JV Contractor/Subcontractor Participation (December 2018 - April 2021)

	Contr	actor/Subc	ontractor Pa	articipat	ion (Dece	mber 2018 -	Aprii 202	1)		
Company	DBE	Total Project Hours	% of Overall Total Hours (C/C-4)	Women Hours	Women % *	People of Color & Indigenous People (POCI) Hours	POCI % **	Women Goal Commitment	POCI Goal Commitment	Notes
All Companies on Project		1,167,082		95,649	8.20	253,425	21.71	20.00%	32.00%	
	ı	ı	1			ı				l
LMJV		413,880	35.46	24,807	5.99	112,111	27.09	20.00%	32.00%	
	I	ı	ı			T.				l
Lunda		162,493	13.92	12,144	7.47	26,107	16.07	20.0%	32.0%	LMJV Sub
C.S. McCrossan		150,070	12.86	21,564	14.37	32,510	21.66	20.0%	32.0%	LMJV Sub
Advanced Concrete Sawing		355	0.03	0	0.00	24	6.62	0.00%	0.00%	
All Phase Contracting		1,009	0.09	132	13.08	24	2.38	20.00%	32.00%	
Allstates Pavement Recycling & Stabilization		36	0.00	0	0.00	11	29.17	Work co	mpleted	
American Environmental		70	0.01	0		0	0.00	3 Days	work	
Antigo Construction		5	0.00	0		0	0.00	Work cor	npleted.	
Armstrong Crane & Rigging		22	0.00	0		0	0.00	Work cor		
Atlas Foundation		2,109	0.18	0	0.00	18	0.85	0.00%		
Badger Lighting Corporation		9	0.00	0	0.00	0	0.00	0.00%	0.00%	
Berwald Roofing		2,505	0.21	306	12.20	515	20.54	15.00%	20.00%	
Big G Tech	Yes	5,847	0.50	1,649	28.20	274	4.69	20.00%	32.00%	
Bighorn Trucking		54	0.00	0	0.00	0	0.00	?	?	
Blackstone Contractors	Yes	1,791	0.15	347	19.37	253	14.13	4.40%	25.00%	
Blake Drilling Company Inc		628	0.05	3	0.48	87	13.85	0.00%	30.00%	
Brin Glass Company		1,100	0.09	0	0.00	360	32.73	13%	33%	
C I Utilities	Yes	87	0.01	5			0.00	20.00%	32.00%	Egan sub
Castrejon Incorporated (aka CI Utilities)		262	0.02	0	0.00	133	50.76	20.00%	32.00%	
Ceco Concrete Construction (new)		1,226	0.12	32	2.61	190	15.50	?	?	
Central Minnesota Sawing LLC		318	0.03	55	17.30	0	0.00	24.00%	0.00%	
Chasers Trucking		8	0.00	0	0.00	0	0.00	?	?	
Davids Hydro Vac		14	0.00	0	0.00	0	0.00	0.00%	0.00%	Intermintent
Delta Railroad Construction		17,217	1.48	895	5.20	1218	7.07	20.00%		JV-RailWorks Track
RailWorks Track Services		28,248	2.42	2,036	7.21	4,722	16.72	20.00%		
	combined JV	45,465	3.90	2,931	6.45		13.06	20.00%	32.00%	Combined Totals
E&J Rebar Inc	Yes	53,631	4.60	1879	3.50	11,864	22.12	20.00%		
E-Con Placer	Yes	1,487	0.13	0	0.00	329	22.13	20.00%	32.00%	
Egan Company		89,231	7.65	9,204	10.31	13,995	15.68	20.00%	32.00%	
EJM Pipe Services		5,375	0.46	0		27	0.50	20.00%	32.00%	
Gestra Engineering	Yes	1,040	0.09	0	0.00	117	11.25	0.00%	0.00%	Intermintent
Global Specialty Contractors		619	0.05	0	0.00	0	0.00	20%	32%	
Gunnar Electric	Yes	3,231	0.28	338	10.46	726	22.47	20.00%	32.00%	Egan Sub
H & R Construction		234	0.02	0	0.00	0	0.00	0.00%	0.00%	
Hanson Custom Crushing		2,314	0.20	0		679	29.33	0.00%	33.00%	
Harris St. Paul, Inc.		118	0.01	0	0.00	6	5.08	0.00%	0.00%	Metro Sheet Metal sub
Huls Bros. Trucking, Inc		12	0.48	0	0.00	0	0.00	?	?	
Infinity Access		166	0.01	0		0	0.00	0.00%	0.00%	
J L Theis	Yes	191	0.02	19	9.95	92	48.20	20.00%	32.00%	

K-Brothers Trucking		64	0.01	0	0.00	0	0.00	?	7	
Mavo Concrete Sawing Services LLC (new)		23	0.00	1	4.35	0	0.00	?	?	
Mavo Systems		21,464	1.84	0	0.00	12,822	59.74	Work con	nnleted	
MBE	Yes	20.222	1.73	5.634	27.86	6.117	30.25	1.00%	1.00%	
Metro Sheet Metal	103	43	0.00	0,004	0.00	0,117	0.00	1.90%	11.70%	
Michel's Materials (new)		126	0.01	31	24.60	0	0.00	?	?	LMJV sub
Minger Construction		21,225	1.82	312	1.47	2,008	9.46	15.00%	22.00%	
MixOnSIte		553	0.05	0	0.00	0	0.00	0.00%	33.00%	
Mulcahy Nickolaus LLC		1,541	0.13	124	8.05	258	16.74	20.00%	32.00%	
Neaton Brother Erosion		2,654	0.23	0	0.00	632	23.81	0.00%	15.00%	
North Country Concrete Inc		1,939	0.17	0	0.00	104	5.36	0.00%	11.20%	
Northern Dewatering		257	0.02	0	0.00	131	51.07	0.00%	0.00%	
Northern Lines Contracting		4,473	0.38	0	0.00	650	14.53	0.00%	32.00%	
Olson's Sewer Services & Excavating		4	0.00	0	0.00	0	0.00	0.00%	0.00%	
On Call Pavement Sweeping	Yes	5,856	0.50	2,127	36.32	751	12.82	40.00%	14.00%	
PCI Roads LLC		2,920	0.25	39	1.34	118	4.04	6.40%	12.80%	
Pete's Water & Sewer	Yes	23,426	2.01	602	2.57	3885	16.58	20.00%	32.00%	
Public Solutions Inc.		9,650	0.83	1399	14.50	3203	33.19	12%	30%	
Quality Cutting & Coring	Yes	67	0.01	0	0.00	0	0.00	0.00%		Intermintent
RailWorks Signals & Communications		2,530	0.22	0	0.00	6	0.24	0.00%	32.00%	
Rain for Rent		65	0.01	0	0.00	0	0.00	0.00%	0.00%	
Rainbow Inc.	Yes	2,413	0.21	350	14.50	183	7.58	20.00%	33.50%	
Ramsey Companies		820	0.07	9	1.10	181	22.09	18.20%	25.00%	
Reiner Contracting	Yes	90	0.01	0	0.00	25	27.78	0.00%	0.00%	
Rock On Trucks (new)	Yes	683	0.06	8	1.17	0	0.00	7.50%	0.00%	
Ron Kassa Construction (new)		1.097				-		?	?	
Safety Signs	Yes	7,750	0.66	267	3.45	1643	21.20	20.00%	32.00%	
Sowles Co		2,419	0.21	53	2.19	293	12.11	20.00%	32.00%	
ST Haul		7	0.00	0	0.00	0	0.00	?	?	Metro Sheet Metal sub
Standard Contracting	Yes	43,410	3.72	7,603	17.51	9,719	22.39	20.00%	32.00%	
Stonebrook Fence Inc	Yes	8,446	0.72	0	0.00	661	7.83	0.00%	25.00%	
Summit Companies (new)		4	0.00	0	0.00	0	0.00	?	?	
Sun Mechanical	Yes	6,361	0.55	468	7.35	1193	18.75	0.00%	0.00%	
Taylor Electric		1	0.00	0	0.00	0	0.00	?	?	
Technical Waterproofing Solutions		1,474	0.13	0	0.00	298	20.22	0.00%	25.00%	
Thul Specialty Contracting Inc		21	0.00	10	48.78	0	0.00	0.00%	0.00%	
Trackworks		1,746	0.00	0	0.00	0	0.00	0.00%	0.00%	
Twin Cities Acoustics		1,113	0.10	0	0.00	474	42.59	32%		LMJV sub
Twin Cities & Western Railroad Company		236	0.02	0	0.00	0	0.00	?	?	LMJV sub
VCI Environmental, Inc.		32	0.00	0	0.00	0	0.00	20.00%	32.00%	
Veit & Company Inc		9,324	0.80	1.179	12.64	1,676	17.98	20.00%	31.00%	
Warning Lites of Minnesota Inc		160	0.01	0	0.00	8	4.99	0.00%	11.6%	
YTS Companies		7.149	0.61	0	0.00	0	0.00	0.00%	0.00%	
Zahl-Petroleum Maintenance Co		84	0.01	0	0.00	0	0.00	?	?	Completed
ZTS	Yes	4,083	0.35	25	0.61	0	0.00	0.00%	0.00%	
	. 50	.,000	3.30		0.01	Ŭ	3.30	3.5576	3.5570	
Kev:										
* Women % - This percent is based on the subcont	ractor's hours for	the month.								
**POCI% - This percent is based on the subcontrac										
New Subcontractor C										
Companies from whom we nee		A.	+				+			
Companies from whom we nee	eu miliai capacit	у								



L.S. BLACK Constructors

Green Line LRT Extension ("Southwest LRT) Franklin O&M Facility Modifications Project No. 19P272

TOTAL HOURS

(April 2021 Report)

April 2021:

<u>Total Hours</u>	People of Color & Indigenous People	POCI%*	Women Hours	Women%	
	Hours				
5,522	966	17.49%	267	4.84%	

- > Women of Color = 62 (1.12%)
- Race/Ethnicity Not Specified = 793 (14.36%)

Project to Date:

 $\overline{(6/2020 - 4/30/2021)}$

Total Hours	POCI Hours	<u>POCI%</u>	Women Hours	<u>Women %</u>
58,851	13,451	22.86%	4,677	7.95%

- Women of Color = 1,915 (3.25%)
- Race/Ethnicity Not Specified = 3,205 (5.45%)

Goals on Project:

POCI 32% Women 20%

* POCI - People of Color & Indigenous People

SWLRT - L. S. Black Constructors

Contractor/Subcontractor Participation (April 2021)

						· ·			
Contractor	Total Hours	% of Overall Total Monthly Hours (C/B4)	Women Hours	Women % *	People of Color & Indigenous People Hours	POCI % **	Women Goal Commitment	POCI Goal Commitment	Notes
All Companies on Project	5,522		267	4.84%	966	17.49%	20.00%	32.00%	
L S Black Constructors									
Aldridge Electric	392	7.10%	0	0.00%	0	0.00%	20.00%	32.00%	
Bald Eagle Erectors Inc	322	5.83%	0	0.00%	69	21.43%	0.00%	32.00%	
Berwald Roofing	35	0.63%	0	0.00%	13	37.14%	?	?	Need goal info
Camacho Contractors Inc	39	0.71%	0	0.00%	36	92.31%	0.00%	45.00%	
Dziedzic Companies	28	0.51%	0	0.00%	0	0.00%	?	?	Need goal info
Escape Fire Protection	112	2.03%	0	0.00%	64	57.14%	0.00%	25.00%	
Go Fetsch Mechanical	504	9.13%	43	8.53%	226	44.84%	11.00%	25.00%	
Insulation Midwest	168	3.04%	0	0.00%	0	0.00%	20.00%	31.00%	
Kraft Controls	368	6.66%		0.00%	106	28.80%	?	?	Need goal info
Muska	215	3.89%	40	18.60%	0	0.00%	41.00%	23.00%	
Painting by Nakasone	150	2.72%	0	0.00%	16	10.67%	?		Need goal info
Premier Electrical Corp	391	7.08%	82	20.97%	72	18.41%	20.00%	32.00%	
Railworks Track Systems	1,344	24.34%	0	0.00%	138	10.27%	0.00%	0.00%	
Ramsey Companies Inc	129	2.34%	2	1.55%	0	0.00%	0.00%	0.00%	
Red Cedar Steel Erectors	19	0.34%	0	0.00%	0	0.00%	20.00%	32.00%	
Reshetar Systems Inc	1,124	20.35%	182	16.19%	188	16.73%	15.00%	32.00%	
Rice Lake Construction	108	1.96%	0	0.00%	40	37.04%	0.00%	14.00%	
Twin Cities Accoustics	13	0.24%	0	0.00%	0	0.00%	0.00%	0.00%	
Key:	•								
* Women % - This percent is based on the									
**POCI% - This percent is based on the su	bcontractor's hours for t								
New Subcontractor on Project									
Need Goal Commitment Information									

SWLRT - L. S. Black Constructors

Contractor/Subcontractor Participation (July 2020 - April 2021)

Company	Total Project Hours	% of Overall Total Hours (C/C-4)	Women Hours	Women % *	People of Color & Indigenous People (POCI) Hours	POCI % **	Women Goal Commitment	POCI Goal Commitment	Notes
All Companies on Project	58,851		4,677	7.95%	13,451	22.86%	20.00%	32.00%	
_ S Black	11,719	19.91%	1,445	12.33%	4,515	38.53%	20.00%	32.00%	l e
_ O Diack	11,719	19.9170	1,445	12.55 //	4,313	30.33 //	20.00 /0	32.00 /0	
Action Fence Inc	90	0.15%	0	0.00%	28	31.11%	?	7	Need goal info
Advanced Concrete Sawing	115	0.20%	0		20	17.39%	?		Need goal info
Aldridge Electric Inc	2,679	4.55%	0		0	0.00%	20.00%	32.00%	J
Atlas Foundation	64	0.11%	0	0.00%	0	0.00%	0.00%	0.00%	
Bald Eagle Erectors	1,360	2.31%	0	0.00%	436	32.06%	0.00%	32.00%	
Berwald Roofing	149	0.25%	0	0.00%	47	31.54%	?	?	Need goal info
Camacho Contractor inc	1,365	2.32%	193	14.14%	1,224	89.67%	2.00%	45.00%	
Castrejon Incorporated (aka, CI Utilities)	86	0.15%	0	0.00%	0	0.00%	?	?	
DirtPro Companies LLC	2,833	4.81%	0		0	0.00%	0.00%	0.00%	
Pirtworx LLC	54	0.09%	0	0.00%	0	0.00%	0.00%	0.00%	
ispatch Trucking	310	0.53%	146	47.10%	0	0.00%	?	?	Need goal info
ziedzic Caulking	125	0.21%	0	0.00%	97	77.60%	?	?	Need goal info
scape Fire Protection	556	0.94%	0	0.00%	280	50.36%	0.00%	25.00%	
So Fetsch Mechanical	5,401	9.18%	681	12.61%	1,911	35.38%	11.00%	25.00%	
Soliath Hydro-Vac Inc	42	0.07%	5	11.90%	28	66.67%	?	?	Need goal info
nsulation Midwest	1,147	1.95%	0	0.00%	12	1.05%	20.00%	31.00%	
(-Bro Trucking	20	0.03%	0	0.00%	0	0.00%			
raft Controls	1,605	2.73%	0	0.00%	312	19.44%	?	?	Need goal info
laster Technologies	38	0.06%	0.00%	0.00%	0.00%	0.00%	?	?	Need goal info
/luska Plumbing LLC	2,769	4.71%	186	6.72%	237	8.56%	41.02%	23.07%	
ainting by Nakasone	684	1.16%	11	1.61%	100	14.62%	?	?	Need goal info
Premier Electrical Corp	9,451	16.06%	1,043	11.04%	1,797	19.01%	20.00%	32.00%	
Quality Cutting & Coring INC	170	0.29%	0	0.00%	0	0.00%	50.00%	0.00%	
ailworks Track Services	5,163	8.77%	0	0.00%	302	5.85%	0.00%	0.00%	
Ramsey Companies Inc	2,393	4.07%	339	14.17%	306	12.79%	0.00%	0.00%	
Red Cedar Steel Erectors	2,554	4.34%	289	11.32%	656	25.69%	20.00%	32.00%	
Resa Services LLC	23	0.04%	0	0.00%	0	0.00%	?	?	Need goal info
Reshetar Systems Inc	3,705	6.30%	271	7.31%	239	6.45%	15.00%	32.00%	
Rice Lake Construction Inc	1,418	2.41%	0	0.00%	431	30.39%	0.00%	14.00%	
Rock on Trucks	21	3.00%	0	0.00%	0	0.00%	0.00%	0.00%	
hompson Lighting Protection	25	0.00%	0		12	48.00%	?	?	Need goal info
win Cities Acoustics	31	0.05%	0	0.00%	0	0.00%	19.00%	32.00%	
Vells Concrete	690	1.17%	70	10.14%	341	49.42%	18.00%	18.00%	
Key:									
Women % - This percent is based on the subcon	tractor's hours for								
*POCI% - This percent is based on the subcontra									
New Subcontractor on Project									
leed Goal Commitment Information									